# Virginia's New River Valley Strategic Plan

# Comprehensive Economic Development Strategy

2008 Annual Report and 2009 Project Package

May 2008



# TABLE OF CONTENTS

| Introduction   | 1  |
|--|----|
| Organization and Management  | 3  |
| Goals and Objectives   | 5  |
| Leadership   | 6  |
| Education and Training   | 7  |
| Human Resources  |    |
| Natural and Cultural Environment   | 9  |
| Economic Development   |    |
| Physical Infrastructure  | 13 |
| Evaluation of Previous Year's Activities                                     | 15 |
| New River Valley 2008 Annual Project Package Evaluation                      | 16 |
| New Annual Project Package Report  | 22 |
| Project Evaluation Criteria – Revised April 2008                             | 22 |
| Evaluating Projects  |    |
| New River Valley 2009 Annual Project Package                                 |    |
| New River Valley 2009 Annual Project Package in Time Order                   | 34 |
| Additional Concepts for Future Development                                   |    |
| Evaluation: An Integrated Approach   | 44 |
| Evaluation: An Integrated Part of the Continuous Planning Process (Figure 2) |    |
| Evaluating Completed Projects  | 45 |
| Cautions and Concerns  | 45 |

# **APPENDICES**

# Appendix I

Minutes of the New River Valley Planning District Commission

# Appendix II

CEDS Committee Membership

# Appendix III

Letters/Resolutions from Localities

# Appendix IV

**Project Evaluations** 

#### **INTRODUCTION**

The purpose of the New River Valley Comprehensive Economic Development Strategy (CEDS) is to continue federal and local partnerships to address the economic development of the region. The CEDS process includes analysis, vision, action plan, and evaluation. This process helps create jobs, foster more stable and diversified economies, and improve living conditions. As a regional development strategy, Virginia's New River Valley Strategic Plan (Vision 2020: Community First) addresses the planning needs of the CEDS for the Economic Development Administration and the Area-wide Action Plan for the Appalachian Regional Commission. Figure 1 attempts a graphic depiction of the myriad of community and organization involvement necessary for the development of the regional strategic plan. Though no organization has this planning process as their central activity – strategic planning is a collaborative effort with all of these organizations and groups represented and actively engaged.

CEDS emerges from a continuous planning process. This Annual Report of the New River Valley CEDS seeks to document and evaluate the process, effectively updating the CEDS, while responding to the reporting requirements, review, and critique of the previous CEDS for the Economic Development Administration. Rather than a single stand-alone section, evaluation is integrated as a continuous feedback loop in each part of the process and report.

The CEDS Committee includes the Principles of the Investment Policy Guidelines in its project evaluation process. The Guidelines continue to be utilized in the development of CEDS projects.

This page intentionally blank.

#### ORGANIZATION AND MANAGEMENT

The New River Valley Planning District Commission (PDC) was created in September 1969 by the City of Radford, the Counties of Floyd, Giles, Montgomery, and Pulaski, and the Towns of Blacksburg, Christiansburg, and Pulaski. As key players in the regional economy, Virginia Tech and Radford University joined the Commission in July 2000 along with the Towns of Floyd, Narrows, Pearisburg, and Rich Creek. Twenty-four representatives of these entities make up the Board of Commissioners.

The PDC, as an Economic Development District, continues to serve as the CEDS committee for planning and economic development efforts in the New River Valley region. However, it works closely with several other regional groups that take leading roles in pursuing economic development projects and funding to advance the quality of life in the New River Valley (see Figure 1, page 4). These include the New River Valley Economic Development Alliance, the New River/Mount Rogers Workforce Investment Board, the Partners for Self Sufficiency (an organization formed by the local departments of social services in the region), Virginia's First Regional Industrial Facility Authority, the New River Valley Land Trust, and the Community Foundation of the New River Valley.

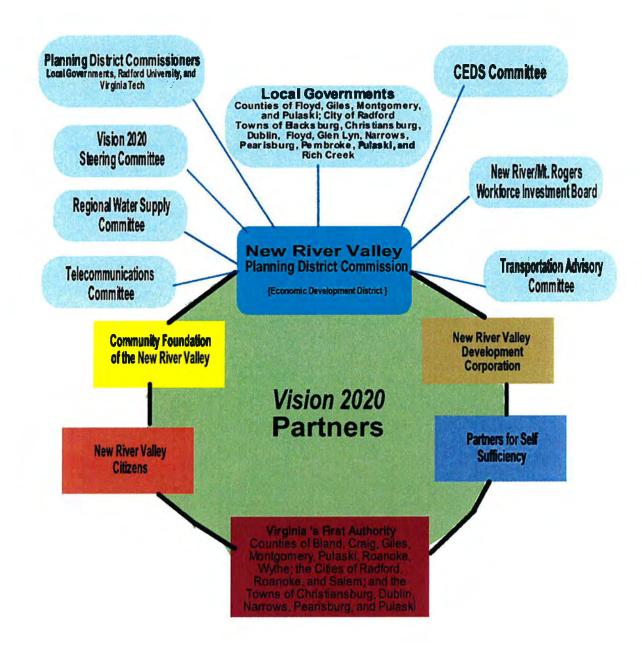
This spring, memoranda were sent to all the localities that participate in the New River Valley Planning District (PDC), and to collaborative partners. Each was asked to submit a list of projects that they were working on or considering. Then each group reviewed the status of current projects, and planning for the future. Staff at the PDC compiled the information for this report. The minutes of the CEDS Committee (PDC) meetings that were related to the CEDS are attached in Appendix I. All of the Economic Development District's Board minutes are available on the web at www.nrvpdc.org.

New projects and programs emerged and were refined this year. These are included in this document. In addition to projects, the Goals and Objectives for the Vision 2020 process were updated. The updated Goals and Objectives are on the following pages, and the revised evaluation criteria are included in the Annual Project Package Report Section.

The staff for the CEDS Committee includes David Rundgren, Executive Director of the Planning District Commission, as well as Keith Holt, Regional Planner and Jan Gilbertson, Information Systems Manager.

A list and description of the current CEDS Committee membership, and current letters/resolutions from each of the localities that have participated in and supported the planning process are also attached in Appendices II and III, respectively.

Figure 1
CEDS Strategy Participants 2008



#### GOALS AND OBJECTIVES

# Virginia's New River Valley VISION 2020 "Community First" Updated April 2008

The New River Valley Planning District Commission (Economic Development District) leads the continuous planning process for economic development in *Virginia's* New River Valley region (known as "Community First").

A major update to *Vision 2020* was completed in 2003. The process started with a Celebration of the accomplishments in the Region since the 1995 version of the regional strategic planning document was prepared. Following the Celebration, meetings were held in each of the five jurisdictions. Additional public meetings were held around the specific goal areas. The partners involved in developing the update of the regional strategy included the New River Valley Regional Competitiveness Partnership, the New River Valley Land Trust, the New River Community Foundation, the Virginia Department of Conservation and Recreation along with the Economic Development District. Staff from these agencies served as a steering committee for the update process.

During the updating process, the tag line "A Globally Competitive Community" was replaced by "Community First". The issue of competitiveness remains a very strong component of the development of the region. The new heading is driven by emphasis for putting Community First, ahead of reliance on outside markets and ahead of individual or organizational pursuits. We are in this together in the New River Valley and we need to find ways to build bridges across jurisdictional and programmatic lines.

The Economic Development District works closely with localities and several regional groups that take key roles in pursuing economic development projects and funding to advance the quality of life in the New River Valley. The revised Goals and Objectives for 2008 are presented here in six interrelated categories: Leadership, Education and Training, Human Resources, Natural and Cultural Environment, Economic Development, and Physical Infrastructure.

#### **LEADERSHIP**

The New River Valley is an environment that promotes and sustains current and emerging leaders within our community.

Goal: To train, inspire, support and deploy qualified leadership for all sectors and programs in the

region.

Objective: Support Leadership Development Program.

Objective: Develop regional leadership organization and certification programs.

Goal: To establish youth involvement in the regional community.

Objective: Establish youth leadership training.

Objective: Seek youth participation in programs and provide recognition.

Objective: Create youth-specific seats on local councils, boards, and committees.

Objective: Create Youth Entrepreneurial Center for business and civic development and practice.

Objective: Establish youth leadership recognition program.

Goal: To enhance and support entrepreneurial activity in the region.

Objective: Establish a model for entrepreneurial development through teams engaged in supporting start-up

businesses.

Objective: Support VT KnowledgeWorks program for effective technology transfer with VT.

**Objective:** Support business incubator system in the region.

Goal: To enhance public understanding of organizations and their functions.

Objective: Community awareness workshops for corporate leaders and elected officials.

Objective: Establish a mechanism to foster regional coordination among government agencies and organizations.

Objective: Research and publicize non-profit and public contributions to community development efforts.

Quarterly human service community meetings to discuss service delivery and system constraints and

promote community input and collaborative problem solving.

Goal: To promote and support organizational development and engagement in regional cooperation

and collaboration.

Objective: Strengthen Non-profit corporate governance.

Objective: Promote local philanthropy to enhance community investment and commitment to local development.

Objective: Support regional coordination within and between government agencies.

Objective: Support and promote Christiansburg Institute.

Goal: To assist in establishment of a regional system to protect the region's physical and economic

security.

Objective: Encourage the training of law enforcement departments in Homeland Security.

Objective: Assist localities in meeting homeland planning requirements.

Objective: Support communication interoperability among first responders.

#### **EDUCATION AND TRAINING**

The New River Valley provides a cooperative educational system with quality personal, professional, and technical education for all citizens of the region.

Goal: To create educational programs that transcend school district lines to maximize available

resources and eliminate inequity.

Objective: Use multi-media technologies in the classroom to share instructional delivery and access to

information throughout the region.

Objective: Allocate resources equitably to ensure that students from all economic and basic skill groups in school

are prepared, encouraged, and ready to learn.

**Objective:** Encourage State recognition of the need for a funding formula fostering regional cooperation among

public schools in technology training and education.

Goal: To improve the Industry / Education interface at all levels.

Objective: Provide students with more "real world" learning opportunities in order to prepare them to compete in

a global economy.

**Objective:** Provide nurturing environment to all children that stresses "employability skills" including work ethic.

Objective: Expand mentoring and "shadow" programs.

Objective: Establish partnerships between industry/business and schools to promote the importance of skill

development and inform educators of the skills needed (e.g., Work Keys).

Goal: To increase literacy rates among the region's children and adults (90% with High School

Diploma or equivalent).

**Objective:** Expand programs to teach basic literacy skills.

**Objective:** Offer more on-site literacy training opportunities to local businesses and industries.

Goal: To create life-long learning opportunities for New River Valley residents.

**Objective:** Expand educational curriculum, operating hours, use of technology, and location of programming to

offer non-traditional students educational opportunities to meet the needs of all of the region's

residents.

**Objective:** Provide affordable, diverse, and accessible continuing education opportunities.

Goal: To train and re-train workers for higher skills and productivity in the 21st Century economy.

**Objective:** Train managers and workers to meet the current and future challenges of a competitive marketplace.

**Objective:** Expand existing corporate training and professional development programs.

Objective: Encourage the "one stop career shop" to program services based on economic opportunities of the

region and geared to providing skills and assistance necessary to compete in the global marketplace.

Objective: Implement a program to prepare secondary school students for technical careers that will support the

recruitment of high technology industries to the New River Valley.

Goal: To enhance and link the region's labor skills and technology advantages to improve wage levels.

Objective: Link local industries with technology and research capabilities of Virginia Tech, Radford University,

and New River Community College.

Objective: Expand the Virginia Tech Corporate Research Center's programs to include a strong technology

transfer component.

Objective: Encourage alternative education in vocational programs, marketable skills, including business skills.

**Objective:** Market the region's specialty skill base to prospective industries.

**Objective:** Support research and development at all higher education institutions.

#### **HUMAN RESOURCES**

The New River Valley provides opportunities for families and individuals to achieve their potential.

Goal: To foster inter-agency cooperation in the delivery of human services.

**Objective:** Devise an easily available system for the delivery of human services.

Objective: Strengthen client awareness of available services through better use of media, technology, and

volunteer care networks, and the grouping of social service agency representatives and informational

material within the one stop center.

Goal: To provide affordable and accessible human services to all New River Valley citizens.

**Objective:** Make high quality services available in the New River Valley.

Objective: Target the needs of "high risk" persons of the region in order to allow greater participation of these

persons in the workforce and community.

Objective: Encourage and improve volunteer involvement in the delivery of human services.

Goal: To create an affordable, accessible public transportation system for all citizens.

**Objective:** Coordinate and maximize the use of existing public and private transportation resources.

Objective: Target and coordinate the expansion of currently available "on demand" transportation services to fill

the needs of elderly, disabled, and disadvantaged citizens.

Objective: Plan and coordinate the expansion of the existing public transportation network to incorporate the

entire New River Valley.

**Objective:** Support volunteer-based transportation alternatives (e.g., Access to Rides).

Goal: To expand the region's child and adult day care network.

Objective: Support the development of an integrated network of private and public child and adult day care

providers to assist families twenty-four hours a day.

Goal: To ensure the safety of the region's citizens.

**Objective:** Improve the region's preparedness and ability to respond to natural crisis and man-made emergencies.

Objective: Reduce police, fire, and Emergency Medical Service response times throughout the New River

Valley.

Goal: To provide youth programs and support:

Objective: Provide access to family basics training.

**Objective:** Encourage a system of after school programs (e.g., boys and girls clubs).

**Objective:** Support the provision of youth shelter(s).

Goal: To recognize and celebrate the emerging cultural diversity:

**Objective:** Recognize the cultural diversity that is the New River Valley.

Objective: Integrate emerging cultural diversity.

#### NATURAL AND CULTURAL ENVIRONMENT

The New River Valley is an attractive and desirable place to live, work, and visit.

Goal: To develop eco-tourism opportunities in the New River Valley.

**Objective:** Design and market a series of travel packages for different recreational consumers.

Objective: Institute measures to protect critical areas from inappropriate development.

Objective: Inventory cultural sites and artisan shops throughout the region, and establish loop trails off the

Blue Ridge Parkway.

Objective: Develop nature-based recreational opportunities, including a network of trails for hiking and

biking.

Goal: To manage the impacts of future development in order to preserve the character and quality

of the regional environment.

Objective: Improve land use planning and practices to preserve the region's rural character ensure that critical

or high risk areas are protected from inappropriate development.

Objective: Educate the public on the issues of land use planning and controls.

Objective: Encourage the development of recreational amenities in conjunction with all development

throughout the region.

Objective: Collaborate with the New River Valley Land Trust and other groups to educate landowners

regarding voluntary conservation easements.

Objective: Investigate program funding to assist in the cost of providing conservation easements.

Objective: Support existing agriculture and forestry operations and assist in developing alternative agriculture

opportunities.

Goal: To encourage regional recycling as a way to reduce demand for new or expanded solid waste

facilities.

Objective: Continue public awareness of benefits and needs for recycling.

**Objective:** Develop convenient means to recycle throughout the New River Valley.

Goal: To increase the awareness of educational and cultural programs in the region.

**Objective:** Promote the enhancement of educational and cultural amenities, to include cultural libraries.

**Objective:** Coordinate and cooperatively market local events regionally.

Goal: To develop activities and attractions that would better utilize the tourism potential of the

New River Valley.

Objective: Identify, develop, and package the region's inventory of historical, cultural, natural features, and

events and market to outside markets.

**Objective:** Examine opportunities to attract travelers from the Blue Ridge Parkway.

Objective: Create and support a regional tourism agency/organization to promote the New River Valley as a

whole in partnership with each locality and other regional promotion organizations.

**Objective**: Develop a blueway along the New River, regionally.

Objective: Seek inter-regional partnerships with other Virginia communities, West Virginia, North Carolina,

Tennessee, and Kentucky to enhance the region's chances of becoming a tourism destination.

Objective: Support creative economy highlighting skills endogenous to the Appalachian Mountains.

Goal: Encourage conservation of natural resources and develop alternative energy resources

**Objective:** Evaluate the region for implementation of alternative energy developments.

Objective: Develop Green

#### ECONOMIC DEVELOPMENT

The New River Valley has a diverse, stable business and industry community that provides high quality jobs, utilizes local ideas and technologies, and leverages private investment.

Goal: To increase the number of jobs created through entrepreneurial start-ups and expansions in the

New River Valley.

Objective: Organize creative financing programs and improve entrepreneurs' access to capital.

Objective: Strengthen the New River Valley's capacity to assist in the creation and expansion of businesses that

are competitive locally, nationally, and globally.

Objective: Support the business incubators, and their services to new businesses including the development of

corporate structures.

Goal: To encourage "would be" entrepreneurs through education and enhanced opportunities.

**Objective:** Provide alternate educational opportunities and support to encourage self-employment.

Objective: Encourage and acknowledge entrepreneurial efforts in established local industries and businesses.

Objective: Encourage home-based, community-based business zoning.

Objective: Explore the establishment of a youth entrepreneurial center.

Goal: Expand the use of technology as a basis for entrepreneurial ventures.

**Objective:** Encourage the use of locally developed technology in manufacturing and other industry.

Objective: Support the development of E-commerce and business-to-business ventures.

Objective: Encourage the formation of programs to develop technology based businesses.

Goal: To expand the region's economic base without compromising the high quality of life.

Objective: Recruit environmentally responsible companies.

Objective: Utilize appropriate land use controls and utility availability to direct business to appropriate locations.

Objective: Develop and promote micro-business opportunities for recycled products to enhance local utilization

of recycled materials.

Goal: To improve the region's ability to market itself and respond to the needs of new industrial,

research, and technological prospects.

**Objective:** Market the region's existing industrial, technology, and research space.

Objective: Pursue a multi-regional marketing campaign involving the New River Valley Economic Development

Alliance, and similar organizations throughout Western Virginia.

Goal: To strengthen the economic position of downtown commercial districts.

Objective: Enhance the diversity of the region's shopping opportunities.

Objective: Improve the competitiveness of downtown business districts.

Objective: Seek diversification and mixed use redevelopment of commercial districts.

Goal: To improve the customer service quality of local businesses.

**Objective:** Provide service instruction to employees.

**Objective:** Improve the region's ability to provide basic travel information to visitors.

Goal: To improve the region's tourism development potential and ability to market itself as a tourism

destination.

Objective: Develop a feasibility report on the appropriate Tourism Marketing Organizations to market the

Region.

**Objective:** Increase the region's tourism readiness and marketing capacity.

**Objective:** Attract support services.

Goal: To attract new industries that will complement the region's economy, strengthen inter-industry

linkages, and utilize the region's labor force.

Objective: Pursue a targeted approach to economic development.

Objective: Recruit outside firms seeking a trained and skilled labor force, low utility costs, high quality industrial

space, and convenient highway access.

Objective: Recruit outside firms that currently have significant vendor relationships with New River Valley

companies

Objective: Utilize Virginia's First to provide creative public incentives to encourage private investment.

Objective: Foster partnerships among localities with common needs (including non-adjacent counties).

Goal: To enhance the financial resources of local governments through tax restructuring.

**Objective:** Encourage the State to share income taxes and revenue growth with localities.

**Objective:** Encourage the state to allow more flexible local revenue strategies.

Goal: To bring a voice to the policy table on behalf of the region.

**Objective:** Seek representation on State Commissions and Committees.

Objective: Provide input to State from regional economic development organizations and planning districts.

Goal: To improve the ability of local firms to strengthen industry relationships, access product and/or

consumer markets, and become globally competitive.

Objective: Develop a "Corporate Team" program to encourage local businesses to work together to pursue joint

markets and/or federal contracts.

**Objective:** E-business support and development.

Objective: Market New River Valley products to other state, national, and international markets.

Goal: To develop and strengthen the role of international trade and commerce in the economy of the

New River Valley.

Objective: Coordinate with existing international trade promotion, training and networking efforts/initiatives.

Objective: Market the advantages and promote the use of the Foreign Trade Zone and Customs Office at the New

River Valley International Airport.

Objective: Use Foreign Trade Zone status as a tool in recruiting new industries and diversifying the New River

Valley's economy.

Goal: To improve the region's ability to support and respond to the needs of local industries.

Objective: Create a more supportive and open relationship between industry, government, and educational

institutions.

Objective: Utilize the Community College or the "one stop" centers to assist businesses seeking trained

employees or training of employees requiring enhanced skills.

**Objective:** Provide intermediary between industry and social services.

Goal: To improve the corporate profitability of existing firms in order to encourage capital investment

and job creation.

Objective: Evaluate the opportunity to create a New River Business Development Fund with the Community

Foundation.

**Objective:** Create new financing opportunities for business/industry expansion.

**Objective:** Assist the commercialization of innovative technology and non-technology-based enterprises.

**Objective:** Develop more value-added processes for products developed locally.

Objective: Encourage recruitment of local college graduates.

Goal: To develop opportunities with international firms.

**Objective:** Identify potential international partners for local firms.

**Objective:** Evaluate the opportunities to locate a multi-modal transportation facility in the region.

Goal: To capitalize on the region's unique human resources.

**Objective:** To utilize specialty training (e.g. engineers, telecommunication, and technology).

**Objective:** To utilize specialty skills (e.g. artists and artisans).

**Objective:** To utilize basic skills in newer industries (e.g. hand dexterity).

Goal: To increase the financial wellbeing of the region's citizens and businesses.

Objective: Provide information on the impacts of various finical programs to enhance wellbeing, including credit

card debt, reverse mortgages, payday checks, equity loans.

Objective: Assist businesses in understanding financing options and programs.

#### PHYSICAL INFRASTRUCTURE

The New River Valley has complete and quality infrastructure to support the goals, needs, and aspirations of the regional community.

Goal: To improve the capacity, condition, and efficiency of inter- and intra-regional transportation

systems.

Objective: Seek the commitment of government and private interests to improve the capacity, efficiency, and

condition of the regional transportation network.

Objective: Increase the capacity and utilization of existing air service facilities in the New River Valley.

**Objective:** Support passenger rail service for the New River Valley.

Objective: Increase interstate connections.

Objective: Seek opportunities to implement multi-modal services.

**Objective:** Seek to expand public transportation services and private transportation providers.

Goal: To ensure adequate, reliable, and safe delivery of all utilities in the New River Valley.

Objective: Interconnect water and sewer systems regionally where possible to improve reliability, safety, and

water quality.

**Objective:** Examine the potential of the New River as an alternative source of water for communities using

springs and wells.

**Objective:** Encourage AEP to build redundancy in electrical service to eliminate blackout/brownouts.

Objective: Deploy a network of fiber optics throughout the region.

Goal: To plan for the systematic construction, replacement, and repair of public infrastructure to

meet future needs and ensure fiscal responsibility.

**Objective:** Encourage the development and updating of Capital Improvement Plans (CIP).

Objective: Seek creative and alternative funding sources for eligible capital improvement projects.

Objective: Seek creative and cooperative regional financing strategies for major infrastructure needs.

Goal: To improve the region's telecommunication network to attract new firms, assist existing

firms, and educate citizens.

Objective: Establish a regional telecommunication committee to evaluate needs and recommend strategies.

**Objective:** Pursue the establishment of an open telecommunication network.

Objective: Promote the expansion and use of the "Electronic Classroom" at Virginia Tech, Radford

University, New River Community College and primary and secondary schools.

Objective: Pursue direct electronic links to marketing information and market sources for advancing the

region.

**Objective:** Establish a regional communications program for marketing and other outreach programs.

Goal: To enhance regional solutions to solid waste disposal and recycling.

**Objective:** Reduce the amount of waste added to the waste stream.

Objective: Seek inter-and intra-regional cooperation regarding the disposal of solid waste.

**Objective:** Pursue markets for recycled and reused products and materials.

Goal: To assure that the region has an ample supply of affordable housing to meet the needs of

people in all income ranges.

**Objective:** Adopt creative approaches to encourage the creation of affordable housing.

Objective: Promote the HOME program for providing low to moderate income individuals with opportunities

for affordable home ownership.

Objective: Determine appropriate and cost-effective means for providing shelter for all residents.

Objective: Seek to establish phased retirement centers.

Goal: To increase the region's supply of ready and available industrial and other economic

development properties.

Objective: Coordinate and evaluate the development of the New River Valley Airport and the New River

Valley Commerce Park to provide property for air related development.

Objective: Identify, evaluate, and negotiate the acquisition and/or reserved use of industrial and business

property within the region.

Objective: Develop regional properties tailored to the needs of targeted industries.

Objective: Utilize Virginia's First Regional Industrial Facilities Authority to cooperatively develop

properties.

Objective: Develop public/private partnerships to meet space needs of targeted economic projects.

Goal: To increase the commercialization of intellectual properties.

Objective: Support the implementation of programs and facilities which support companies in their

development and utilization of intellectual properties.(e.g., VT KnowledgeWorks .

Goal: Increase mobility of the region's citizens, affordability.

Objective: Increase access to jobs from all parts of the region.

Objective: Create interconnectivity among transit and human resource transportation provides

Objective: Enable access to encourage employee telecommuting

Objective: System design should support the transportation needs of both citizens and visitors

#### **EVALUATION OF PREVIOUS YEAR'S ACTIVITIES**

The 2008 Project Package represented the priorities of the region as of May 2007. It is, therefore, imperative to look again critically at that list. First, it is ascertained whether or not the project is still desired by the named agency. If not, it will be dropped from the new list. If the project is still desired (indicated by an "X" in the table), it is evaluated in terms of status (see **New River Valley 2008 Annual Project Package Evaluation**, page 16). The status categories of "planning, funding, and completed" are explained below. If a project has been completed or is fully funded, it will not be included in the 2009 Project Package.

# **Planning**

Planning, in this instance, is a general term used to indicate ongoing development of a project. This may include any of the following activities:

- holding project meetings
- □ studies including feasibility studies, engineering or architectural reports
- o completion of required forms, permits, processes
- or any other activity indicating active pursuit of the project.

#### **Funding**

Funding is the critical yet often elusive component for bringing a project to fruition. The formal request for funding from Federal agencies is often a two-step process which begins with a preapplication. If the project is viewed favorably, the sponsoring agency is invited to submit an application. A project is considered "Funded" following award notification when grant agreements are completed.

## Completed

A construction project is considered "completed" when the construction is entirely finished. A program (non-construction) is considered "completed" when it is implemented.

|                |  | •              |         | D      |       |                       | Project Status*                  |
|----------------|--|----------------|---------|--------|-------|-----------------------|----------------------------------|
| Area           | Description  | Total Funding  | Polison | Supple | W. E. | Popular Holles Holles | ANA MILITARIA                    |
|                | Economic Development   |                |         |        |       |                       |                                  |
| NRV            | NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.  | \$4,971,000 X  | ×       | ×      | ×     | ×                     |                                  |
| Pulaski Town   | Nano Cluster Facility  Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.   | \$10,000,000 X |         |        |       |                       |                                  |
| Pulaski Town   | NRV Economic Adjustment Strategy and Nano Feasibility  To evaluate and participate in the economic revitalization of the Town of Pulaski, with a major focus on the industrial area of the Town which has been espeially hard hit with the loss of industry and jobs and evaluate the feasibility of a Nano Cluster. | \$700,000 X    | ×       | ×      | ×     | ×                     | To be completed by October 2008. |
| NRV            | New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.   | \$50,000 X     | ×       | ×      | ×     | ×                     | Being implemented by NRVDC.      |
| Floyd          | Town of Floyd Downtown Revitalization Facade Improvement Program, Re-use strategy for under-utilized buildings; Development of downtown parking facilities & stormwater detention areas.   | \$2,500,000 X  | ×       | ×      | ×     | ×                     |                                  |
| NRV            | Team Business Development of Companies.  | \$1,000,000 X  |         |        |       |                       |                                  |
| NRV            | Communications Center  Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.  | \$60,000 X     |         |        |       |                       |                                  |
| Pulaski        | Brownfields Redevelopment Redevelopment of existing industry and housing.  | \$100,000 X    | ×       | ×      |       |                       |                                  |
| Radford        | Radford CDBG Entitlement (Annual)  Community Development, Housing, Infrastructure and Public Service funds for LMI residents of the City of Radford.   | \$262,995 X    | ×       | ×      | ×     | ×                     |                                  |
| NRV            | Regional Conference/Civic Center  Determine feasibility and appropriate site for regional conference center.   | \$15,000,000 X |         |        |       |                       |                                  |
| Giles County   | Giles Industrial Incubator (Giles Co) A facility located in the Bostic Industrial Park.  | \$2,000,000 X  |         |        |       |                       |                                  |
| Floyd County   | Jacksonville Center E-Commerce Project (Floyd Co) Establishment of an e-commerce catalog of of crafts and products.  | \$50,000 X     |         |        |       |                       |                                  |
| Pulaski County | Pulaski County Dispatch/Communications  To upgrade Pulaski County's dispatch/communications system.  | \$1,600,000 X  | ×       | ×      | ×     |                       |                                  |
| Floyd County   | Marketing Floyd County Regional Commerce Center As a locality that already has advanced telecommunications infrastructure, access to higher education opportunities, available and affordable workforce, and available industrial space, Floyd County is seeking funding to create a                                 | X 000°09\$     |         |        | ń     |                       |                                  |

|                | Homan Agree Target Targ | Annual I Ioject r | arnag | TA ELV CE      | MALION   |                   |
|----------------|--|-------------------|-------|----------------|----------|-------------------|
|                |  |                   |       |                |          | Project Status*   |
| Area           | Description  | Total Funding     | SHA   | HIS NA SHIRMAN | HOHE HOL | Association Notes |
|                | Physical Infrastructure  | ſ                 |       |                |          |                   |
| Radford        | Belle Heth School (Radford)  Would undergo a multi-phase renovation which would include upgrades to mechanicals, new additions, etc.   | \$805,683 X       |       |                |          |                   |
| Pulaski County | RU West Development  | \$10,000,000 X    |       |                |          | Project canceled. |
|                | To renovate/develop the old St. Albans property.   |                   |       |                |          |                   |
| Radford        | Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading surveying etc.   | \$1,600,000 X     | ×     |                |          |                   |
| Blacksburg     | Virginia Tech Cornorate Research Center Phase II   | × 000 000 C3      | >     | >              |          |                   |
| 9              | Construction of support infrastructure for Phase II of Virginia Tech's CRC.  | × 000,000 ×       | *     | ×              |          |                   |
| NRV            | New River Valley Commerce Park-Water and Sewer Project   | \$5.000.000 X     | ×     | ×              |          |                   |
|                | To provide water and sewer and support other economic development.   |                   |       |                |          |                   |
| Giles County   | Carilion Giles Memorial Hospital   | \$30,000,000 X    | ×     | ×              | ××       |                   |
|                | Construction of new hospital.  |                   |       |                |          |                   |
| NRV            | Intermodal Transportation Center   | X 000,000,X       | ×     |                |          |                   |
|                | on under-utilized US Army property near Dublin. Virginia   |                   |       |                |          |                   |
| Montgomery     | Montgomery County Flex Building  | \$2,200,000 X     |       |                |          |                   |
| County         | Construction of a scalable building for small businesses in Falling Branch Industrial Park   |                   |       |                |          |                   |
| NRV            | Route 114 Bridge   | 200000000         | >     |                |          |                   |
|                | To replace the Route 114 bridge that has structural damage.  | ¥ 000,000,02¢     | <     |                |          |                   |
| NRV            | NRV Airport Runway Overlay   | \$2,000,000 X     | ×     | ×              |          |                   |
|                | Strengthening of runway to enable use by heavier aircraft.   |                   |       |                |          |                   |
| NRV            | Parallel Taxiway   | X 000,000,08      | ×     | ×              |          |                   |
|                | To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park)  |                   |       |                |          |                   |
| Rich Creek     | Rich Creek Downtown Enhancement Project  | \$1,250,000 X     | ×     | X              | 2        |                   |
|                | Ensure the stability and success of downtown Rich Creek.   |                   |       |                |          |                   |
| Radford        | McHarg School (Radford)  | \$7,042,244 X     |       |                |          |                   |
|                | McHarg Elem. School would be replaced with a new 58,092 sq. ft. facility.  |                   |       |                |          |                   |
| Kadtord        | Radford High School  | \$160,346 X       |       |                |          |                   |
|                | Radford High School would be expanded by 1,280 sq. ft. to accommodate a Biology laboratory to meet Virginia Dept. of Education standards.  |                   |       |                |          |                   |
| Pulaski County | Highland Park Subdivision Sewer (Pulaski Co)   | \$2,274,000 X     | ×     | ×              | ×        |                   |
|                | Provide sewer services to 233 residences.  |                   |       |                |          |                   |
| Pulaski County | Dublin Area Sewer Project  | \$1,862,700 X     | ×     | ×              | ×        |                   |
| 211            | To provide sewer to approximately 160 residences.  |                   |       |                |          |                   |
| NKV            | Regional Water System Plan, Phase 4 Planning Conduct detailed Engineering Analysis. Develop Phase I project.   | \$975,000 X       | ×     | ×              | ×        | Complete          |
| Pulaski County | Pulaski County Central Water and Sewer Project Phase 2 (Pulaski Co)  | \$2,200,000 X     | ×     | ×              | ×        |                   |
| 710            | To provide water and sewer.  |                   |       |                |          |                   |
| NKV            | New River Valley Park and Ride Lot Development   | \$1,500,000 X     |       |                |          |                   |

|                | 24  | The state of the s | 9       |         |          |                     |                 |          |
|----------------|---|--|---------|---------|----------|---------------------|-----------------|----------|
|                |   |  |         |         |          |                     | Project Status* | *SI      |
|                |   |  |         | 3       |          | 40                  |                 |          |
| Area           | Description   | Fotal Funding  | Rolling | SHIRING | Mar John | Popular Internation | POPULIFICA      | Notes    |
| Floyd County   |   | 00   |         |         |          |                     |                 |          |
| Floyd County   | Multi-Tenant Facility for Floyd County To house growing sincess as well as meet space needs for governmental agencies and non-nofits  | \$1,500,000 X  |         |         |          |                     |                 |          |
| Pulaski County | Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.  | \$3,000,000 X  |         |         |          |                     |                 |          |
| Radford        | Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford  | \$10,000,000 X   |         |         |          |                     |                 |          |
| Christiansburg | Passenger Rail Station in Christiansburg To develon a passenger rail station in the Town of Christiansburo  | ×  |         |         |          |                     |                 |          |
| Pulaski County | Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.  | \$36,000,000 X   |         |         |          |                     |                 |          |
| NRV            | Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg  | \$24,000,000 X   | ×       |         |          |                     |                 |          |
| Christiansburg | Christiansburg Sports Complex Multi-snort/activity center   | \$2,500,000 X  | ×       | ×       | ×        | ×                   |                 |          |
| Pearisburg     | Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg  | \$880,000 X  | ×       | ×       | ×        | ×                   |                 |          |
| NRV            | TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C. | X 000,006,88   | ì       |         |          |                     |                 |          |
| Radford        | High Meadows Development (Radford) Improve the water exceem to include line work and a water tank   | X 000'908\$  |         | 4       |          |                     |                 |          |
| Pulaski County | Replace Route 100 Back Creek Bridge   | X 000 074 C\$  | ×       | ×       | ×        | ×                   | *               |          |
| Pulaski County | Fairgrounds Area Sewer (Pulaski Co) Provide sewer to NRV Fairgrounds & 148 residences.  | \$1,800,000 X  | ×       |         |          |                     |                 |          |
| Floyd County   | Phase II Development of Floyd Regional Commerce Center<br>Grade lots 1 and 2.   | \$2,000,000 X  |         |         |          |                     |                 |          |
| Christiansburg | Christiansburg Aquatic Center<br>Indoor swimming pool, etc.   | \$4,000,000 X  | ×       | ×       | ×        | ×                   |                 |          |
| Glen Lyn       | Glen Lyn Housing Rehabilitation Project Housing rehabilitation to 26 housing units.   | \$500,000 X  | ×       | ×       | ×        | ×                   | °C ×            | Complete |
| Pulaski County | Newbern Area Enhancements Creation of Wilderness Road Exhibit and other area enhancements.  | \$75,000 X   | ×       | ×       | ×        | ×                   |                 |          |
| Radford        | Aquatic Center (Radford) An indoor 25 meter 8 lane swimming pool would be constructed adjacent to the New Recreation Center.  | \$3,000,000 X  |         |         |          |                     |                 |          |
| Pearisburg     | Riverbend Tank Tie-In Connect Town system to PSA Tank.  | \$100,000 X  | ×       | ×       | ×        | ×                   | °C ×            | Complete |
| Giles County   | Route 100 South To provide water service to Ownie and Mutter subdivisions.  | \$2,300,000 X  | ×       | ×       | ×        | ×                   |                 |          |
| Giles County   | Ingram Village Sewer (Giles Co) Put in sewer lines.   | \$2,000,000 X  |         |         |          |                     |                 |          |
| Pulaski County | Riverbend Subdivision Sewer (Pulaski Co)  | \$1,000,000 X  |         |         |          |                     |                 |          |

|                           | New Kiver Valley 2008 An   | New River Valley 2008 Annual Project Package Evaluation | valuation |     |                 |
|---------------------------|--|---|-----------|-----|-----------------|
|                           |  |   |           | 6   | Project Status* |
| Area                      | Description  | Striking College  | iddy o    | NA. | Ť               |
| Giles County              |  | X 000   |           |     | 63001           |
| Pulaski County<br>Pulaski | Claytor Lake Aquatic Restoration Project Calfee Park Renovations (Pulaski Town) Improvements to bring the facility up to baseball standards. Visitor dugouts, dressino rooms, and infrastructure improvements are needed | \$2,090,000 X X X X \$ \$1,000,000 X                    | ×         | ×   | Complete        |
| Radford                   | Outdoor Swimming Pool (Radford) A new 25 meter outdoor swimming pool facility would be constructed next to the Radford Recreation Center.  | \$1,800,000 X   |           |     |                 |
| Pulaski County            | Pulaski County School Construction Renovate or replace facilities.   | \$68,000,000 X X  | ×         |     |                 |
| Pearisburg                | Wenonah Avenue Pedestrian Gateway (Phase II) (Pearisburg) Extend sidewalks to Giles High School; add lighting, signage and landscaping.  | \$192,500 X X X   | ×         | ×   | Complete        |
| Pearisburg                | Wenonah Avenue Pedestrian Gateway (Phase I) (Pearisburg) Extend sidewalks past existing bluffs to east of Town. Includes approximately 600 feet of new sidewalk and relocation of utilities.                             | \$180,000 X X X   | ×         | ×   | Complete        |
| Giles County              | Eggleston Water Extension Phase 2 (Giles Co) Extend water service to 160 residencies.  | \$1,400,000 X   |           |     |                 |
| Giles County              | Route 635 Water Extension (Giles Co) Provide public water to approximately 150 residents in the Big Stoney Community of Giles County.  | \$3,000,000 X   |           |     |                 |
| Radford                   | Public Safety Training Facility (Radford) A new facility would be located and developed to train fire and police personnel.  | \$250,000 X   |           |     |                 |
| Glen Lyn                  | Glen Lyn Regional Wastewater Facility  To combine wastewater from Rich Creek and Glen Lyn into a single operation.  The Towns will undertake the project.  | \$3,000,000 X   |           |     |                 |
| Floyd County              | Geo-engineering Studies Groundwater Resources in Floyd Couty To identify groundwater resources and calculate carrying capacity. Recharge areas and other important water resource areas would be mapped.                 | \$250,000 X   |           |     |                 |
| Floyd County              | Engineering Studies on Extending Water and Sewer to areas of Floyd Co.  To study water and sewer extensions and to understand hydrogeologic systems resources. Include protecting critical recharge and well-head areas. | \$1,500,000 X   |           |     |                 |
| Floyd County              | Route 8 Improvements (South) (Floyd Co) Road Improvements on Route 8 southbound from Floyd, South.   | \$1,500,000 X   |           |     |                 |
| Blacksburg                | Municipal Complex Expansion and Town Hall Renovations Will provide improved and expanded conference and public meeting space, office/work space, improved service delivery areas and civic space.                        | \$4,110,000 X   |           |     |                 |
| Pulaski County            | Hiwassee Fire Department Expansion Add 1 fire hay 1 recome hay and community room  | \$500,000 X X   | ×         |     |                 |

|                | New River Valley 2008 Annual Project Package Evaluation   | nual Project Pa | ackage | Evalu | ation      |                   |          |
|----------------|---|-----------------|--------|-------|------------|-------------------|----------|
|                |   |                 |        |       |            | Project Status*   | ıtus*    |
| A              | Document  |                 | Sing.  | N. S. | HODE STATE | Polofolino<br>Aug |          |
| Pearisburg     | Pearisburg Water System Plan PER to determine water loss cause  | X 000           | ×      | ×     | ×          |                   | Complete |
| Pulaski County | Pulaski Health Department Facility New building for Pulaski Health Dem  | \$2,500,000 X   |        |       |            |                   |          |
| Glen Lyn       | Glen Lyn Park  Modern bathhouse, wastewater hook ups, information center, and open-air theater. Also a new location for a boat ramp and sidewalk connecting the Park to the Managing District   | ×               |        |       |            |                   |          |
| Radford        | Police Public Safety hallding would be constructed to replace the aging Police/Public Safety hallding   | \$850,000 X     |        |       |            |                   |          |
| Radford        | East Radford Fire Station An east radford fire station would be constructed with three bays, offices and narking  | \$450,000 X     |        |       |            |                   |          |
| Blacksburg     | Rescue Squad Station Replacement To replace the current station on Progress Street. Presently not equipt to handle new ambulances and other specialized equipment. Does not meet current ADA access requirements.   | \$1,625,000 X   |        |       |            |                   |          |
| Pearisburg     | Pearisburg Fire Station<br>Construct new fire station   | \$1,500,000 X   |        |       |            |                   |          |
| Dublin         | Dublin Fire Department Expansion To add two bays.   | \$750,000 X     | ×      | ×     |            |                   |          |
| NRV            | Education and Training  21st Century Secondary Education - Alternative School  A facility providing regional instruction for alternative study.   | \$12,000,000 X  |        |       |            |                   |          |
| NRV            | Technology Magnet School: Workforce Development Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility.                           | \$8,000,000 X   |        |       |            |                   |          |
| NRV            | Promote Agricultural Tourism Promote Agricultural Tourism Program to encourage farmers to evaluate agricultural tourism to enhance incomes  | ×               | ×      |       |            |                   |          |
| Blacksburg     | Huckleberry Trail Extension Assist in the construction of the Huckleberry Trail extension from Prices Fork to Glade Road. Will connect the Hethwood Community to the Heritage Park and then link to the National Forest. Grading, site amenities, and surfacing are needed for this project | \$100,000 X     |        |       |            |                   |          |
| Christiansburg | Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History and Site preservation   | \$3,000,000 X   | ×      | ×     | ×          |                   |          |
| Radford        | Bikeway/Walkway (Phase III) (Radford) Continue the development of the bikeway/walkway system from Connelly's Run to Wadsworth Street.   | \$85,000 X      | ×      | ×     | ×          | ×                 | Complete |
|                | Jacksonville Center Amphitheater  The Jacksonville Center will continue development of its campus, including an amphitheather   | \$250,000 X     | ×      |       |            |                   |          |

|              |   |                |                 |           | Project Status* |
|--------------|---|----------------|-----------------|-----------|-----------------|
| Area         | Description   | Total Funding  | Allanda Allanda | RODE SHAD | Assanta         |
| Radford      | Amphitheater for Radford City A 200-500 seat amphitheater would be constructed for outdoor events. Would include engineering and construction.  | 000            | . *             | ×         | Delayed by tl   |
| Floyd County | Rocky Knob Interpretative Ctr. & Lodge, Reg. Collaborative (Floyd Co)  A bi-county commission is working on the development of a major tourism destination along the Blue Ridge Parkway. A lodge and interpretive center are planned.                 | \$10,000,000 X | ×               |           |                 |
| Pulaski      | The New River Trail Extension  Extend trail from Cool Springs to Xaloy facility.  | \$200,000 X    | ×               |           |                 |
| NRV          | Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.  | \$800,000 X    |                 |           |                 |
| Floyd County | Trail Around Floyd Commerce Center  To develop a walking trail around the new Commerce Center in Floyd.   | \$400,000 X    |                 |           |                 |
| Pearisburg   | Whitt-Riverbend Park Trail Construct 1.1 mile loop trail and rest room.   | X 000'08\$     |                 |           |                 |
| NRV          | Promote Civil War Historical Sites  To promote civil war historical sites throughout the NRV.   | ×              |                 |           |                 |
| NRV          | Wilderness Road Initiative  Develop a brochure and map for auto tours of attractions.   | ×              | ×               |           |                 |
| Pearisburg   | Whitt-Riverbend Park Development Phase II  Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access. | \$250,000 X    |                 |           |                 |
| NRV          | Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.  | ×              |                 |           |                 |
| NRV          | Youth Planning Council Involve youth in discussing regional development issues. Human Resources   | \$20,000 X     |                 |           |                 |
| Radford      | Addition to Radford Public Library Additional space to include a youth room, genealogy center, and technology center.   | \$380,000 X    |                 | ×         | Complete        |
| PDCs 1-4     | Continuum of Care To address the needs of homeless and at-risk homeless nersons in the region   | \$1,200,000 X  | ×               | ×         |                 |

#### Project Evaluation Criteria - Revised April 2008

As stated in the Organization and Management section of this report, the PDC Board members reviewed and updated the project evaluation criteria.

#### PROJECT TYPE\*

#### Priority Level 1 (8)

- Utilities: Water/Sewer/Communications Primary/Arterial Roads
- Entrepreneurial/Small Business Assistance **Interstate Connections**
- Rail and Airport service Local School & Educational Facilities Community Facilities **Technology Career Facilities**
- Employment Creation/Retention Technology and Industrial

# Priority Level 2 (6)

- Drought Management Secondary Roads
- Other Economic Development Drainage/Flood Control
- **Housing Production** Central Business District
- Facilities for Protected Populations Revitalization **Tourism**
- Mixed Use Development

#### Priority Level 3 (4)

- Sheltered Workshop
- Care Facilities
- Community Centers/Recreation
- Comprehensive Community Development
- Homeownership Program
- Protection of Cultural and Natural Resources

#### Priority Level 4 (2)

- Employment Creation/Retention Commercial
- Other Housing
- Other Community Facilities
- Other Community Services Facilities
- Community Development Programs

<sup>\*</sup>Administrative facilities to support project types have the same priority as the project type.

#### OTHER CRITERIA

While "project type" links the project criteria to the CEDS' Goals and Strategies, there are other important factors in ranking individual projects. These factors are represented in the criteria listed below:

- Investment Relationship
- Regional Participation
- Relationship
- Per Capita Income
- Unemployment Rate
- Relative Jurisdictional Stress
- Relationship to Private Investments
- Relationship to Previous Investments
- Readiness to Initiate Project
- Public Private Partnership
- 1. Investment Relationship: The project is a significant investment in relation to the economy of the Planning District.

#### **Points**

- 4 A. Proposed investment directly supports high skill/high wage jobs.
- 3 B. Proposed investment results in an environment to support high skill/high wage jobs.
- 2 C. Proposed investment results in jobs having a regional average wage.
- 1 D. Proposed investment is to support high skill/high wage jobs.
- 0 E. Does not support job creation with above average wages.
- 2. Regional Significance: The significance of a project is in relation to the number of jurisdictions participating or impacted in reference to services and money invested.

#### **Points**

- 4 A. Four or More Jurisdictions Participating or Impacted
- 3 B. Three Jurisdictions Participating or Impacted
- 2 C. Two Jurisdictions Participating or Impacted
- 1 D. One Jurisdiction Participating or Impacted
- 3. Proposed Investment is Proactive: The proposed investment looks beyond the immediate economic horizon and is aimed at strengthening the relationships among business clusters.

#### **Points**

- 5 A. Project Relates Directly to Two or More existing or emerging Regional Economic Clusters
- 2 B. Project Relates Directly to One existing or emerging Regional Economic Cluster.
- 0 C. Project Does not Relate to a Regional Economic Cluster

4. Per Capita Income: Utilizing the latest available data, per capita income will be used in evaluating project significance. City-County/Town rank will be utilized, while in cases of multiple jurisdictions, the average rank will be determined.

#### **Points**

- 3 A. If less than or equal to 60% of State per capita income
- 2 B. If 61 74% of State per capita income
- 1 C. If 75 99% of State per capita income
- 0 D. If greater than or equal to the State per capita income
- 5. Unemployment Rate: Utilizing the latest annual average figures available, unemployment rates will be used in evaluating project significance. City-County/Town will be utilized, while in cases of multiple jurisdictions, the average rank will be determined.

#### **Points**

- 3 A. If 50% or more above State average
- 2 B. If 25 49% above State average
- 1 C. If 1 24% above State average
- 0 D. If equal to or below State average
- 6. Relative Jurisdictional Stress: A composite index prepared by the Commission on Local Government to compare the relative strengths of the jurisdictions in the State.

#### **Points**

- 2 A. High stress
- 1 B. Above average stress
- 0 C. Below average stress
- 7. Relationship to Private Investments: Capital investments from private sources relate to the significance of the project.

#### **Points**

- 5 A. Direct Private Capital Investment
- 3 B. Direct Relationship to Private Capital Investment
- 2 C. Indirect Relationship to Private Capital Investment
- 1 D. Minimal Indirect Relationship to Private Capital Investment
- 8. Relationship to Previous Investment

#### **Points**

- 2 A. New Service or Facility; Expansion of Service from an Existing Service
- 1 B. Replacement of Existing Service or Facility

## 9. Readiness to Initiate Project

#### **Points**

- 5 A. Jurisdictional Commitment and Final Plans and Specifications-Application Filed
- 4 B. Jurisdictional Commitment Preliminary Plans and Specifications-Pre-application Filed
- 2 C. Jurisdictional Commitment, but no Plans and Specifications-Desired Project
- 1 D. No Jurisdictional Commitment, but Preliminary Plans and Specifications-Pre-application/Application
- 0 E. No Jurisdictional Commitment and no Plans and Specifications-No Pre-application/Application

## 10. Public Private Partnership

#### **Points**

- 3 A. Significant Public Private Partners
- 1 B. A Public Private Partner
- 0 C. No Public Private Partner

In addition to the above criteria, all of the projects are reviewed for relationships to regional markets in order to maximize the return on taxpayer investment. Proposed projects are proactive trying to anticipate the economic changes in the region and continue to diversify the economy.

The environmental impact of each project will also be evaluated on a project-by-project basis.

# **Evaluating Projects**

Projects remaining from the 2008 Project package as well as new project ideas are evaluated and ranked using the above criteria. While all the criteria are important, several are based directly on the most current economic data. For a summary of that data, see Tables 1, 2 and 3 below. For the scores and ranked projects, see the New River Valley 2009 Annual Project Package, page 28. (To see the short-range vs. long-range breakdown, see New River Valley 2009 Annual Project Package in Time Order, page 34).

Table 1
Per Capita Income

| Jurisdiction      | 2000     | % of VA |
|-------------------|----------|---------|
| Floyd County      | \$16,345 | 68.2%   |
| Giles County      | \$18,396 | 76.7%   |
| Montgomery County | \$17,077 | 71.2%   |
| Pulaski County    | \$18,973 | 79.1%   |
| City of Radford   | \$14,289 | 59.6%   |
| New River Valley  | \$17,284 | 72.1%   |
| Virginia          | \$23,975 | 100.0%  |

Source: US Census Bureau.

Table 2 2007 Unemployment Rates

| <b>Juris diction</b> | Percent |
|----------------------|---------|
| Floyd County         | 3.5%    |
| Giles County         | 4.3%    |
| Montgomery County    | 3.2%    |
| Pulaski County       | 5.3%    |
| City of Radford      | 4.1%    |
| New River Valley     | 3.9%    |
| Virginia             | 3.0%    |

Source: Virginia Employment Commission.

Note: 50% above the Virginia level would be 4.5%

or more; 25-49% above would be 3.75 to 4.47%.

Table 3
Relative Jurisdictional Fiscal Stress, 2005/06

| Jurisdiction      |               |
|-------------------|---------------|
| Floyd County      | Below Average |
| Giles County      | Above Average |
| Montgomery County | Above Average |
| Pulaski County    | Above Average |
| City of Radford   | Above Average |

Source: Virginia Commission on Local Governments, April 2008.

| NRV  |            |                | New River Valley 2009 Annual Project Package  | Annual Pi             | roject Pac   | kage       |                                |                     |  | _   |
|--|------------|----------------|---|-----------------------|--------------|------------|--------------------------------|---------------------|--|-----|
| NRV   NRV Community Regional Endothed Network   Fed. S. Sinte S. Local S. Local S. Local S. Palaski Town Navi Catest Preface and Pasting parks, and in addition   22,500,000 S. 2,000,000   |            |                |   |                       |              |            |                                |                     |  |     |
| Palaski Town   Mano Cluster Facility   Palaski Town   Palaski Town   Mano Cluster Research Center, Phase II of Virginia Tech Society   Palaski Town   Palaski   | Sco.<br>41 | NRV            | Description  NRV Community Regional Broadband Network  Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication   | Fed. S<br>\$2,500,000 |              |            | Total Funding 6<br>\$5,000,000 | Const. Date<br>2009 | Responsible Agency<br>New River Valley<br>Wireless Authority |     |
| Blacksburg   Virginia Tech Corporate Research Center, Phase II   | 40         | Pulaski Town   | Nano Cluster Facility Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.   | \$5,000,000           |              | 52,000,000 | \$10,000,000                   | 2009                | Pulaski Town, Pulaski<br>County, and Virginia's<br>First     |     |
| Click County   Cartillon Cites Memorial Hospital   | 38         | Blacksburg     | Virginia Tech Corporate Research Center, Phase II Construction of support infrastructure for Phase II of Virginia Tech's CRC.   | \$1,000,000           | \$1,000,000  |            | \$2,000,000                    | 2009                | Virginia Tech Foundation                                     |     |
| Pulaski Town   To evaluate and participate in the economic revialisation of Pulaski, with a major focus on the industrial area of the Town which has been especially hard hit with the loss of industry and jobs and evaluate the feasibility  | 37         | Giles County   | Carilion Giles Memorial Hospital Construction of new hospital.  |                       |              | 3,500,000  | \$30,000,000                   | 2008                | Carilion/Giles County  |     |
| NRV  | 36         | Pulaski Town   | NRV Economic Adjustment Strategy and Nano Feasibility To evaluate and participate in the economic revitalization of the Town of Pulaski, with a major focus on the industrial area of the Town which has been especially hard hit with the loss of industry and jobs and evaluate the feasibility of a Nano Cluster | \$350,000             |              | \$350,000  | \$700,000                      | 2008                | Pulaski Town and Pulaski<br>County                           |     |
| NRV   NRV Airport Runway Overlay   | 36         | NRV            | e<br>ute 114 bridge that has structural   |                       | \$20,000,000 |            | \$20,000,000                   | 2009                | VDOT   |     |
| NRV  | 36         | NRV            | NRV Airport Runway Overlay Strengthening of runway to enable use by heavier aircraft and maintain existing runway length and width.   |                       |              | \$40,000   | \$2,000,000                    | 2010                | Airport Commission   |     |
| NRV Parallel Taxiway  To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).  Intermodal Transportation Center Further replore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.  Pulaski County Bagging Plant Road Site Development Industrial access enhancement including connector to 1-81.  Giles County Route 100 South To provide water service to Ownie and Mutter subdivisions.  Christiansburg Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral Histor, and Site preservation.  Pulaski County Shell Building-Industrial park Harvey Water Tank and add new water mains in the area to promote development and improved service.  Radford Propried the Harvey Water Tank Connection NRV To provide airside access for the Commerce Park. To provide airside access for the Commerce Park.   | 35         | NRV            | New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.   | \$2,500,000           | 97           | 3,500,000  | \$5,000,000                    | 2009                | Virginia's First   |     |
| Intermodal Transportation Center   | 33         | NRV            | Parallel Taxiway  To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).  | \$5,880,000           |              | \$120,000  | \$6,000,000                    | 2013                | Airport Commission   |     |
| Pulaski County Bagging Plant Road Site Development Industrial access enhancement including connector to 1-81.  Giles County Route 100 South  To provide water service to Ownie and Mutter subdivisions.  Christiansburg Christiansburg Institute  Christiansburg Christiansburg Institute  Christiansburg Christiansburg Institute  The Black Educational Experience, Cultural Learning Curriculum, Oral  History, and Site preservation.  Pulaski County  Radford Shell Building-Industrial park  Foreplace the Harvey Water Tank and add new water mains in the area to promote development and improved service.  Radford Provide airside access for the Commerce Park.  NRV To provide airside access for the Commerce Park.   | 32         | NRV            | Intermodal Transportation Center Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.  | \$4,000,000           | en.          | 4,000,000  | \$8,000,000                    | 2010                | VA's First/ATK   |     |
| Giles County  To provide water service to Ownie and Mutter subdivisions.  Christiansburg  The Black Educational Experience, Cultural Learning Curriculum, Oral  History, and Site preservation.  Shell Building-Industrial park  Harvey Water Tank Project  To replace the Harvey Water Tank and add new water mains in the area to promote development and improved service.  NRV Airport Taxiwasy-Commerce Park Connection  NRV  To provide airside access for the Commerce Park.  | 32         | Pulaski County | Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.  | \$2,000,000           | \$1,000,000  |            | \$3,000,000                    | 2010                | Virginia's First/ATK   |     |
| Christiansburg Christiansburg Institute  Christiansburg Christiansburg Christiansburg Christiansburg Christiansburg Christiansburg Christiansburg Christiansburg Christianspurg Christians | 32         | Giles County   | Route 100 South  To provide water service to Ownie and Mutter subdivisions.   | \$2,300,000           |              |            | \$2,300,000                    | 2020                | Giles County   |     |
| Pulaski County Harvey Water Tank Project To replace the Harvey Water Tank and add new water mains in the area to Radford promote development and improved service.  NRV Airport Taxiway-Commerce Park NRV To provide airside access for the Commerce Park.   | 32         | Christiansburg | Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History, and Site preservation.   | \$1,500,000           | 99           | 1,500,000  | \$3,000,000                    | 2010                | Christiansburg Institute                                     |     |
| Harvey Water Tank Project  To replace the Harvey Water Tank and add new water mains in the area to  Radford promote development and improved service.  NRV Airport Taxiway-Commerce Park Connection  NRV  To provide airside access for the Commerce Park.   | 32         | Pulaski County | Shell Building-Industrial park  | \$750,000             | \$750,000    |            | \$1,500,000                    | 2011                | Pulaski County   | 100 |
| NRV To provide airside access for the Commerce Park.   | 32         | Radford        | Harvey Water Tank Project  To replace the Harvey Water Tank and add new water mains in the area to promote development and improved service.  | \$1,250,000           | \$           | 1,250,000  | \$2,500,000                    | 2012                | Radford  |     |
|  | 32         | NRV            | INRV Airport Taxiway-Commerce Park Connection To provide airside access for the Commerce Park.  |                       |              |            | \$2,000,000                    | 2015                | Airport Commission   |     |

|             |                | 100 Tanci vanci vanci vanuai i injeti i achage   |                           |             | 0            |                           |                     |  |
|-------------|----------------|--|---------------------------|-------------|--------------|---------------------------|---------------------|--|
|             |                |  |                           |             | E            |                           |                     |  |
| Score<br>31 | Area<br>NRV    | Description New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.   | Fed. S<br>\$25,000        | State S     | Local S 7    | Total Funding<br>\$50,000 | Const. Date<br>2010 | e Responsible Agency New River Valley Development Comoration |
| 31          | Pulaski County | Radford Army Ammunition Plant Infrastructure Improvements Water, sewer road, and rail ungrades at the New River site   | \$36,000,000              |             |              | \$36,000,000              | 2012                | Virginia's First   |
| 31          | Pulaski        | Calfee Park Renovations (Pulaski Town) Improvements to bring the facility up to baseball standards. Visitor dugouts, dressing rooms, and infrastructure immovements are needed   | \$1,000,000               |             |              | \$1,000,000               | 2010                | Pulaski Town   |
| 30          | NRV            | Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.   |                           | \$30,000    | \$30,000     | \$60,000                  | 2011                | NRVDC  |
| 30          | NRV            | Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg.  | \$12,000,000 \$12,000,000 | 000,000     |              | \$24,000,000              | 2020                | VDOT Public/Private  |
| 30          | NRV            | TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.  | 68                        | \$9,300,000 |              | \$9,300,000               | 2015                | VA Department of Rail and Public Transportation              |
| 30          | Floyd County   | Rocky Knob Interpretative Ctr. & Lodge, Reg. Collaborative (Floyd Co) A bi-county commission is working on the development of a major tourism destination along the Blue Ridge Parkway. A lodge and interpretive center are planned. | \$8,000,000               | S           | \$2,000,000  | \$10,000,000              | 2015                | Rocky Knob   |
| 30          | Pulaski        | The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.  |                           |             |              | \$200,000                 | 2009                | Pulaski Town   |
| 30          | NRV            | Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.   | \$400,000                 |             | \$400,000    | \$800,000                 | 2012                | Trail Operators  |
| 29          | Rich Creek     | Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.   | \$1,                      | \$1,000,000 | \$250,000    | \$1,250,000               | 2009                | Rich Creek Town  |
| 29          | Radford        | Passenger Rail Station in Radford  To develop a passenger rail station in the City of Radford.   |                           |             |              | \$10,000,000              | 2015                | Radford City   |
| 29          | Radford        | High Meadows Development (Radford) Improve the water system to include line work and a water tank.   |                           |             | \$806,000    | \$806,000                 | 2010                | Radford  |
| 59          | Floyd County   | Phase II Development of Floyd Regional Commerce Center<br>Grade lots 1 and 2.  | \$1,000,000               | S .         | \$1,000,000  | \$2,000,000               | 2009                | Floyd County   |
| 29          | Christiansburg | · Christiansburg Aquatic Center<br>Indoor swimming pool, etc.  |                           | S .         | \$4,000,000  | \$4,000,000               | 2008                | Christiansburg Town  |
| 29          | Radford        | Aquatic Center (Radford) An indoor 25 meter 8 lane swimming pool would be constructed adjacent to the New Recreation Center.   |                           | ₩           | \$3,000,000  | \$3,000,000               | 2014                | Radford  |
| 29          | Pulaski County | Pulaski County School Construction Replace middle school.  |                           | \$3         | \$34,000,000 | \$34,000,000              | 2010-13             | Pulaski County   |
| 59          | Glen Lyn       | Glen Lyn Regional Wastewater Facility To combine wastewater from Rich Creek and Glen Lyn into a single operation.  |                           |             |              | \$3,000,000               | 2010                | Glen Lyn   |

|       |                      | Same and   |             |             | 9            |                                |                     |   |
|-------|----------------------|--|-------------|-------------|--------------|--------------------------------|---------------------|---|
| Score | Area                 | Description  |             | 0           | 6            |                                | ;                   |   |
| 29    | NRV                  | 21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative endo   | \$2,000,000 | \$2,000,000 | \$8,000,000° | 1 otal Punding<br>\$12,000,000 | Const. Date<br>2012 | le Responsible Agency<br>NRV School Divisions |
| 53    | NRV                  | Technology Magnet School: Workforce Development Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility | \$4,000,000 | \$2,000,000 | \$2,000,000  | \$8,000,000                    | 2015                | New River Community<br>College & School Div's |
| 59    | NRV                  | Promote Civil War Historical Sites  To promote civil war historical sites throughout the NRV.  |             |             |              |                                | 2012                | Round the Mountain                            |
| 59    | Floyd Town           | Floyd Farmer's Market  | \$200,000   |             | \$200,000    | \$400,000                      | 1100                | Class Posses                                  |
| 28    | NRV                  | Team Business Development of Companies.  | \$500,000   | \$250,000   | \$250,000    | \$1,000,000                    | 2011                | NRVPDC  |
| 28    | NRV                  | New River Valley Park and Ride Lot Development Development of new park and ride facilities   | \$750,000   | \$750,000   |              | \$1,500,000                    | 2011                | VDOT  |
| 28    | 'Floyd County        | East Floyd Truck Route Develop east Floyd industrial bypass.   |             | \$2,000,000 | \$2,000,000  | \$4,000,000                    | 2015                | Floyd County/VDOT                             |
| 28    | Pearisburg           | Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg   |             | \$700,000   | \$180,000    | \$880,000                      | 2009                | Pearisburg Town                               |
| 28    | Blacksburg           | Rescue Squad Station Replacement To replace the current station on Progress Street. Presently not equipt to handle new ambulances and other specialized equipment. Does not meet current ADA access requirements.  |             |             | \$1,625,000  | \$1,625,000                    | 2011                | Town of Blacksburg                            |
| 27    | Montgomery<br>County | Montgomery County Flex Building Construction of a scalable building for small businesses in Falling Branch Industrial Park.  | \$1,100,000 |             | \$1,100,000  | \$2,200,000                    | 2011                | Montgomery Couty                              |
| 27    | Floyd County         | Multi-Tenant Facility for Floyd County To house growing busineses as well as meet space needs for governmental agencies and non-profits.   | \$750,000   | \$500,000   | \$500,000    | \$1,500,000                    | 2013                | Floyd County                                  |
| 27    | Christiansburg       | Passenger Rail Station in Christiansburg  To develop a passenger rail station in the Town of Christiansburg.   |             |             |              |                                | 2015                | Christiansburg Town                           |
| 27    | Radford              | Public Safety Training Facility (Radford)  A new facility would be located and developed to train fire and police personnel.   |             |             | \$250,000    | \$250,000                      | 2009                | Radford                                       |
| 27    | Floyd County         | Route 8 Improvements (South) (Floyd Co) Road Improvements on Route 8 southbound from Floyd, South.   |             | \$1,500,000 |              | \$1,500,000                    | 2012                | VDOT  |
| 27    | Pulaski County       | Hiwassee Fire Department Expansion Add I fire bay. I rescue bay and community room.  | \$50,000    |             | \$450,000    | \$500,000                      | 2008                | Pulaski County                                |
| 27    | Radford              | Police Department (Radford) A new 20,000 sq. ft. building would be constructed to replace the aging Police/Public Safety building.   |             |             | \$850,000    | \$850,000                      | 2010                | Radford                                       |
| 27    | Dublin               | Dublin Fire Department Expansion To add two bays.  | \$750,000   | )           |              | \$750,000                      | 2010                | Dublin Town/Pulaski                           |
| 27    | NRV                  | Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.   |             |             |              |                                | 2011                | Leadership Organizations                      |
| 56    | NRV                  | Regional Conference/Civic Center Determine feasibility and appropriate site for regional conference center   | \$7,000,000 |             | \$8,000,000  | \$15,000,000                   | 2015                | Virginia's First and                          |

|       |                | New River Valley 2009 Annual Project Package   | ual Project F         | ackage      |   |             |  | -      |
|-------|----------------|--|-----------------------|-------------|---|-------------|--|--------|
|       |                |  |                       |             |   |             |  |        |
| Score | Giles County   | Description Fee  | Fed. S State S        | Local S     |   | Const. Date |  |        |
| 3     | Olles Coulity  | A facility located in the Bostic Industrial Park.  |                       |             | \$2,000,000                             | 2010        | Giles County IDA   |        |
| 56    | Pulaski County | Newbern Area Enhancements Creation of Wilderness Bood Evhibit and other ones anhancements  | \$53,387              | \$21,613    | \$75,000                                | 2009        | Pulaski County   | T      |
| 56    | Pearisburg     | Pearishory Fire Station  |                       |             | \$1 500 000                             | 2012        | Pearishing Town  |        |
|       |                | Construct new fire station.  |                       |             | 200000000000000000000000000000000000000 | 7107        | T CELEBORIE TOWN   |        |
| 56    | NRV            | Promote Agricultural Tourism   |                       |             |   | 2009        | Virginia Tourism   | T      |
|       |                | Program to encourage farmers to evaluate agricultural tourism to enhance dincomes.   |                       |             |   |             | Corporation  |        |
| 26    | Blacksburg     | Huckleberry Trail Extension  |                       | \$100 000   | \$100,000                               | 2000        | Tourn of Blockshura  | T      |
|       | )              | Assist in the construction of the Huckleberry Trail extension from Prices Fork   |                       | 200,000     | 9100,000                                | 2002        | TOWIL OF BIACKSOUIS  |        |
|       |                | to Glade Road. Will connect the Hethwood Community to the Heritage Park  |                       |             |   |             |  |        |
|       |                | and then time to the National Forest. Orading, site amenities, and surfacing are needed for this project.                          |                       |             |   |             |  |        |
| 56    | NRV            | Wilderness Road Initiative   |                       |             |   | 2011        | New River Community  | Т      |
|       |                | Develop a brochure and map for auto tours of attractions.  |                       |             |   |             | Partners   |        |
| 56    | NRV            |  | \$10,000              | \$10,000    | \$20,000                                | 2011        | NRVPDC   | Т      |
| ];    |                |  |                       |             |   |             | The second secon |        |
| 52    | Radford        |  | \$800,000             | \$800,000   | \$1,600,000                             | 2014        | Radford  |        |
|       |                | Acquisition and development of new industrial Park within City limits. Includes construction of readings, conjugation to december. |                       |             |   |             |  |        |
|       |                | grading, surveying, etc.   |                       |             |   |             |  |        |
| 25    | Christiansburg | Christiansburg Sports Complex  |                       | \$2,500,000 | \$2,500,000                             | 2008        | Christiansburg Town  | T      |
|       |                | Multi-sport/activity center.   |                       |             |   |             | •  |        |
| 25    | Radford        | Outdoor Swimming Pool (Radford) A new 25 meter outdoor swimming pool facility would be constructed next to                         |                       | \$1,800,000 | \$1,800,000                             | 2012        | Radford  |        |
|       |                | the Radford Recreation Center.   |                       |             |   |             |  |        |
| 25    | Floyd County   | andwater Resources in Floyd Couty  | \$250,000             |             | \$250,000                               | 2009        | Floyd County   |        |
|       |                | areas and other important water resource areas would be mapped.  |                       |             |   |             |  |        |
| 25    | Floyd County   |  | \$1,200,000 \$200,000 | \$100,000   | \$1,500,000                             | 2010        | Floyd County   | Т      |
| _     |                | To study water and sewer extensions and to understand hydrogeologic systems  |                       | ,           |   |             |  | -      |
|       |                | resources. Include protecting critical recharge and well-head areas.   |                       |             |   |             |  |        |
| 25    | Glen Lyn       | Glen Lyn Park  |                       |             |   | 2015        | Glen I vn  | $\top$ |
| _     |                | Modern bathhouse, wastewater hook ups, information center, and open-air  |                       |             |   |             |  |        |
|       |                | theater. Also a new location for a boat ramp and sidewalk connecting the Park  |                       |             |   |             |  |        |
| 35    | Dadford        | Cost Dodford Die Chation   |                       | 00000       | 4                                       |             |  | Т      |
| 3     | nagron a       | LEAN EXAMINED FIRE STATION AND A CONSTRUCTED WIth three bays, offices and hardring   |                       | \$450,000   | \$450,000                               | 2010        | Radford  |        |
| 25    | Pearisburg     | Whitt-Riverbend Park Trail   | 000 09\$              | \$20,000    | \$80,000                                | 2010        | Dearishing Tour  |        |
|       |                | Construct 1.1 mile loop trail and rest room.   |                       |             | 000,000                                 | 20102       | realisouig towii   |        |
|       |                |  |                       |             |   |             |  |        |

|       |                | TACH TAILCE VALLEY 2007 CHILLIAN FOR LACKAGE  | T THE WAY T T | Deer I a  | Smire       |             |      |                                  |
|-------|----------------|---|---------------|-----------|-------------|-------------|------|----------------------------------|
| Score | Area           | Description   | SPA           | States    | J leave 1   | . I         |      |                                  |
| 25    | Pearis         | Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access.  | 6.00          | Signe     | 6 1830      | \$250,000   | 2010 | Kesponsible Agency<br>Pearisburg |
| 25    | PDCs 1-4       | Continuum of Care To address the needs of homeless and at-risk homeless persons in the region.  | \$906,000     | \$294,000 |             | \$1,200,000 | 2008 | State                            |
| 25    | Floyd County   | Floyd Revolving Loan Fund   | \$200,000     |           |             | \$200,000   | 2009 | Floyd IDA                        |
|       | Floyd County   | Jacksonville Center E-Commerce Project (Floyd Co) Establishment of an e-commerce catalog of of crafts and products.   |               |           |             | \$50,000    | 2009 | Jacksonville Center, Inc.        |
| 24    | Pulaski County | Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system.  |               |           |             | \$1,600,000 | 2010 | Pulaski County                   |
| 24    | Floyd County   | Marketing Floyd County Regional Commerce Center As a locality that already has advanced telecommunications infrastructure, access to higher education opportunities, available and affordable workforce, and available industrial space, Floyd County is seeking funding to create a modal of proportion to County Vicinity |               |           | \$50,000    | \$50,000    | 2009 | Floyd County                     |
| 24    | Radford        | Amphitheater for Radford City A 200-500 seat amphitheater would be constructed for outdoor events. Would include engineering and construction.  |               |           | \$100,000   | \$100,000   | 2010 | Radford City                     |
| 24    | Floyd County   | Trail Around Floyd Commerce Center  To develop a walking trail around the new Commerce Center in Floyd.   | \$200,000     |           | \$200,000   | \$400,000   | 2010 | Floyd County                     |
| 24    | Radford        | Bissset Park Improvements  To expand parking facilities, benches, tables, river access points, and vistas.  |               | \$50,000  | \$50,000    | \$100,000   | 2013 | Radford                          |
| 23    | Radford        | Belle Heth School (Radford)  Would undergo a multi-phase renovation which would include upgrades to mechanicals, new additions, etc.  |               |           | \$805,683   | \$805,683   | 2014 | Radford                          |
| 23    | Radford        | .McHarg School (Radford) .McHarg Elem. School would be replaced with a new 58,092 sq. ft. facility.   |               |           | \$7,042,244 | \$7,042,244 | 2009 | Radford                          |
| 23    | Radford        | Radford High School Radford High School would be expanded by 1,280 sq. ft. to accommodate a Biology laboratory to meet Virginia Dept. of Education standards.   |               |           | \$160,346   | \$160,346   | 2009 | Radford                          |
| 23    | Pulaski County | Fairgrounds Area Sewer (Pulaski Co) Provide sewer to NRV Fairgrounds & 148 residences.  | \$1,800,000   |           |             | \$1,800,000 | 2010 | Pulaski County                   |
| 23    | Radford        | Ladder Truck<br>To replace the 1985 Aerial platform ladder truck.   | \$500,000     |           |             | \$1,000,000 | 2009 | Radford                          |
| 22    | Pulaski County | Highland Park Subdivision Sewer (Pulaski Co) Provide sewer services to 233 residences.  | \$2,274,000   |           |             | \$2,274,000 | 2010 | Pulaski County                   |
| 22    | Pulaski County | Dublin Area Sewer Project To provide sewer to approximately 160 residences.   | \$1,849,400   |           | \$13,300    | \$1,862,700 | 2010 | Pulaski County                   |
| 22    | Pulaski County | Pulaski County Central Water and Sewer Project Phase 2 (Pulaski Co) To provide water and sewer.   | \$2,300,000   |           |             | \$2,200,000 | 2009 | Pulaski County                   |
| 22    | Blacksburg     | Municipal Complex Expansion and Town Hall Renovations Will provide improved and expanded conference and public meeting space, office/work space improved service delivery areas and civils areas  |               |           | \$4,110,000 | \$4,110,000 | 2010 | Town of Blacksburg               |

|       |                | New River Valley 2009 Annual Project Package   | Annual Proje      | ct Package              |               |             |                           |
|-------|----------------|--|-------------------|-------------------------|---------------|-------------|---------------------------|
|       |                |  |                   |                         |               |             |                           |
| Score | Area           | Description  | Fed. S Sta        | State S Local S         | Total Funding | Const. Date | te Responsible Agency     |
| 77    | Pulaski County | Maple Shade Government Center<br>Complete renovation   |                   | \$2,000,000             |               |             | Ь                         |
| 22    |                | The New River Trail Extension  | \$4 000 000       | 000 000 13              |               | 0000        |                           |
|       | Pulaski County | Extend trail from Xaloy facility to Randolph Park.   | 200,000,00        | 41,000,000              | 93,000,000    | 7007        | Pulaski County            |
| 21    | Pulaski        | Brownfields Redevelopment Redevelopment of existing industry and bounding  | \$500,000         | \$500,000               | \$1,000,000   | 2009        | Pulaski Town              |
| 21    |                | Jacksonville Center Amphitheater   | \$250,000         |                         | 000 0303      | 0000        | T-line in the second      |
|       |                | The Jacksonville Center will continue development of its campus, including an amphitheather  | 9770,000          |                         | \$250,000     | 5007        | Jacksonville Center, Inc. |
| 21    | Floyd County   | Trails for Floyd (pedestrian, biking, and hiking)  | \$2,500,000       | \$2,500,000             | \$5,000,000   | 2011        | Floyd County              |
| 21    | Floyd Town     | Floyd Town Trails Program (final phase)  | \$240,000         | \$60,000                | \$300,000     | 2010        | Floyd Town                |
| 20    | Pulaski County | Pulaski Health Department Facility   | \$1.2             | \$1.250.000 \$1.250.000 | 62 500 000    | 2017        | Pulsal: O                 |
|       |                | New building for Pulaski Health Dept.  | 7614              |                         |               |             | ruiaski County            |
| 20    |                | Bikeway/Walkway Modular Restroom   |                   |                         | \$55,000      | 2010        | Radford                   |
|       | Radford        | 10 provide a restroom at the old Police Deapartment firing range to provide<br>facilities to the eastern most portion of the Riverway. |                   |                         |               |             |                           |
| 20    |                | Wildwood Park Entrance   | \$100.000         | 000 05\$                | \$150,000     | 0100        | Dodford                   |
|       | Radford        | Improve the Park entrance with parking facilities, a kiosk, pergola, new gate, and intermetive exhibits                                |                   | 0000                    |               | 70107       | Nautord                   |
| 20    |                | Soccerfield/Football field   | \$200,000         | 000 000                 |               | 950         |                           |
|       | Radford        | To construct two playing fields adjacent to the Radford Riverfront.  | 4400,000          | \$200,000               | 9400,000      | 7010        | Kadtord                   |
| 61    | Giles County   | Ingram Village Sewer (Giles Co) Put in sewer lines.  | \$750,000         | \$1,250,000             | \$2,000,000   | 2015        | Giles County              |
| 19    | Pulaski County | Riverbend Subdivision Sewer (Pulaski Co) Provide sewer services to 45 residences.  | \$1,000,000       |                         | \$1,000,000   | 2015        | Pulaski County            |
| 19    | Giles County   | Clendennin Water Extension (Giles Co) Provide public water to approximately 50 residents in the Clendennin community of Giles County.  | \$2,000,000       |                         | \$2,000,000   | 2010        | Giles County              |
| 61    | Giles County   | Eggleston Water Extension Phase 2 (Giles Co) Extend water service to 160 residencies.  | \$1,400,000       |                         | \$1,400,000   | 2010        | Giles County              |
| 61    | Giles County   | Route 635 Water Extension (Giles Co) Provide public water to approximately 150 residents in the Big Stoney Community of Giles County.  | \$2,000,000 \$1,0 | \$1,000,000             | \$3,000,000   | 2009        | Giles County              |
| 81    | Floyd Town     | Lineberry Memorial Park Development  | \$725,000         | \$725,000               | \$1,500,000   | 2010        | Floyd Town                |
| 91    | Pulaski County | New Facility for Pulaski Library  To replace existing building.  | \$1,0             | \$1,000,000 \$2,000,000 | \$3,000,000   | 2012        | Pulaski County            |
| 15    | Pulaski County | Indoor Recreation - Wellness Center  |                   | \$7,000,000             | \$7,000,000   | 2014        | Pulaski County            |
| 52    | Pulaski County | Commonwealth Attorney's Office   |                   | \$200,000               | \$200,000     | 2012        | Pulaski County            |
|       |                |  |                   |                         |               |             |                           |

| no Feasibility ttalization of the Town of a of the Town which has been obs and evaluate the feasibility meless persons in the region.  ork strial parks, and in addition nced telecommunication nced telecommunication lity in the Town of Pulski. The esearch in the field of Nano hase II II of Virginia Tech's CRC. d Sewer Project conomic development. ich Creek.   |                | New River Valley 2009 Annual Project Package in Time Order   | ckage in Time | Order               |  |
|--|----------------|--|---------------|---------------------|--|
| County Carilton Giles Memorial Hospital  Ki Town  NRV Economic Adjustment Strategy and Nano Feasibility  To evaluate and participate in the economic revitalization of the Town of Pulaski, with a major focus on the industrial area of the Town which has been especially hard hit with the loss of industry and jobs and evaluate the feasibility of Laubanc Cluster.  Ki County Hivasses Five Department Expansion  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue bay and community room.  Add 1 five bay, 1 rescue complex  Multi-sport/activity center.  To address the needs of homeless and at-risk homeless persons in the region.  NRV Community Regional Broadband Network  Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication business and residents may be able to have advanced telecommunication business and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support unfrastructure for Phase II of Virginia Tech S CRC.  Route 114 Bridge  To provide water and sewer and support other economic development.  New River Valley Commerce Park-Water and Sewer Project  To provide water and sewer and support other economic development.  New River Valley Commerce Park-Water and Sewer Project  To provide water and sewer and support other economic development.  New River Valley Commerce Park-Water and Sewer Project  Extend the stability and success of downtown Pierley Commerce Center  Grade loss and 2.  Downtown Pearley Commerce Parkal | Area           | Description  |               |                     |  |
| ki Town  NRV Economic Agiustment Strategy and Nano Feasibility  To evaluate and participate in the economic revitalization of the Town of Pulaski, with a major focus on the industrial area of the Town which has been especially hard hit with the loss of industry and jobs and evaluate the feasibility of a Nano Cluster.  Christiansburg Aduatic Center Indoor swimming pool, etc.  Kit County Hivassee Fire Department Expansion  Add 1 fire bay, 1 rescue bay and community room.  Idansburg Christiansburg Sports Complex  Multi-sportactivity center.  Continuum of Care  Continuum of Care  To address the needs of homeless and at-risk homeless persons in the region.  NRV Community Regional Broadband Network  Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication  services.  ki Town  NRV Community Regional Broadband Network  Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication  services.  ki Town  Nano Cluster Facility  Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano  particles.  Suburg  Virginia Tech Corporate Research Center, Phase II of Virginia Tech's CRC.  Route It & Bridge  To replace the Route It It bridge that has structural damage.  Route It Bridge  To replace the Route It It bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project  To replace the Route It and success of downtown Rich Creek.  Rich Creek Downtown Enhancement Project  Extend real from Cool Springs to Xaloy facility.  Coomity Phase II Development of Floyd Regional Counter Center  Soluge Downtown Parisburg Revitalization Project   | Giles County   | Carilion Giles Memorial Hospital   | 000           | Const. Date<br>2008 |  |
| tiansburg Or Alan Chustet.  Ki County Hiwassee Fire Department Expansion Add I fire bay, I rescue bay and community room.  Add I fire bay, I rescue bay and community room.  Add I fire bay, I rescue bay and community room.  Antiti-sport/activity center.  Continuum of Care  To address the needs of homeless and at-risk homeless persons in the region.  NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.  Ki Town Nano Cluster Facility  Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  Suburg  Virginia Tech Corporate Research Center, Phase II Construction of support infrastructure for Phase II of Virginia Tech's CRC.  Route 114 Bridge  To replace the Route 114 bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project  Construction of Support shancement Project  The New River Trail Extension  Extendratial from Cool Springs to Xaloy facility.  Creek Rich Creek Downtown Enhancement Project  Ensure the stability and success of downtown Rich Creek.  Ensure the stability and success of downtown Rich County Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project  Downtown Pearisburg Revitalization Project  | Pulaski Town   | NRV Economic Adjustment Strategy and Nano Feasibility  To evaluate and participate in the economic revitalization of the Town of Pulaski, with a major focus on the industrial area of the Town which has been especially hard hit with the loss of industry and jobs and evaluate the feasibility | \$700,000     | 2008                | Pulaski Town and Pulaski<br>County                       |
| ki County Hiwassee Fire Department Expansion Add 1 fire bay, 1 rescue bay and community room.  tiansburg Christiansburg Sports Complex Christiansburg Sports Complex Multi-sport/activity center.  Continuum of Care Continuum of Care To address the needs of homeless and at-risk homeless persons in the region.  NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.  ki Town Nano Cluster Facility Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  sburg Virginia Tech Corporate Research Center, Phase II Construction of support infrastructure for Phase II of Virginia Tech's CRC.  Route 114 Bridge To replace the Route 114 bridge that has structural damage.  New River Valle Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.  The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.  Creek Ensure the stability and success of downtown Rich Creek.  Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project Downtown Pearisburg Revitalization Project  | Christiansburg | Christiansburg Aquatic Center Indoor swimming pool. etc.   | \$4,000,000   | 2008                | Christiansburg Town                                      |
| tiansburg Christiansburg Sports Complex  Multi-sport/activity center.  Continuum of Care  To address the needs of homeless and at-risk homeless persons in the region.  To address the needs of homeless and at-risk homeless persons in the region.  NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication  Strices.  Ki Town Nano Cluster Facility Nano Cluster Facility Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  Suburg Virginia Tech Corporate Research Center, Phase II of Virginia Tech's CRC.  Construction of support infrastructure for Phase II of Virginia Tech's CRC.  Route 114 Bridge To replace the Route 114 bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.  Ki The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.  Creek Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.  County Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project  | Pulaski County | Hiwassee Fire Department Expansion Add 1 fire bay, 1 rescue bay and community room.  | \$500,000     | 2008                | Pulaski County   |
| To address the needs of homeless and at-risk homeless persons in the region.  To address the needs of homeless and at-risk homeless persons in the region.  NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.  Ki Town Nano Cluster Facility Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  Suburg Virginia Tech Corporate Research Center, Phase II of Virginia Techs CRC.  Construction of support infrastructure for Phase II of Virginia Techs CRC.  Route 114 Bridge To replace the Route 114 bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.  The New River Trail Extension  Extend frail from Cool Springs to Xaloy facility.  Creek Rich Creek Downtown Enhancement Project Extend frail from Cool Springs to Xaloy facility.  Creek Busure the stability and success of downtown Rich Creek.  County Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project  | Christiansburg | Christiansburg Sports Complex Multi-sport/activity center.   | \$2,500,000   | 2008                | Christiansburg Town                                      |
| NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.  ki Town Nano Cluster Facility Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  Suburg Virginia Tech Corporate Research Center, Phase II Construction of support infrastructure for Phase II of Virginia Tech's CRC.  Route 114 Bridge To replace the Route 114 bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.  Ki The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.  Creek Rich Creek Downtown Enhancement Project Extend trail from Cool Springs to Saloy facility.  Creek Rich Creek Bowntown Enhancement Project Extend trail from Cool Springs to Saloy facility.  Creek Rich Creek Bowntown Enhancement Project Ensure the stability and success of downtown Rich Creek.  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project   | PDCs 1-4       | Continuum of Care To address the needs of homeless and at-risk homeless persons in the region.   | \$1,200,000   | 2008                | State  |
| ki Town Nano Cluster Facility Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  Sburg Virginia Tech Corporate Research Center, Phase II Construction of support infrastructure for Phase II of Virginia Tech's CRC.  Route 114 Bridge  Route 114 Bridge  To replace the Route 114 bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project  To provide water and sewer and support other economic development.  The New River Trail Extension  Extend trail from Cool Springs to Xaloy facility.  Creek  Rich Creek Downtown Enhancement Project  Ensure the stability and success of downtown Rich Creek.  Crounty Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project   | NRV            | NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.  | \$5,000,000   | 2009                | New River Valley<br>Wireless Authority                   |
| Sburg Virginia Tech Corporate Research Center, Phase II  Construction of support infrastructure for Phase II of Virginia Tech's CRC.  Route 114 Bridge  To replace the Route 114 bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project  To provide water and sewer and support other economic development.  Ki  The New River Trail Extension  Extend trail from Cool Springs to Xaloy facility.  Creek  Rich Creek Downtown Enhancement Project  Ensure the stability and success of downtown Rich Creek.  County  Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Suburg  Downtown Pearisburg Revitalization Project   | Pulaski Town   | Nano Cluster Facility Analysis and construction of a Nano cluster facility in the Town of Pulski. The facility will support business development and research in the field of Nano particles.  | \$10,000,000  | 2009                | Pulaski Town, Pulaski<br>County, and Virginia's<br>First |
| Route 114 Bridge To replace the Route 114 bridge that has structural damage.  New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.  Ki The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.  Creek Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.  County Phase II Development of Floyd Regional Commerce Center Grade lots 1 and 2.  Suburg Downtown Pearisburg Revitalization Project  | Blacksburg     | Virginia Tech Corporate Research Center, Phase II Construction of support infrastructure for Phase II of Virginia Tech's CRC.  | \$2,000,000   | 2009                | Virginia Tech Foundation                                 |
| New River Valley Commerce Park-Water and Sewer Project  To provide water and sewer and support other economic development.  The New River Trail Extension  Extend trail from Cool Springs to Xaloy facility.  Creek  Rich Creek Downtown Enhancement Project  Ensure the stability and success of downtown Rich Creek.  County  Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Source Downtown Pearisburg Revitalization Project   | NRV            | Route 114 Bridge To replace the Route 114 bridge that has structural damage.   | \$20,000,000  | 2009                | VDOT   |
| The New River Trail Extension  Extend trail from Cool Springs to Xaloy facility.  Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.  Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project  | NRV            | New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development   | \$5,000,000   | 2009                | Virginia's First   |
| Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.  Phase II Development of Floyd Regional Commerce Center Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project   | Pułaski        | The New River Trail Extension  Extend trail from Cool Springs to Xaloy facility.   | \$200,000     | 2009                | Pulaski Town   |
| Phase II Development of Floyd Regional Commerce Center  Grade lots 1 and 2.  Downtown Pearisburg Revitalization Project  | Rich Creek     | Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.   | \$1,250,000   | 2009                | Rich Creek Town  |
| Downtown Pearisburg Revitalization Project   | Floyd County   | Phase II Development of Floyd Regional Commerce Center Grade lots 1 and 2.   | \$2,000,000   | 2009                | Floyd County   |
| To revitalize downtown Pearisburg.   | Pearisburg     | Downtown Pearisburg Revitalization Project  To revitalize downtown Pearisburg.   | \$880,000     | 2009                | Pearisburg Town  |

|                | New River Valley 2009 Annual Project Package in Time Order  | kage in Time  | Orde        |                                 |
|----------------|---|---------------|-------------|---------------------------------|
|                |   |               |             |                                 |
| Area           | Description   | Total Funding | Const. Date | e Responsible Agency            |
| Radford        | Public Safety Training Facility (Radford)  A new facility would be located and developed to train fire and police personnel.  | 000           | 2009        | 8                               |
| Pulaski County | Newbern Area Enhancements Creation of Wilderness Road Exhibit and other area enhancements.  | \$75,000      | 2009        | Pulaski County                  |
| NRV            | Promote Agricultural Tourism  Program to encourage farmers to evaluate agricultural tourism to enhance incomes.   |               | 2009        | Virginia Tourism<br>Corporation |
| Blacksburg     | Huckleberry Trail Extension Assist in the construction of the Huckleberry Trail extension from Prices Fork to Glade Road. Will connect the Hethwood Community to the Heritage Park and then link to the National Forest. Grading, site amenities, and surfacing are needed for this project.                                    | \$100,000     | 2009        | Town of Blacksburg              |
| Floyd County   | Geo-engineering Studies Groundwater Resources in Floyd Couty To identify groundwater resources and calculate carrying capacity. Recharge areas and other important water resource areas would be mapped.  | \$250,000     | 2009        | Floyd County                    |
| Floyd County   | Floyd Revolving Loan Fund   | \$200,000     | 2009        | Floyd IDA                       |
| Floyd County   | Jacksonville Center E-Commerce Project (Floyd Co)  Establishment of an e-commerce catalog of of crafts and products.  | \$50,000      | 2009        | Jacksonville Center, Inc.       |
| Floyd County   | Marketing Floyd County Regional Commerce Center As a locality that already has advanced telecommunications infrastructure, access to higher education opportunities, available and affordable workforce, and available industrial space, Floyd County is seeking funding to create a model of promotion for Southwest Virginia. | \$50,000      | 2009        | Floyd County                    |
| Radford        | McHarg School (Radford) McHarg Elem. School would be replaced with a new 58,092 sq. ft. facility.   | \$7,042,244   | 2009        | Radford                         |
| Radford        | Radford High School would be expanded by 1,280 sq. ft. to accommodate a Biology laboratory to meet Virginia Dept. of Education standards.   | \$160,346     | 2009        | Radford                         |
| Radford        | Ladder Truck To replace the 1985 Aerial platform ladder truck.  | \$1,000,000   | 2009        | Radford                         |
| Pulaski County | Pulaski County Central Water and Sewer Project Phase 2 (Pulaski Co) To provide water and sewer.   | \$2,200,000   | 2009        | Pulaski County                  |
| Pulaski County | Maple Shade Government Center Complete renovation.  | \$2,000,000   | 2009        | Pulaski County                  |
| Pulaski County | The New River Trail Extension  Extend trail from Xaloy facility to Randolph Park.   | \$5,000,000   | 2009        | Pulaski County                  |

|                | New River Valley 2009 Annual Project Package in Time Order   | kage in Time  | Orde        |                           |
|----------------|--|---------------|-------------|---------------------------|
|                |  |               |             |                           |
| Area           | Description  | Total Funding | Const. Date | e Responsible Agency      |
| Pulaski        | Brownfields Redevelopment Redevelopment of existing industry and housing.  | \$1,000,000   | 2009        | Pulaski Town              |
|                | Jacksonville Center Amphitheater   | \$250,000     | 2009        | Jacksonville Center, Inc. |
|                | The Jacksonville Center will continue development of its campus, including an amphitheather  |               |             |                           |
| Giles County   | Route 635 Water Extension (Giles Co)   | \$3,000,000   | 2009        | Giles County              |
|                | Provide public water to approximately 150 residents in the Big Stoney  |               |             |                           |
|                | Community of Glies County.   |               |             |                           |
| NRV            | NRV Airport Runway Overlay   | \$2,000,000   | 2010        | Airoort Commission        |
|                | Strengthening of runway to enable use by heavier aircraft and maintain existing  |               |             |                           |
| MAN            | Tuliway leligui aliu wiulii.   |               | 4.7         |                           |
| NKV            | Intermodal Transportation Center   | \$8,000,000   | 2010        | VA's First/ATK            |
|                | rutuler explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin. Virginia |               |             |                           |
| Pulaski County | Bagging Plant Road Site Development  | \$3,000,000   | 2010        | Virginia's First/ATK      |
|                | Industrial access enhancement including connector to 1-81.   |               |             |                           |
| Christiansburg | Christiansburg Institute   | \$3,000,000   | 2010        | Christiansburg Institute  |
|                | The Black Educational Experience, Cultural Learning Curriculum, Oral History and Site preservation                                       |               |             |                           |
| NRV            | New River Valley Develonment Revolving Loan Eund   | 000 000       | 2010        | Now Diver Molley          |
|                | Fund to provide assistance for business and non-profit development.  | 000,000       | 2010        | Development Corporation   |
| Pulaski        | Calfee Park Renovations (Pulaski Town)   | \$1,000,000   | 2010        | Pulaski Town              |
|                | Improvements to bring the facility up to baseball standards. Visitor dugouts,  |               |             |                           |
| Radford        | High Meadows Development (Radford)   | \$806,000     | 2010        | Radford                   |
|                | Improve the water system to include line work and a water tank.  |               |             |                           |
| Glen Lyn       | Glen Lyn Regional Wastewater Facility  To combine wastewater from Rich Creek and Glen Lyn into a single operation.                       | \$3,000,000   | 2010        | Glen Lyn                  |
|                | The Towns will undertake the project.  |               |             |                           |
| Radford        | Police Department (Radford)  | \$850,000     | 2010        | Radford                   |
|                | A new 20,000 sq. 11. ounding would be constructed to replace the aging Police/Public Safety building                                     |               |             |                           |
| Dublin         | Dublin Fire Department Expansion   | \$750,000     | 2010        | Dublin Town/Pulaski       |
|                | To add two bays.   |               |             | County                    |
| Giles County   | Giles Multi-tenant Business Facility (Giles Co)  | \$2,000,000   | 2010        | Giles County IDA          |
|                | A Idellity Ideased in the Dobite Industrial Lain.  | Res           |             |                           |

|                | New River Valley 2009 Annual Project Package in Time Order   | ckage in Time | Order       |                    |
|----------------|--|---------------|-------------|--------------------|
|                |  |               |             |                    |
| Area           | Description  | Total Funding | Const. Date | Responsible Agency |
| Floyd County   | Engineering Studies on Extending Water and Sewer to areas of Floyd Co.  To study water and sewer extensions and to understand hydrogeologic systems resources. Include protecting critical recharge and well-head areas.                             | \$1,500,000   | 2010        | Ē.                 |
| Radford        | East Radford Fire Station An east radford fire station would be constructed with three bays, offices and parking.  | \$450,000     | 2010        | Radford            |
| Pearisburg     | Whitt-Riverbend Park Trail Construct 1.1 mile loop trail and rest room.  | \$80,000      | 2010        | Pearisburg Town    |
| Pearisburg     | Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access. | \$250,000     | 2010        | Pearisburg         |
| Pulaski County | Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system.   | \$1,600,000   | 2010        | Pulaski County     |
| Radford        | Amphitheater for Radford City A 200-500 seat amphitheater would be constructed for outdoor events. Would include engineering and construction.   | \$100,000     | 2010        | Radford City       |
| Floyd County   | Trail Around Floyd Commerce Center  To develop a walking trail around the new Commerce Center in Floyd.  | \$400,000     | 2010        | Floyd County       |
| Pulaski County | Fairgrounds Area Sewer (Pulaski Co) Provide sewer to NRV Fairgrounds & 148 residences.   | \$1,800,000   | 2010        | Pulaski County     |
| Pulaski County | Highland Park Subdivision Sewer (Pulaski Co) Provide sewer services to 233 residences.   | \$2,274,000   | 2010        | Pulaski County     |
| Pulaski County | Dublin Area Sewer Project  To provide sewer to approximately 160 residences.   | \$1,862,700   | 2010        | Pulaski County     |
| Blacksburg     | Municipal Complex Expansion and Town Hall Renovations Will provide improved and expanded conference and public meeting space, office/work space, improved service delivery areas and civic space.  | \$4,110,000   | 2010        | Town of Blacksburg |
| Floyd Town     | Floyd Town Trails Program (final phase)  | \$300,000     | 2010        | Floyd Town         |
| Radford        | Bikeway/Walkway Modular Restroom  To provide a restroom at the old Police Deapartment firing range to provide facilities to the eastern most portion of the Riverway.  | \$55,000      | 2010        | Radford            |
| Radford        | Wildwood Park Entrance Improve the Park entrance with parking facilities, a kiosk, pergola, new gate, and interpretive exhibits.   | \$150,000     | 2010        | Radford            |
| Radford        | Soccerfield/Football field  To construct two playing fields adjacent to the Radford Riverfront.  | \$400,000     | 2010        | Radford            |

| Giles County  Clendennin Water Extension ( Provide public water to approxin community of Giles County.  Giles County  Eggleston Water Extension Ph Extend water service to 160 resig Floyd Town  Lineberry Memorial Park Dev Pulaski County Shell Building-Industrial park NRV  Communications Center Purchase telecommunications eq Competitiveness Center a world- Floyd Town  Floyd Farmer's Market  NRV  Team Business  Development of Companies.  NRV  Development of new park and rid |  |               |             |                              |
|---|--|---------------|-------------|------------------------------|
| County Town Ki County Town Sburg  | Description  | Total Funding | Const. Date | Resnonsible Agency           |
| Town ki County Town Sburg   | ion (G<br>roxim  | 000           | 2010        | Ö                            |
| Town Ki County Town Sburg   | Eggleston Water Extension Phase 2 (Giles Co)  Extend water service to 160 residencies.   | \$1,400,000   | 2010        | Giles County                 |
| ki County Town sburg  | Lineberry Memorial Park Development  | \$1.500.000   | 2010        | Floyd Town                   |
| Town  | Industrial park  | \$1,500,000   | 2011        | Pulaski County               |
| Town  | Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.   | \$60,000      | 2011        | NRVDC                        |
| sburg   | S Market   | \$400,000     | 2011        | Floyd Town                   |
| urg   | f Companies.   | \$1,000,000   | 2011        | NRVPDC                       |
| urg<br>mery   | New River Valley Park and Ride Lot Development Development of new park and ride facilities.  | \$1,500,000   | 2011        | VDOT                         |
| mery  | Rescue Squad Station Replacement  To replace the current station on Progress Street. Presently not equipt to handle new ambulances and other specialized equipment. Does not meet current ADA access requirements. | \$1,625,000   | 2011        | Town of Blacksburg           |
|   | Montgomery County Flex Building  Construction of a scalable building for small businesses in Falling Branch Industrial Park.   | \$2,200,000   | 2011        | Montgomery Couty             |
|   | Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.                                   |               | 2011        | Leadership Organizations     |
| NRV Wilderness Road Initiative Develop a brochure and ma  | Wilderness Road Initiative Develop a brochure and map for auto tours of attractions.   |               | 2011        | New River Community Partners |
| NRV Youth Planning Council Involve youth in discussing  | Youth Planning Council Involve youth in discussing regional development issues.  | \$20,000      | 2011        | NRVPDC                       |
| Floyd County Trails for Floy  | Trails for Floyd (pedestrian, biking, and hiking)  | \$5,000,000   | 2011        | Floyd County                 |
| Harvey Water Lank Project To replace the Harvey Water ? Radford promote development and imp   | Harvey water I ank Project  To replace the Harvey Water Tank and add new water mains in the area to promote development and improved service.  | \$2,500,000   | 2012        | Radford                      |
| Pulaski County Radford Army Water, sewer, re  | Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.   | \$36,000,000  | 2012        | Virginia's First             |
| NRV Connectivity of Trails, Regio Interconnect various local, stat network in southwest Virginia  | Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.   | \$800,000     | 2012        | Trail Operators              |

|                | New River Valley 2009 Annual Project Package in Time Order   | kage in Time  | Orde        | ٠                    |
|----------------|--|---------------|-------------|----------------------|
|                |  |               |             |                      |
| Area           | Description  | Total Funding | Const. Date | e Responsible Agency |
| NRV            | 21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative study.   | 000           | 2012        | Z                    |
| NRV            | Promote Civil War Historical Sites  To promote civil war historical sites throughout the NRV.  |               | 2012        | Round the Mountain   |
| Floyd County   | Route 8 Improvements (South) (Floyd Co) Road Improvements on Route 8 southbound from Floyd, South.   | \$1,500,000   | 2012        | VDOT                 |
| Pearisburg     | Pearisburg Fire Station Construct new fire station.  | \$1,500,000   | 2012        | Pearisburg Town      |
| Radford        | Outdoor Swimming Pool (Radford) A new 25 meter outdoor swimming pool facility would be constructed next to the Radford Recreation Center.  | \$1,800,000   | 2012        | Radford              |
| Pulaski County | Pulaski Health Department Facility New building for Pulaski Health Dept.   | \$2,500,000   | 2012        | Pulaski County       |
| Pulaski County | New Facility for Pulaski Library  To replace existing building.  | \$3,000,000   | 2012        | Pulaski County       |
| Pulaski County | Commonwealth Attorney's Office   | \$200,000     | 2012        | Pulaski County       |
| NRV            | Parallel Taxiway  To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).   | \$6,000,000   | 2013        | Airport Commission   |
| Floyd County   | Multi-Tenant Facility for Floyd County  To house growing busineses as well as meet space needs for governmental agencies and non-profits.  | \$1,500,000   | 2013        | Floyd County         |
| Radford        | Bissset Park Improvements  To expand parking facilities, benches, tables, river access points, and vistas.   | \$100,000     | 2013        | Radford              |
| Radford        | Aquatic Center (Radford) An indoor 25 meter 8 lane swimming pool would be constructed adjacent to the New Recreation Center.   | \$3,000,000   | 2014        | Radford              |
| Radford        | Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc. | \$1,600,000   | 2014        | Radford              |
| Radford        | Belle Heth School (Radford) Would undergo a multi-phase renovation which would include upgrades to mechanicals, new additions, etc.  | \$805,683     | 2014        | Radford              |
| Pulaski County | Indoor Recreation - Wellness Center  | \$7,000,000   | 2014        | Pulaski County       |
| NRV            | NRV Airport Taxiway-Commerce Park Connection To provide airside access for the Commerce Park.  | \$2,000,000   | 2015        | Airport Commission   |

|                | New River Valley 2009 Annual Project Package in Time Order   | kage in Time | Orde                |   |
|----------------|--|--------------|---------------------|---|
| Area           | Description  | :<br>:<br>:  |                     |   |
| NRV            | TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.  | \$9,300,000  | Const. Date<br>2015 | VA Department of Rail and Public Transportation |
| Floyd County   | Rocky Knob Interpretative Ctr. & Lodge, Reg. Collaborative (Floyd Co) A bi-county commission is working on the development of a major tourism destination along the Blue Ridge Parkway. A lodge and interpretive center are planned.                               | \$10,000,000 | 2015                | Rocky Knob                                      |
| Radford        | Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford.  | \$10,000,000 | 2015                | Radford City                                    |
| NRV            | Technology Magnet School: Workforce Development  Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility. | \$8,000,000  | 2015                | New River Community<br>College & School Div's   |
| Floyd County   | East Floyd Truck Route Develop east Floyd industrial bypass.   | \$4,000,000  | 2015                | Floyd County/VDOT                               |
| Christiansburg | Passenger Rail Station in Christiansburg  To develop a passenger rail station in the Town of Christiansburg.   |              | 2015                | Christiansburg Town                             |
| NRV            | Regional Conference/Civic Center  Determine feasibility and appropriate site for regional conference center.   | \$15,000,000 | 2015                | Virginia's First and<br>Partners                |
| Glen Lyn       | Glen Lyn Park  Modern bathhouse, wastewater hook ups, information center, and open-air theater. Also a new location for a boat ramp and sidewalk connecting the Park to the Municipal Building.  |              | 2015                | Glen Lyn  |
| Giles County   | Ingram Village Sewer (Giles Co) Put in sewer lines.  | \$2,000,000  | 2015                | Giles County                                    |
| Pulaski County | Riverbend Subdivision Sewer (Pulaski Co) Provide sewer services to 45 residences.  | \$1,000,000  | 2015                | Pulaski County                                  |
| Giles County   | Route 100 South To provide water service to Ownie and Mutter subdivisions.   | \$2,300,000  | 2020                | Giles County                                    |
| NKV            | Link Road: Pulaski County and Blacksburg  New road to connect industrial area to Blacksburg.   | \$24,000,000 | 2020                | VDOT Public/Private                             |
| Pulaski County | Pulaski County School Construction Replace middle school.  | \$34,000,000 | 2010-13             | Pulaski County                                  |

### ADDITIONAL CONCEPTS FOR FUTURE DEVELOPMENT

Though many projects exist to support the identified Goals and Objectives, there are also supporting concepts that do not have specific projects yet. This section outlines some of those concepts. Many of these projects comprise an economic development approach that links directly into the *Community First* goals of having an optimum level of employment; an income level equal to or better than the state's average; and a beneficial living environment.

## Leadership

The Leadership category highlights opportunities in the New River Valley for promoting and sustaining leadership development and engagement in our local and regional community. The following concepts do not currently have an active project associated with them but are in the process of partnership and timeline development.

# Youth Business and Civic Leadership Development:

Provide hands-on training and mentoring opportunities through business and civic organizational partners in the program.

# Youth Leadership Recognition Program:

Create award/program that recognizes and rewards youth leadership efforts in the civic and business sectors of the region.

# **Community Awareness Workshop for Elected Officials:**

Establish short course for elected officials and corporate leaders highlighting community development issues and opportunities.

### **Economic Development**

The arena of economic development showcases the New River Valley's approach to creating a sustainable, diverse local economy that is also globally competitive. The following concepts do not currently have a project associated with them but eventually will in the future.

# Niche Development for Downtowns:

Define downtown niches for cooperative marketing of unique characteristics of NRV downtowns.

### Niche Farming:

Agri-tourism for a regional community of farmers.

### Sustainable Agriculture:

Feasibility Studies of agro-tourism and providing outlets for locally-produced dairy products.

### Explore approaches to expand public/private partnerships:

There are increasing pressures for the development of public/private partnerships to expand the public assistance in providing basic infrastructure to a more active role in the development of

corporations. The cost and risk involved in the formation of corporations has entrepreneurs seeking business acceleration assistance from the public sector. Defining and legitimizing this role is requiring innovation in establishing such partnerships.

### **Education & Training**

In the area of Education and Training, the NRV has reached the critical point of needing to support workforce development, as unemployment rates are relatively low. With the budget crisis at the state and federal levels creating great inequities in educational service delivery, it is crucial that the New River Valley strategic plan for local educational advancement for building a workforce for the global economy here at home.

### Address the teacher shortage:

Develop incentives in collaboration with local governments, school boards and business sector to attract and retain qualified teachers to this area.

# Address education funding:

Seek public/private partnerships and regional collaborations to offset state under-funding of education.

### Regional Educational System:

Create New River Valley collaborative model to address alternative, advance placement and adult education needs in the region.

### Health & Human Development

Health and human development put a personal face on the region's approach to supporting its citizens.

### **Evaluate and Pilot Human Service Delivery Programs:**

Using higher education partners in the region, assess service delivery in the New River Valley and develop model for effective and efficient delivery.

### **Quarterly Agency/Community Sessions:**

Create forum for community and human service agencies to gather and strategize ideas for higher efficacy in service delivery and agency/client interface.

### Natural & Cultural Environment

The Natural and Cultural projects represent the importance our citizens place on the often intangible aspects of quality of life that can make a place one that people are proud to call home.

### Adopt-a-Stream:

Support for state-run program.

# Baseline Wildlife & Habitat Inventory:

Build baseline landscape-level wildlife species and habitat inventory for the greater New River watershed.

### Citizens' Water Atlas:

Develop a database for water resources, including threats in the watershed.

### Compliance Study of Erosion and Sedimentation Control Practices:

Examine compliance rates of erosion/sedimentation control practices.

### **Erosion Control:**

Educate landowners on erosion control and restore eroded areas.

# **Support and Promote Christiansburg Institute:**

Assist in funding and program development to support this important historic and cultural asset of the region.

### Regional-link Trail System:

Create prioritized map of trail connections to link all alternative transportation pathways in the New River Valley.

### **Physical Infrastructure**

A sound physical infrastructure is the base on which all other projects are built. There are many needs in the area of physical infrastructure including water and sewer as well as technology infrastructure. Beyond these needs, additional concepts for physical infrastructure are listed below.

### Bikeway Network:

Plan and create a network of bikeways through the NRV that connects towns, scenic areas, and historic areas.

### **Regional Civic/Convention Center:**

Create event/conference center to provide space for large attractions and events.

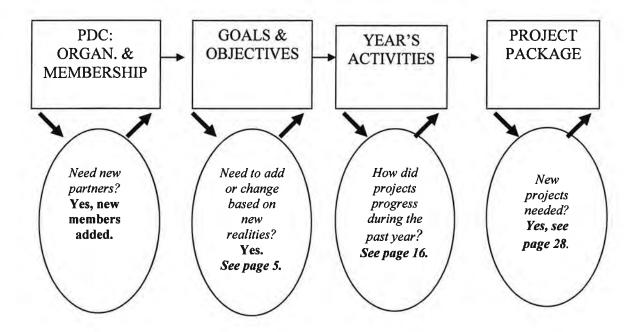
### **EVALUATION: AN INTEGRATED APPROACH**

As is apparent throughout this document, evaluation is an integrated part of the CEDS process. Given the continuous nature of this planning process, integration of evaluation into every step is one method of assuring a self-adjusting, constantly "fresh" plan and process. (See Figure 2) Important questions that are asked along the way as part of a feedback loop include:

- □ Has the situation changed?
- □ Are new partners needed?
- □ Do Goals, Objectives, and Projects need to be changed in light of current Strengths, Weaknesses, Opportunities and Threats (SWOT)?

Figure 2: Evaluation: An Integrated Part of the Continuous Planning Process

# Has the Situation Changed?



# **Evaluating Completed Projects**

Following completion of a project, it is desirable to measure the effectiveness of the project and more specifically the return for the money spent. While larger goals such as a diversified economy, higher wages/incomes and improved quality of life are not easily detectable as they may be affected by most single projects, there are measurable related outputs. These include data such as number of jobs created and amount of private investment generated directly and indirectly. Please see **Project Evaluations**, Appendix IV.

### **Cautions and Concerns**

While this is a straightforward query, answers are not so simple nor easily obtained. These projects do not take place in a laboratory where all external factors are controlled; rather each project is but one small part of countless variables in a huge picture that is the global economy. Moreover, the sum of a program of well-developed, mutually supporting projects is much greater than the sum of the parts.

For example, singularly developing a Regional Educational System to address alternative and advanced placement students needs regionally would not necessarily help incomes or unemployment in the region. Singularly developing a large Commerce Park to attract high tech industry will not help local economies if it sets idle. However, if a well-trained, well-educated work force is developed and physical space and infrastructure is available to high tech firms simultaneously, the likely of significant positives outcomes is great. Therefore, a truly integrated economic development strategy with multi-dimensional projects and components cannot be accurately measured in a single dimension. A means of simultaneously measuring relationships and synergies must be developed. A better question in many instances may be, "Is a good new piece of the puzzle now in place?"

Another difficulty in measuring outputs is that the timing is uncertain. In some cases, the greater the potential reward in the end, a longer timeframe may be required.

One of the most significant limiting factors in evaluation concerns the collection of data. To truly account for the success of a program would require tracking every single action and following that action to its subsequently induced actions and so forth. Even an attempt to keep track of "simple" items such as "jobs created" is a laborious process that takes time away from new project development, administration, etc. Evaluation and assessment is an important part of any project and in order to continue success and progress it must be built into every effort. Understanding the necessity of this effort and making it a seamless part of the project rather than something tacked on at the end is the goal of the integrated evaluation approach.

Lastly and related to the multi-dimensional discussion above, even if time is invested in tracking jobs and investments associated with a project, the data is not necessarily valid outside its immediate context. The whole purpose of a regional strategy is to recognize the strengths, weaknesses, opportunities and threats within the region and to develop a unique program of projects for that situation. Unless the entire program is captured in a multi-dimensional way, the data is not well aggregated to the federal level.

Appendix I
Minutes of the New River Valley Planning District Commission

Appendix II CEDS Committee Membership Dr. A. T. Leighton, Jr. Town of Blacksburg 711 Broce Drive, NW Blacksburg, VA 24060

Mr. Thomas Starnes City of Radford 99 Seventh St. Radford, VA 24141

Mrs. Evelyn Janney Floyd County 366 Bethlehem Church Rd, NE Floyd, VA 24091

Mr. Joe Weddle Town of Pulaski 1201 Memorial Drive Pulaski, VA 24301

Mrs. Annette Perkins, Chair Montgomery County 1407 Valleyview Drive Blacksburg, VA 24060

Ms. Holly Lesko Town of Blacksburg 1708 Westover Drive Blacksburg, VA 24060

Mr. David Dent Virginia Tech 28 A Sterrett Fac. Complex Blacksburg, VA 24061

Ms. Rebecca Moses Town of Pearisburg PO Box 373 Pearisburg, VA 24134 Mr. W. Scott Weaver, Treasurer Town of Christiansburg 965 Cardinal Drive Christiansburg, VA 24073

Dr. Helen Harvey City of Radford 701 Berkley St. Radford, VA 24141

Mr. Joseph Sheffey Pulaski County c/o New River Community College P.O. Drawer 1127 Dublin, VA 24084

Dr. Norleen Pomerantz VP Student Affairs, RU Box 6930, Martin Hall Radford, VA 24142

Mr. Richard Skidmore Town of Narrows 209 Dogwood Lane Narrows, VA 24124

Mr. Bradford J. Stipes Town of Christiansburg 130 Cedar Bluff Drive Christiansburg, VA 24073

Ms. Darlene French Town of Rich Creek P.O. Box 65 Rich Creek, VA 24147

Mr. Shawn Utt Pulaski County 5082 Thornspring Road Pulaski, VA 24301 Mr. Larry Clevinger Town of Pulaski 1128 Well Street Pulaski, VA 24301

Mr. Leon Light Giles County 707 Memorial Boulevard Narrows, VA 24124

Mr. Kevin Sullivan Virginia Tech 2000 Kraft Dr., Suite 1209 Blacksburg, VA 24060

Mr. Mike Harvey Montgomery County 1425 Smithfield Drive Blacksburg, VA 24060

Mr. Fred Gerald Floyd County 994 Sutphin Road, NW Willis, VA 24380

Mr. Richard McCoy Giles County 771 Spruce Run Road Newport, VA 24128

Mr. Mike Patton Town of Floyd 123 Wilson St Floyd, VA 24091

# SUMMARY OF CHARACTERISTICS NEW RIVER VALLEY PLANNING DISTRICT COMMISSION MEMBERS 2007-2008

| REPRESENTATIVE                    | LOCALITY               | EO  | ၁   | n   | R                   | W | B    | 0 M           | F    |     | OCCUPATION                 | REPRESENTING         |
|-----------------------------------|------------------------|-----|-----|-----|---------------------|---|------|---------------|------|-----|----------------------------|----------------------|
| Gerald. Fred                      | Floyd County           | ×   |     |     | ×                   | × |      | ×             |      | Ü   | Graphic Designer           | Local Government     |
| Janney, Evelyn                    |                        |     | ×   |     | ×                   | × |      |               | X    |     | Farmer                     | Agriculture          |
| Light, Leon                       | Giles County           |     | ×   |     | ×                   | × |      | X             |      | Σ   | Merchant                   | Business             |
| McCov, Richard                    |                        | ×   |     |     | ×                   | × |      | ×             |      | Ē   | Transportation and Packing | Local Government     |
| Vacant                            |                        |     |     |     |                     |   |      |               |      | -   |                            |                      |
| Perkins, Annette                  | Montgomery County      | ×   |     | ×   |                     | × | -    |               | ×    |     | School Administrator       | Local Government     |
| Harvey, Mike                      |                        |     | ×   |     | ×                   | × |      | ×             |      | R   | Retired Telcom Planner     | Citizens             |
| Utt. Shawn                        | Pulaski County         |     | ×   |     | ×                   | × |      | ×             |      | F.  | Planner                    | Citizens             |
| Sheffey, Joe                      |                        | ×   |     |     | ×                   |   | ×    | X             |      | H   | Financial Aid/Chair BOS    | Education/Local Gov. |
| Starnes. Thomas                   | City of Radford        | ×   |     | ×   |                     | × |      | X             |      | 2   | Mayor/Business             | Local Government     |
| Harvey, Helen                     |                        |     | ×   | ×   |                     | × | -    |               | ×    |     | Retired Professor          | Education            |
| Leighton, A. T.                   | Town of Blacksburg     | ×   |     | ×   |                     | × |      | X             | 17   | R   | Retired Professor/Business | Local Government     |
| Lesko, Holly                      |                        |     | ×   | ×   |                     | × |      |               | ×    |     | Planner                    | Citizens             |
| Weaver, Scott                     | Town of Christiansburg |     | ×   | ×   |                     | × |      | X             |      | H   | Retired                    | Citizens             |
| Stipes, Brad                      |                        |     | ×   | ×   |                     | × | 7    | X I           |      | 田   | Engineer                   | Business             |
| Patton, Mike                      | Town of Floyd          | ×   |     |     | ×                   | × |      | X             |      | S   | Social Worker              | Local Government     |
| Skidmore, Richard                 | Town of Narrows        | ×   |     |     | ×                   | × |      | X             |      | W.  | Retired                    | Local Government     |
| Moses, Becky                      | Town of Pearisbug      | ×   |     |     | ×                   | × |      |               | _    | X R | Retired                    | Local Government     |
| Clevinger, Larry                  | Town of Pulaski        | ×   |     | ×   |                     | × |      | ×             |      | Y   | Antique Dealer             | Local Government     |
| Weddle, Joe                       |                        |     | ×   | ×   |                     | × |      | X             |      | H   | Retired                    | Business             |
| French, Darlene                   | Town of Rich Creek     | ×   |     |     | ×                   | × |      |               |      | X   | Mayor/Business             | Local Government     |
| Pomerantz, Norleen                | Radford University     |     | X   | ×   |                     | × |      |               |      | X   | Education Administration   | Education            |
| Dent. David                       | Virginia Tech          |     | ×   | ×   |                     | × |      | ×             |      | )   | Civil Engineer             | Education            |
| Sullivan, Kevin                   | )                      |     | ×   | ×   |                     | × |      |               | H    | 1   | Lawyer                     | Education            |
| Percentages (Based on 24 members) | nembers)               | 46% | 20% | 20% | 46% 50% 50% 46% 92% |   | 4% 0 | 4% 0% 67% 29% | % 29 | %   |                            |                      |
|                                   |                        |     |     |     |                     |   |      |               |      |     |                            |                      |

EO = Elected Official
C = Citizen
U = Urban
R = Rural
W = White
B = Black
O = Other
M = Male
F = Female

Appendix III Letters/Resolutions from Localities

# Floyd County Board of Supervisors

#. O. Box 218

Floyd, Virginia 24091

April 10, 2008

Mr. David Rundgren, Executive Director New River Valley Planning District Commission 6580 Valley Center Drive Box 21 Radford, Virginia 24141

Dear Mr. Rundgren:

### Re: Fiscal Year 2008-2009

Please accept this letter as Floyd County's expression of support for the New River Valley Planning District Commission's efforts to secure EDA funding for the coming fiscal year. The Comprehensive Economic Development Strategy (CEDS) is vital to the continued economic growth of our region. As we noted in our recent correspondence, we have many economic development needs in the Floyd community and look forward to PDC and EDA assistance with those.

The New River Valley Planning District Commission assumes the lead role in helping this region prepare for the future by planning and promoting economic development including the writing of our region's Comprehensive Economic Development Strategy (CEDS). I understand the Planning District Commission will be applying to the Economic Development Administration for funding assistance to help continue this vital role as lead planning agency for our region

The County of Floyd is strongly supportive of this essential program. As we are too small to have a full planning department, the PDC serves as the only professional planning organization that we can rely upon. This service to our County is vital for the careful consideration of growth options before the fastest growing County in the New River Valley. The PDC assures that our planning needs are professionally addressed within a regional framework.

The County and I appreciate the services and professional support that is offered by the New River Valley Planning District Commission. If there is anything that the County or I can do to assist you in securing this important grant, please let me know. Again, thank you for your continued cooperation and assistance.

Sincerely,

COUNTY OF FLOYD

Dan Campbell County Administrator Eric Gentry
Eastern District Supervisor

Barbara Hobbs Central District Supervisor

Howard Spencer Western District Supervisor

# County of Giles



Board of Supervisors

315 North Main Street Pearisburg, Virginia 24134

March 28, 2008

Mr. David W. Rundgren
Executive Director
New River Valley Planning District Commission
6850 Valley Center Drive, Suite 124
Radford, VA 24141

Dear Mr. Rundgren:

The Giles County Board of Supervisors strongly endorses the economic development planning activities currently being conducted by the New River Valley Planning District Commission. These efforts benefit all the county and municipal jurisdictions within our region and area, which are possible only as a result of the funding support received from the Economic Development Administration.

Support from the PDC is vital in the current water project being constructed along the Route 100 corridor in Giles County. This project will allow us not only to serve the current residents, but will enable the county to provide infrastructure and promote industrial development along that corridor.

Thank you very much for your support of the citizens of Giles County. We look forward to working with you in the future.

Sincerely,

Chris McKlarney County Administrator

/sk

Telephone: (540) 921-2525 Fax: (540) 921-1846

Paul "Chappy" Baker At-Large Supervisor

Richard McCoy At-Large Supervisor



# Office of County Administration Montgomery County

B. Clayton Goodman, III, County Administrator

RECEIVED
APR 17 2008
NRVPDG

755 Roanoke Street, Suite 2E, Christiansburg, Virginia 24073-3181

April 15, 2008

David Rundgren, Executive Director New River Valley Planning District Commission 6580 Valley Center Drive, Box 21 Radford, VA 24141

Dear Mr. Rundgren:

Please accept this letter as evidence of support on behalf of Montgomery County for the New River Valley Planning District Commission's effort to secure EDA Grant funding for the fiscal year ending June 30, 2009.

The New River Valley Planning District Commission plays a vital role in providing assistance throughout the entire New River Valley region for purposes of future planning, the promotion of economic development initiatives and the writing of our region's Comprehensive Economic Development Strategy.

We understand the Planning District Commission will be applying to the EDA for funding assistance to continue the role as the lead training agency for the region.

Montgomery County is fully supportive of these essential programs.

Sincerely,

B. Clayton Goodman, III County Administrator

CG/jk

# Administration 143 Third Street, NW, Suite 1 Pulaski, VA 24301 540-980-7705 540-980-7717 www.pulaskicounty.org



Pulaski County In Virginia's New River Valley



2007 Community

April 22, 2008

Mr. David W. Rundgren Executive Director New River Valley PDC 6580 Valley Center Drive, Box 21 Fairlawn, VA 24141

Dear Dave:

Pulaski County endorses local and regional projects on the enclosed listing as amended.

I would like to thank you and your staff for your efforts to ensure these projects come to fruition. The work you offer in compiling and seeking state and/or federal funding for these projects is certainly a benefit to the County and the region as a whole.

The key to the effective use of state and federal funds is the way in which localities throughout our region can work together in partnership with the same goals. The development, distribution and endorsement of this listing is an important part of this process.

Please let me know if you have any questions or comments regarding this endorsement.

Sincerely,

Peter M. Huber County Administrator

|                | Same and a remain of the same same same   | Tanfor Transmit                         | acuman       |   |             |   |
|----------------|---|---|--------------|---|-------------|---|
|                |   |   | *            |   |             |   |
|                |   |   |              |   |             |   |
| Area           | Description   | Fed. S State S                          | Local S      | Total Funding   | Const. Date | e Responsible Agency                        |
| Pulaski County | Business Technology Park  | \$5,000,000                             | \$5,000,000  |   | 2010        | $\propto$                                   |
| (              | To renovate/develop the old St. Atbans property.  |   |              |   |             |   |
| Pulaski County | Fulaski County Dispatch/Communications To unstade Pulaski County's dispatch/communications system                           |   |              | \$1.600,000   | 2007        | Pulaski County                              |
| Pulaski        | Brownfields Redevelopment   | \$500.000                               | \$500,000    | \$1,000,000   | 2007        | Pulaski Town                                |
|                | Redevelopment of existing industry and housing.   |   |              |   |             |   |
| NRV            | Route 114 Bridge  | \$20,000,000                            | 00           | \$20,000,000  | 2009        | VDOT  |
| NIDV           | Now, Direct the Route 114 bridge that has structural damage.  | 000 000                                 | 2000 000     | < 0   | 0000        |   |
| 7 K V          | New Kiver Valley Commerce Fark-water and Sewer Project.  To provide water and sewer and support other economic development. | 000.000.98                              | 51,000,000   | \$10,000,000  | 2008        | Virginia's First                            |
| Pulaski County | Radford Army Ammunition Plant Infrastructure Improvements Water sewer road and rail innovades at the New Biver site         | \$36.000.000                            |              | \$36,000,000  | 2008        | ATK/Virginia's First                        |
| NRV            | Regional Water System Plan, Phase 4 Planning  | \$60,000                                | \$37,500     | \$975,000   | 2007        | Radford                                     |
|                | Conduct detailed Engineering Analysis. Develop Phase I project.   | - 1                                     |              |   |             |   |
| Pulaski County | Bagging Plant Road Site Development Industrial access enhancement including connector to 1-81.                              | \$2,000,000 \$1,000,000                 | 00           | \$3,000,000   | 2007        | Virginia's First/ATK                        |
| NRV            | NRV Airport Runway Overlay<br>Strong horizon of treatments of managed and the possible airport                              | \$1,960,000                             | \$40,000     | \$2,000,000   | 2008        | Airport Commission                          |
| NRV            | Parallel Taxiway  | \$5 880 000                             | \$120.000    | 64 000 000  | 2010        | A interior of the second                    |
|                | To provide taxiway parallel to runway and offer an opportunity to provide air   |   |              |   | 272         | Topics continues and my                     |
|                | access to the Industrial Park (NRV Commerce Park).  | - 1                                     |              |   |             |   |
| NK             | Link Road: Pulaski County and Blacksburg  | \$12,000,000 \$12,000,000               | 00           | \$24,000,000  | 2015        | VDOT Public/Private                         |
| TOYS           | New York to Connect Industrial area to Bracksburg.  | 0 |              | 10 to |             |   |
| INKV           | New Kiver Valley Development Revolving Loan Fund<br>Fund to provide assistance for business and non-profit development      | \$25,000                                | \$25,000     | \$50,000  | 2007        | New River Valley<br>Development Corporation |
| Pulaski County | Pulaski County Central Water and Sewer Project Phase 2 (Pulaski Co) To provide water and sewer                              | \$2,300,000                             |              | \$2,200,000   | 2007        | Pulaski County                              |
| Pulaski County | Highland Park Subdivision Sewer (Pulaski Co)  | \$2,274,000                             |              | \$2,274,000   | 2008        | Pulaski County                              |
| Pulaski County | Dublin Area Server Project  | 007 849 400                             | \$13.300     | \$1.862.700   | 2005        | Pollocki County                             |
| ,              | To provide sewer to approximately 160 residences.   |   |              | 200   |             | Total County                                |
| Pulaski County |   | \$53.387                                | 87 \$21,613  | \$75,000  | 2007        | Pulaski County                              |
|                | Creation of Wilderness Road Exhibit and other area enhancements.  |   |              |   |             |   |
| Pulaska Coumty | Pulaski County School Construction<br>Renovate or replace facilities.   |   | \$68,000.000 | \$68,000.000  | 2005-10     | Polaski County                              |
| Pulaski County | Ruplace Route 100 Back Creek Bridge   | \$2.479,000                             |              | \$2,479,000   | 2011        | VDOT  |
| Pulaski County | Hiwassee Fire Department Expansion Add 1 fire bay, 1 resone hav and community room.   | \$50.000                                | \$450,000    | \$500,000   | 2007        | Pulaski County                              |
| Pulaski        | Hogan's Dam (Pulaski Town)  |   |              | \$650.000   | 2007        | Pulaski Town                                |
|                | To improve spillway to meet standards.  |   |              |   |             |   |
| Pulaska County | Clayfor Lake Aquatic Restoration Project  | \$1,320,000                             | \$770,000    | \$2,090,000   | 2006-07     | Pulaski County                              |

|                        | New Kiver Valley 2008 Annual Project Package  | nnual Pr    | oject Pac   | kage        |                             |                  |  |
|------------------------|---|-------------|-------------|-------------|-----------------------------|------------------|--|
|                        |   |             |             | * *         |                             |                  |  |
| Area<br>Puľaski County | Description  Riverbend Subdivision Sewer (Pulaski Co)  Provide connections of A posidomone  | Fed. S      | State S     | LocalS      | Total Funding<br>S1,000,000 | Const. Date 2008 | e Responsible Agency<br>Pulaski County |
| Pulaski County         | Provide sewer to N.R.V. Tairerounds & 148 residences  | \$1,800,000 |             |             | \$1,800,000                 | 2007             | Pulaski County                         |
| Pulaski                | Calfee Park Renovations (Pulaski Town) Improvements to bring the facility up to baseball standards. Visitor dugouts, dressing rooms, and infrastructure inprovements are needed.  | \$1,000,000 |             |             | \$1,000,000                 | 2007             | Pulaski Town                           |
| Pulaski County         | Pulaski Health Department Facility New building for Pulaski Health Dept.  |             | \$1,250,000 | \$1,250,000 | \$2,500,000                 | 2008             | Puiaski County                         |
| Dublin                 | Dublin Fire Department Expansion To add two bays.   | \$750,000   |             |             | \$750,000                   | 2009             | Dublin Town/Pulaski                    |
| NRV                    | Promote Agricultural Tourism Program to encourage furners to evaluate agricultural tourism to enhance moomes.   |             |             |             |                             | 2008             | Virginia Tourism<br>Corporation        |
| NRV                    | Promote Civil War Historical Sites To promote civil war historical sites throughout the NRY.  |             |             |             |                             | 2012             | New River Travel                       |
| NRV                    | Wilderness Road Initiative Develop a brochure and map for auto tours of attractions.  |             |             |             |                             | 2008             | New Kiver Community                    |
| NRV                    | Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.  | \$400,000   |             | S400,000    | 8800,000                    | 2010             | Trail Operators                        |
| Pulaski                | The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.   |             |             |             | \$200,000                   | 2006             | Pulaski Town                           |
| Pulaski Town           | NRV Economic Adjustment Strategy  To evaluate and participate in the economic revitalization of the Town of Pulaski, with a major focus on the industrial area of the Town which has been especially hard hit with the loss if industry and <b>johs</b> . | 8900,000    |             | \$900,000   | 31,800,000                  | 2009             | Pulaski Town                           |
| Pulaskı Town           | Nano Cluster Facilly.<br>Analysis and construction of a Nano cluster facility in the Town of Pulski. The<br>facility will support business development and research in the field of Nano<br>particles.  | \$5.000,000 | 83,000,000  | \$2,000.000 | \$10,000,000                | 2009             | Pulaski Town                           |



April 1, 2008

Mr. David W. Rundgren Executive Director, NRVPDC 6580 Valley Center Drive, Box 21 Radford, Virginia 24141

Dear Mr. Rundgren:

The City of Radford would like to convey to you its support of the economic development planning efforts of the New River Valley Planning District Commission, including preparation of the Comprehensive Economic Development Strategy.

The Commission has been a strong supporter of regional economic development activities by serving as administrative staff to economic development organizations, maintaining the regional economic development related issues. It is for these reasons, as well as others, that we support the planning functions of the New River Valley Planning District Commission and its pursuit of grant funding from the Economic Development Administration.

If I can be of further assistance, please let me know.

Sincerely,

David ¢. Ridpath

Assistant City Manager

Appendix IV Project Evaluations



# Virginia's New River Valley Economic Development Projects

# **Project Introduction**

| Project Name        |               | White Street    |                      | Award Type      |  |
|---------------------|---------------|-----------------|----------------------|-----------------|--|
| Corporate Resear    | ch Center, F  | Phase II        |                      |                 | The state of the s |
| Award Number        | 100           | Award Date      | Award Period         |                 | Agency   |
| Grants Officer      |               | Recipient N     | ame                  | Address         | l  |
|                     |               | Virginia Ted    | ch Foundation        | 1472 Pratt      | Drive  |
| City                | State         | Zip Code        | Phone                | Fax             | E-mail   |
| Blacksburg          | VA            | 24060           | (540) 961-3600       | (540) 961-23    | 04   |
| Contact Name        | Conta         | act Phone       | Contact Fax          | Co              | ntact E-mail   |
| Joe Meredith        | (540)         | 961-3600        | (540) 961-23         | joe             | .meredith@vtcrc.com  |
| Project Description |               |                 |                      |                 | -  |
| Construction of su  | pport infrast | ructure for Pha | se II of Virginia To | ech's Coprorate | Research Center (CRC)  |



# Virginia's New River Valley

# **Economic Development Projects**

# **Project Information**

| Project Name               | Pre Application        | Pre App Date Submitted | Pre App Date Approved |
|----------------------------|------------------------|------------------------|-----------------------|
| Corporate Research Center, | Phase II               |                        |                       |
| Full Application Fu        | ull App Date Submitted | Full App Date Approved |                       |
|                            |                        |                        |                       |
|                            |                        |                        |                       |
| Budget                     |                        |                        |                       |
| Federal Agency             | Federal Share App      | roved Federal          | Share Final           |
| EDA                        | \$1,000                | ,000.00                | \$0.00                |
| Recipient Name             | Recipient Share Ap     | pproved                | nt Share Final        |
|                            | \$1,000                | ,000.00                | \$0.00                |
| ocal Agency                | Local Funds Appro      | ved Local F            | unds Final            |
|                            |                        | \$0.00                 | \$0.00                |
| tate Agency                | State Funds Appro      | ved State F            | unds Final            |
|                            |                        | \$0.00                 | \$0.00                |
| Other Federal Agency       | Other Federal App      | oved Other F           | ederal Final          |
|                            |                        | \$0.00                 | \$0.00                |
| Other Agency               | Other Approved         | Other F                | inal                  |
|                            |                        | \$0.00                 | \$0.00                |
|                            | Total Project Ap       | proved To              | tal Project Final     |
|                            | \$2,000                | 000.00                 | \$0.00                |



# Virginia's New River Valley

# **Economic Development Projects**

# **Project Outcomes**

Project Name
Corporate Research Center, Phase II

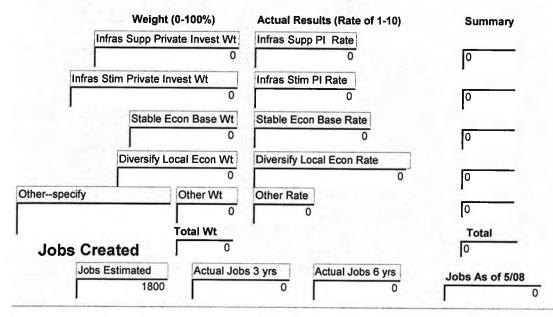
# **Additional Dollars Invested**

| Private Sector Add \$ Direct | Private Sector Add \$ Indirect |
|------------------------------|--------------------------------|
| \$0.00                       | \$0.00                         |
| Local Public Add \$ Direct   | Local Public Add \$ Indirect   |
| \$0.00                       | \$0.00                         |
| State Add \$ Direct          | State Add \$ Indirect          |
| \$0.00                       | \$0.00                         |
| Other Federal Add \$ Direct  | Other Federal Add \$ Indirect  |
| \$0.00                       | \$0.00                         |
| Total Add \$ Direct          | Total Add \$ Indirect          |
| \$0.00                       | \$0.00                         |

# Increase in Local Real or Business Property Tax Base

| Increase in Tax Base | FEZ or E | Located in State EZ |
|----------------------|----------|---------------------|
| \$0.00               |          |                     |

# **Local Capacity Aniticpated and Actual Results**





# Virginia's New River Valley Economic Development Projects

# Project Status

| Project Name                       | Date Announced           | Administer Contract |        |
|------------------------------------|--------------------------|---------------------|--------|
| Corporate Research Center, Pha     | ase II                   |                     | _      |
| 1st Drawdown                       | Final Drawdown           |                     |        |
| Project Schedule                   |                          |                     |        |
| Application for funding to be made | de in June 2008          |                     |        |
|                                    |                          |                     |        |
| Est Completion Da                  | ate Actual Completion Da | ato .               |        |
| Est completion be                  | Actual Completion Da     |                     |        |
|                                    |                          |                     |        |
| Project Status                     |                          |                     |        |
|                                    | Bid Estimate             | Actual Amount       |        |
|                                    |                          | \$0.00              | \$0.00 |
|                                    |                          |                     |        |
|                                    |                          |                     |        |
| Begin Construction P               | roject Date/Actual En    | nd Construction     |        |
| Degin Constituction                |                          |                     |        |



# Virginia's New River Valley Economic Development Projects

# Project Introduction

| Project Name        |            |                 | . 5.3               | Award Type    | •          |  |
|---------------------|------------|-----------------|---------------------|---------------|------------|--|
| Giles County Incub  | ator       |                 |                     |               |            |  |
| Award Number        | - 1        | Award Date      | Award Period        |               | Agen       | су   |
| Grants Officer      |            | Recipient N     | ame                 | Address       |            |  |
|                     |            | Giles Coun      | ty                  | 315 Nort      | h Main S   | Street   |
| City                | State      | Zip Code        | Phone               | Fax           |            | E-mail   |
| Pearisburg          | VA         | 24134           | (540) 921-2525      | (540) 626-    | 7073       |  |
| Contact Name        | Conta      | act Phone       | Contact Fax         | (             | Contact E  | E-mail   |
| Chris McKlarney     | (540)      | 921-2525        | (540) 921-13        | 29            | cmcklarn   | ey@gilescounty.org   |
| Project Description |            |                 |                     |               |            | Name of the last o |
| Construction of the | Giles Cour | nty Small Busin | ness Incubator in t | he Bostic Ind | ustrial Pa | ark  |



# Virginia's New River Valley Economic Development Projects

# **Project Information**

| Project Name           | Pre Application Pre App     | Date Submitted Pre App Date Approve |
|------------------------|-----------------------------|-------------------------------------|
| Giles County Incubator |                             | 1                                   |
| Full Application Full  | App Date Submitted Full App | Date Approved                       |
| Budget                 |                             |                                     |
| Federal Agency         | Federal Share Approved      | Federal Share Final                 |
| EDA                    | \$1,000,000.00              | \$0.00                              |
| Recipient Name         | Recipient Share Approved    | Recipient Share Final               |
| Giles County           | \$1,000,000.00              | \$0.00                              |
| Local Agency           | Local Funds Approved        | Local Funds Final                   |
|                        | \$0.00                      | \$0.00                              |
| State Agency           | State Funds Approved        | State Funds Final                   |
|                        | \$0.00                      | \$0.00                              |
| Other Federal Agency   | Other Federal Approved      | Other Federal Final                 |
|                        | \$0.00                      | \$0.00                              |
| Other Agency           | Other Approved              | Other Final                         |
|                        | \$0.00                      | \$0.00                              |
|                        | Total Project Approved      | Total Project Final                 |
|                        | \$2,000,000.00              | \$0.00                              |



# Virginia's New River Valley

# **Economic Development Projects**

# **Project Outcomes**

| Project Name           |  | - Usari |  |
|------------------------|--|---------|--|
| Giles County Incubator |  |         |  |

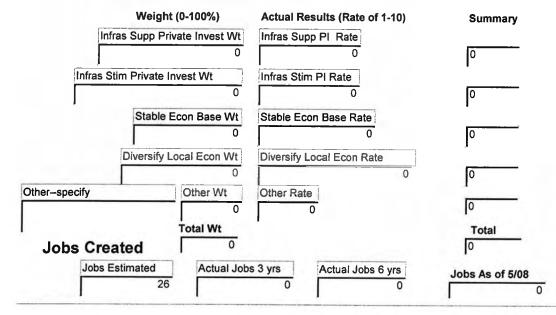
### **Additional Dollars Invested**

| Private Sector Add \$ Direct | Private Sector Add \$ Indirect |
|------------------------------|--------------------------------|
| \$0.00                       | \$0.00                         |
| Local Public Add \$ Direct   | Local Public Add \$ Indirect   |
| \$0.00                       | \$0.00                         |
| State Add \$ Direct          | State Add \$ Indirect          |
| \$0.00                       | \$0.00                         |
| Other Federal Add \$ Direct  | Other Federal Add \$ Indirect  |
| \$0.00                       | \$0.00                         |
| Total Add \$ Direct          | Total Add \$ Indirect          |
| \$0.00                       | \$0.00                         |

# Increase in Local Real or Business Property Tax Base

| Increase in Tax Base | FEZ or E | Located in State EZ |
|----------------------|----------|---------------------|
| \$0.00               |          |                     |

# **Local Capacity Aniticpated and Actual Results**





# Virginia's New River Valley Economic Development Projects

# Project Status

| Final Dra              | iwdown          |              |  |
|------------------------|-----------------|--------------|--|
|                        | wdown           |              | The state of the s |
| e in 2009              |                 |              | THE STATE OF THE S |
| in 2009                |                 |              |  |
|                        |                 |              |  |
|                        |                 |              |  |
| pletion Date Actual    | Completion Date |              |  |
| Piction Bate   Pictual | Completion Date |              |  |
| 1                      |                 |              |  |
|                        |                 |              |  |
| Bid Estim              | nate            | Actual Amour | nt   |
|                        | \$0.0           | 0            | \$0.00   |
| 1                      |                 | Bid Estimate |  |



# Virginia's New River Valley Economic Development Projects

# **Project Introduction**

| Project Name        |               |                | Award               | Туре      |              |                   |
|---------------------|---------------|----------------|---------------------|-----------|--------------|-------------------|
| Montgomery Coun     | ty Flex Build | ding           |                     |           |              |                   |
| Award Number        |               | Award Date     | Award Period        | •         | Agen         | су                |
| Grants Officer      |               | Recipient N    | lame                | Addr      | ess          |                   |
|                     |               | Montgomer      |                     | _         | Roanoke St   | reet              |
| City                | State         | Zip Code       | Phone               | Fax       |              | E-mail            |
| Christiansburg      | VA            | 24073          | (540) 382-5700      |           |              |                   |
| Contact Name        | Conta         | act Phone      | Contact Fax         |           | Contact      | E-mail            |
| Bob Isner           | (540)         | 382-5732       | (540) 381-68        | 88        | bisner@      | yesmontgomery.com |
| Project Description | -             |                |                     |           |              |                   |
| Construction of a s | calable buil  | ding for small | businesses in Falli | ing Branc | h Industrial | Park.             |



# Virginia's New River Valley

# **Economic Development Projects**

# **Project Information**

| Project Name           | Pre Application         | Pre App Date Submitted | Pre App Date Approved |  |
|------------------------|-------------------------|------------------------|-----------------------|--|
| Montgomery County Flex | Building                |                        |                       |  |
| Full Application       | Full App Date Submitted | Full App Date Approved |                       |  |
|                        |                         |                        |                       |  |
| Budget                 |                         |                        |                       |  |
| Federal Agency         | Federal Share A         | pproved Federal S      | Share Final           |  |
| EDA                    | \$1,10                  | 00,000.00              | \$0.00                |  |
| Recipient Name         | Recipient Share         | Approved Recipient     | Recipient Share Final |  |
| Montgomery County      | \$1,10                  | 00,000.00              | \$0.00                |  |
| Local Agency           | Local Funds App         | roved Local Fur        | nds Final             |  |
|                        |                         | \$0.00                 | \$0.00                |  |
| State Agency           | State Funds App         | roved State Fur        | ds Final              |  |
|                        | 3                       | \$0.00                 | \$0.00                |  |
| Other Federal Agency   | Other Federal Ap        | proved Other Fed       | deral Final           |  |
|                        |                         | \$0.00                 | \$0.00                |  |
| Other Agency           | Other Approved          | Other Fin              | al                    |  |
|                        | 456                     | \$0.00                 | \$0.00                |  |
|                        | Total Project A         | approved Total         | Il Project Final      |  |
|                        | \$2,20                  | 00,000.00              | \$0.00                |  |



# Virginia's New River Valley

# **Economic Development Projects**

# **Project Outcomes**

Project Name

Montgomery County Flex Building

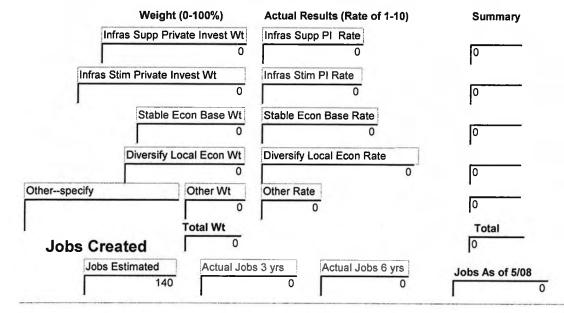
### **Additional Dollars Invested**

| Private Sector Add \$ Direct | Private Sector Add \$ Indirect |
|------------------------------|--------------------------------|
| \$0.00                       | \$0.00                         |
| Local Public Add \$ Direct   | Local Public Add \$ Indirect   |
| \$0.00                       | \$0.00                         |
| State Add \$ Direct          | State Add \$ Indirect          |
| \$0.00                       | \$0.00                         |
| Other Federal Add \$ Direct  | Other Federal Add \$ Indirect  |
| \$0.00                       | \$0.00                         |
| Total Add \$ Direct          | Total Add \$ Indirect          |
| \$0.00                       | \$0.00                         |

# Increase in Local Real or Business Property Tax Base

| Increase in Tax Base | FEZ or E | Located in State EZ |
|----------------------|----------|---------------------|
| \$0.00               |          |                     |

# **Local Capacity Aniticpated and Actual Results**





| Project Name |                            |          | Date Announced     | Administer Contract |        |
|--------------|----------------------------|----------|--------------------|---------------------|--------|
| Montgomer    | y County Flex Building     |          |                    |                     |        |
|              | 1st Drawdown               | Final D  | rawdown            |                     |        |
| Project Scho | edule                      |          |                    |                     |        |
| uthority to  | apply for project August : | 2008.    |                    |                     |        |
|              |                            |          |                    |                     |        |
|              | Est Completion Data        | 10.4     | al Camadatian Data |                     |        |
|              | Est Completion Date        | Actu     | al Completion Date |                     |        |
|              |                            |          |                    |                     |        |
|              | 1                          | 4        |                    |                     |        |
|              | 1.                         | 4        |                    |                     |        |
|              |                            | 1        |                    |                     |        |
|              |                            | Bid Esti | imate              | Actual Amount       | 14-14  |
| Project Stat |                            | Bid Esti | imate<br>\$0.0     | Section Section 1   | \$0.00 |



# **Project Introduction**

| Project Name              |       |             |              | Award Type |           |                 |  |
|---------------------------|-------|-------------|--------------|------------|-----------|-----------------|--|
| Nano Cluster Facilit      | y     |             |              |            |           |                 |  |
| Award Number              |       | Award Date  | Award Period | -          | Agen      | су              |  |
| Grants Officer            |       | Recipient N | lame         | Addre      | ess       |                 |  |
|                           |       | Town of Pu  | laski        | P.O. I     | Box 660   |                 |  |
| City                      | State | Zip Code    | Phone        | Fax        |           | E-mail          |  |
| Pulaski                   | VA    | 24301       |              |            |           |                 |  |
| Contact Name              | Conta | ct Phone    | Contact Fax  | -          | Contact I | E-mail          |  |
| John White (540) 994-8631 |       | 994-8631    | (540) 994-86 | 507        | jwhite@p  | oulaskitown.org |  |
|                           |       |             |              |            |           |                 |  |



# **Economic Development Projects**

# **Project Information**

| Project Name          | Pre Application         | Pre App Date Submitted | Pre App Date Approved |
|-----------------------|-------------------------|------------------------|-----------------------|
| Nano Cluster Facility | <b>V</b>                | 12/14/2006             |                       |
| Full Application      | Full App Date Submitted | Full App Date Approved |                       |

### Budget

|                       | \$497,100.00                           | \$0.00                     |
|-----------------------|--|----------------------------|
|                       | Total Project Approved                 | Total Project Final        |
|                       | \$0.00                                 | \$0.00                     |
| Other Agency          | Other Approved                         | Other Final                |
| ARC                   | \$40,000.00                            | \$0.00                     |
| Other Federal Agency  | Other Federal Approved                 | Other Federal Final        |
|                       | 30.00                                  | \$0.00                     |
| State Agency          | State Funds Approved \$0.00            | State Funds Final          |
|                       |  | 1                          |
|                       | \$0.00                                 | \$0.00                     |
| Local Agency          | Local Funds Approved                   | Local Funds Final          |
| Town of Pulaski       | \$248,550.00                           | \$0.00                     |
| Recipient Name        | Recipient Share Approved               | Recipient Share Final      |
|                       | 1 4200,330.00                          | 1 \$0.00                   |
| Federal Agency<br>EDA | Federal Share Approved<br>\$208,550.00 | Federal Share Final \$0.00 |



### **Economic Development Projects**

#### **Project Outcomes**

Project Name
Nano Cluster Facility

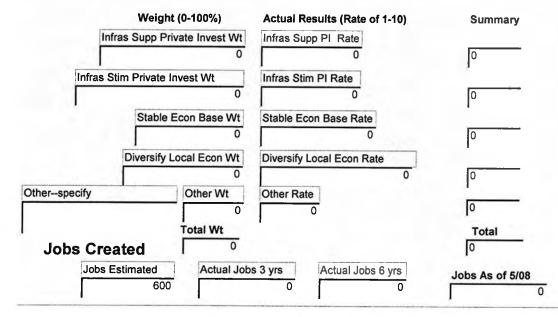
#### **Additional Dollars Invested**

| Private Sector Add \$ Direct | Private Sector Add \$ Indirect |
|------------------------------|--------------------------------|
| \$0.00                       | \$0.00                         |
| Local Public Add \$ Direct   | Local Public Add \$ Indirect   |
| \$0.00                       | \$0.00                         |
| State Add \$ Direct          | State Add \$ Indirect          |
| \$0.00                       | \$0.00                         |
| Other Federal Add \$ Direct  | Other Federal Add \$ Indirect  |
| \$0.00                       | \$0.00                         |
| Total Add \$ Direct          | Total Add \$ Indirect          |
| \$0.00                       | \$0.00                         |

#### Increase in Local Real or Business Property Tax Base

| ncrease in Tax Base | FEZ or E | Located in State EZ |
|---------------------|----------|---------------------|
| \$0.00              |          |                     |

#### **Local Capacity Aniticpated and Actual Results**





| Project Name                      | Date An               | nounced         | Administer Contract |        |
|-----------------------------------|-----------------------|-----------------|---------------------|--------|
| Nano Cluster Facility             |                       |                 |                     |        |
| 1st Drawdown                      | Final Drawdowr        |                 |                     |        |
| Project Schedule                  |                       |                 |                     |        |
| August 2007 - begin cluster analy | sis, design, and econ | omic adjustment | t strategy.         |        |
|                                   |                       |                 |                     |        |
| Est Completion Da                 | te Actual Comp        | etion Date      |                     |        |
|                                   |                       |                 |                     |        |
|                                   | •                     |                 |                     |        |
| Project Status                    |                       |                 |                     |        |
| Pre-application filed; ARC funded | Bid Estimate          |                 | Actual Amount       |        |
| lulided                           |                       | \$0.00          |                     | \$0.00 |
|                                   |                       |                 |                     |        |
| Begin Construction Pro            | piget Deta/Actual     | End Const       |                     |        |
| Begin Construction                | oject Date/Actual     | End Const       | truction            |        |
| i                                 |                       |                 |                     |        |



# **Project Introduction**

| Project Name        |            |             |                         | Award Type |            |  |  |
|---------------------|------------|-------------|-------------------------|------------|------------|--|--|
| NRV Community Bi    | roadband N | letwork     |                         |            |            | Television of the second of th |  |
| Award Number        |            | Award Date  | Award Period            |            | Agency     |  |  |
| Grants Officer      |            | Recipient N | ame                     | Addre      | ess        |  |  |
|                     |            | New River V | Valley Network uthority | 6580       | Valley Cen | ter Drive, Suite 124   |  |
| City                | State      | Zip Code    | Phone                   | Fax        |            | E-mail   |  |
| Radford             | VA         | 24141       | (540) 639-1524          | (540) 8    | 31-6093    | dave.nrvpdc@nrvdc.org  |  |
| Contact Name        | Conta      | act Phone   | Contact Fax             |            | Contact    | E-mail   |  |
| Dave Rundgren       | (540)      | 639-9313    | (540) 831-6093 day      |            | dave.nrv   | dave.nrvpdc@nrvdc.org  |  |
| Project Description |            | +           |                         |            |            |  |  |



Other Agency

# Virginia's New River Valley

# **Economic Development Projects**

### **Project Information**

| roject Name                                 |              | Pre Application Pre App Date |               | Submitted   | Pre App Date Approved |
|---|--------------|------------------------------|---------------|-------------|-----------------------|
| NRV Community Broad                         | band Network | <b>V</b>                     |               | 2/1/2007    |                       |
| Full Application                            | Full App Da  | te Submitted                 | Full App Date | Approved    |                       |
|   |              | 4/11/2008                    |               |             |                       |
| Budget                                      |              |                              |               |             |                       |
| Federal Agency                              |              | Federal Share App            | proved        | Federal Sh  | are Final             |
| EDA   |              | \$2,500,000.00               |               |             | \$0.00                |
| Recipient Name                              |              | Recipient Share Ap           | pproved       | Recipient S | Share Final           |
| New River Valley Netw<br>Wireless Authority | ork          | \$2,500                      | 0,000.00      |             | \$0.00                |
| Local Agency                                |              | Local Funds Appro            | ved           | Local Fund  | s Final               |
|   |              |                              | \$0.00        |             | \$0.00                |
| State Agency                                |              | State Funds Appro            | ved           | State Fund  | s Final               |
|   |              |                              | \$0.00        |             | \$0.00                |
| Other Federal Agency                        |              | Other Federal Appr           | roved         | Other Fede  | ral Final             |
|   |              |                              | \$0.00        |             | \$0.00                |

**Total Project Approved** 

Other Approved

\$5,000,000.00

\$0.00

Total Project Final

Other Final

\$0.00

\$0.00



### **Economic Development Projects**

#### **Project Outcomes**

Project Name

NRV Community Broadband Network

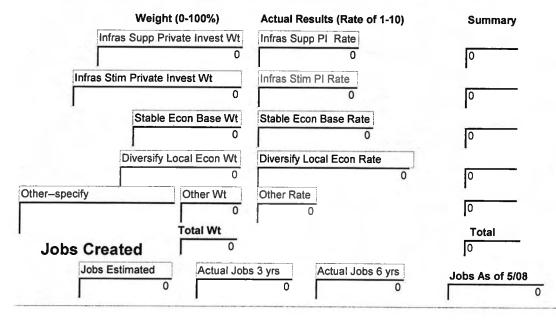
#### **Additional Dollars Invested**

| Private Sector Add \$ Direct | Private Sector Add \$ Indirect |
|------------------------------|--------------------------------|
| \$0.00                       | \$0.00                         |
| Local Public Add \$ Direct   | Local Public Add \$ Indirect   |
| \$0.00                       | \$0.00                         |
| State Add \$ Direct          | State Add \$ Indirect          |
| \$0.00                       | \$0.00                         |
| Other Federal Add \$ Direct  | Other Federal Add \$ Indirect  |
| \$0.00                       | \$0.00                         |
| Total Add \$ Direct          | Total Add \$ Indirect          |
| \$0.00                       | \$0.00                         |

#### Increase in Local Real or Business Property Tax Base

| Increase in Tax Base | FEZ or E | Located in State EZ |
|----------------------|----------|---------------------|
| \$0.00               |          |                     |

#### **Local Capacity Aniticpated and Actual Results**





| Project Name                  | Date Announced  | Administer Contract                    |
|-------------------------------|---|--|
| NRV Community Broadband N     | letwork   |  |
| 1st Drawdown                  | Final Drawdown  |  |
| Project Schedule              |   |  |
| ingineering and Design-June   | 2008-Dec. 2008; Land & Rights-Anstallation-July 2009-Sept. 2009 | lug. 2008-Nov. 2008; Construction-Jan. |
| .003-06pt. 2003, Equipment if | istaliation-July 2009-Sept. 2009                                |  |
| Est Completion I              | Date Actual Completion Da                                       | te                                     |
|                               | 22441   |  |
|                               |   |  |
| Project Status                |   |  |
| Pre-application filed         | Bid Estimate  | Actual Amount                          |
|                               |   | \$0.00                                 |
|                               |   |  |
|                               |   |  |
|                               |   |  |
| Begin Construction            | Project Date/Actual End   | d Construction                         |



# **Project Introduction**

| Project Name                              |                |                 | Award Type           |             |                          |                        |
|---|----------------|-----------------|----------------------|-------------|--------------------------|------------------------|
| Water and Sewer                           | Infrastructui  | e at the NRV    | Commerce Park        |             |                          |                        |
| Award Number                              |                | Award Date      | rd Date Award Period |             | Agency                   |                        |
|   |                |                 |                      |             | EDA                      |                        |
| Grants Officer                            |                | Recipient Name  |                      | Address     |                          |                        |
|   |                | Pulaski Co      | unty                 | 143 T       | hird Street              |                        |
| City                                      | State          | Zip Code        | Phone                | Fax         |                          | E-mail                 |
| Pulaski                                   | VA             | 24301           | (540) 980-7705       | (540) 98    | 30-7717                  | info@pulaskicounty.org |
| Contact Name                              | Contact Phone  |                 | Contact Fax          |             | Contact                  | E-mail                 |
| Pete Huber                                | (540) 980-7705 |                 | (540) 980-7717       |             | phuber@pulaskicounty.org |                        |
| Project Description                       |                |                 |                      |             |                          |                        |
| Project Description<br>Construction of wa |                | er infrastructu | re to support the N  | lew River \ | Valley Com               | merce Park             |



# **Economic Development Projects**

# **Project Information**

| Project Name                             |            | Pre Application | Pre App Date Submitted | Pre App Date Approved |
|--|------------|-----------------|------------------------|-----------------------|
| Water and Sewer Infr<br>the NRV Commerce |            | <b>V</b>        |                        |                       |
| Full Application                         | Full App D | ate Submitted   | Full App Date Approved |                       |
|  |            |                 | 1                      |                       |
|  |            |                 |                        |                       |

#### **Budget**

| Federal Agency       | Federal Share Approved   | Federal Share Final   |
|----------------------|--------------------------|-----------------------|
| EDA                  | \$3,268,060.00           | \$0.00                |
| Recipient Name       | Recipient Share Approved | Recipient Share Final |
|                      | \$0.00                   | \$0.00                |
| Local Agency         | Local Funds Approved     | Local Funds Final     |
| Pulaski County/PSA   | \$1,379,017.00           | \$0.00                |
| State Agency         | State Funds Approved     | State Funds Final     |
|                      | \$0.00                   | \$0.00                |
| Other Federal Agency | Other Federal Approved   | Other Federal Final   |
|                      | \$0.00                   | \$0.00                |
| Other Agency         | Other Approved           | Other Final           |
| VFRIFA               | \$1,889,043.00           | \$0.00                |
|                      | Total Project Approved   | Total Project Final   |
|                      | \$6,536,120.00           | \$0.00                |



### **Economic Development Projects**

#### **Project Outcomes**

Project Name

Water and Sewer Infrastructure at the NRV Commerce Park

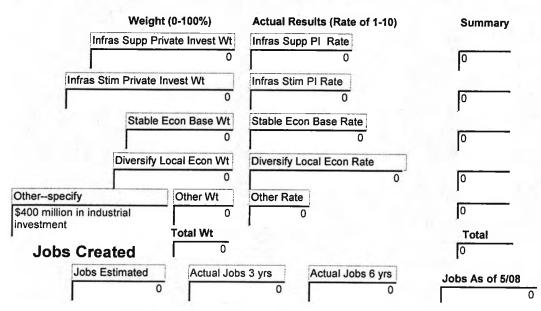
#### **Additional Dollars Invested**

| Private Sector Add \$ Direct | Private Sector Add \$ Indirect |
|------------------------------|--------------------------------|
| \$0.00                       | \$0.00                         |
| Local Public Add \$ Direct   | Local Public Add \$ Indirect   |
| \$0.00                       | \$0.00                         |
| State Add \$ Direct          | State Add \$ Indirect          |
| \$0.00                       | \$0.00                         |
| Other Federal Add \$ Direct  | Other Federal Add \$ Indirect  |
| \$0.00                       | \$0.00                         |
| Total Add \$ Direct          | Total Add \$ Indirect          |
| \$0.00                       | \$0.00                         |

#### Increase in Local Real or Business Property Tax Base

| Increase in Tax Base | FEZ or E | Located in State EZ |
|----------------------|----------|---------------------|
| \$0.00               | # H      |                     |

#### **Local Capacity Aniticpated and Actual Results**





| Project Name   | Date Announced                 | Administer Contract |
|--|--------------------------------|---------------------|
| Water and Sewer Infrastructure at<br>NRV Commerce Park | the                            |                     |
| 1st Drawdown   | Final Drawdown                 |                     |
| Project Schedule                                       |                                |                     |
| 0/1/08-Start Contract; 11/1/08-Fir                     | iai Design; 4/1/09-1/31/10-Con | struction           |
|  |                                |                     |
| Est Completion Date                                    | Actual Completion Date         |                     |
| 1 /31/200  |                                |                     |
|  | 1                              |                     |
| Project Status   |                                |                     |
| Pre-application being made                             | Bid Estimate                   | Actual Amount       |
|  | \$3,500,00                     | 0.00 \$0.00         |
|  |                                | 1                   |
|  |                                |                     |
|  |                                |                     |
| Begin Construction Proj                                | ect Date/Actual End            | Construction        |