

Comprehensive

Virginia's New River Valley

Strategic Plan

Economic

Annual Report

Development

May 2005

New River Valley Planning District Commission

Strategy



TABLE OF CONTENTS

Introduction	1
Organization and Management	3
Goals and Objectives	5
Leadership.....	5
Education and Training.....	7
Human Resources	8
Natural and Cultural Environment.....	9
Economic Development.....	10
Physical Infrastructure	13
Evaluation of Previous Year's Activities	15
New River Valley 2005 Annual Project Package Evaluation.....	16
New Annual Project Package Report	25
Project Evaluation Criteria – Revised April 2005	25
Evaluating Projects	29
New River Valley 2006 Annual Project Package	31
New River Valley 2006 Annual Project Package in Time Order	38
Additional Concepts for Future Development	48
Evaluation: An Integrated Approach	51
Evaluation: An Integrated Part of the Continuous Planning Process (Figure 2)	51
Evaluating Completed Projects.....	52
Cautions and Concerns	52

APPENDICES

Appendix I

Minutes of the New River Valley Planning District Commission

Appendix II

CEDS Committee Membership

Appendix III

Letters/Resolutions from Localities

Appendix IV

Project Evaluations

INTRODUCTION

The purpose of the New River Valley Comprehensive Economic Development Strategy (CEDS) is to continue federal and local partnerships to address the economic development of the region. The CEDS process includes analysis, vision, action plan, and evaluation. This process helps create jobs, foster more stable and diversified economies, and improve living conditions. As a regional development strategy, Virginia's New River Valley Strategic Plan (Vision 2020: *Community First*) addresses the planning needs of the CEDS for the Economic Development Administration, the Area-wide Action Plan for the Appalachian Regional Commission, and the Regional Competitiveness Action Plan. Figure 1 attempts a graphic depiction of the myriad of community and organization involvement necessary for the development of the regional strategic plan. Though no organization has this planning process as their central activity – strategic planning is a collaborative effort with all of these organizations and groups represented and actively engaged.

CEDS emerges from a continuous planning process. This Annual Report of the New River Valley CEDS seeks to document and evaluate the process, effectively updating the CEDS, while responding to the reporting requirements, review, and critique of the previous CEDS for the Economic Development Administration. Rather than a single stand-alone section, evaluation is integrated as a continuous feedback loop in each part of the process and report.

The CEDS Committee includes the Principles of the Seven Investment Policy Guidelines in its project evaluation process. The Guidelines continue to be utilized in the development of CEDS projects.

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ORGANIZATION AND MANAGEMENT

The New River Valley Planning District Commission (PDC) was created in September 1969 by the City of Radford, the Counties of Floyd, Giles, Montgomery, and Pulaski, and the Towns of Blacksburg, Christiansburg, and Pulaski. As key players in the regional economy, Virginia Tech and Radford University joined the Commission in July 2000 along with the Towns of Floyd, Narrows, Pearisburg, and Rich Creek. Twenty-four of these entities are the Board of Commissioners.

The PDC, as an Economic Development District, continues to serve as the CEDS committee for planning and economic development efforts in the New River Valley region. However, it works closely with several other regional groups that take leading roles in pursuing economic development projects and funding to advance the quality of life in the New River Valley (see Figure 1, page 4). These include the New River Valley Economic Development Alliance, the New River/Mount Rogers Workforce Investment Board, the Partners for Self Sufficiency (an organization formed by the local departments of social services in the region), Virginia's First Regional Industrial Facility Authority, the New River Valley Land Trust, and the Community Foundation of the New River Valley.

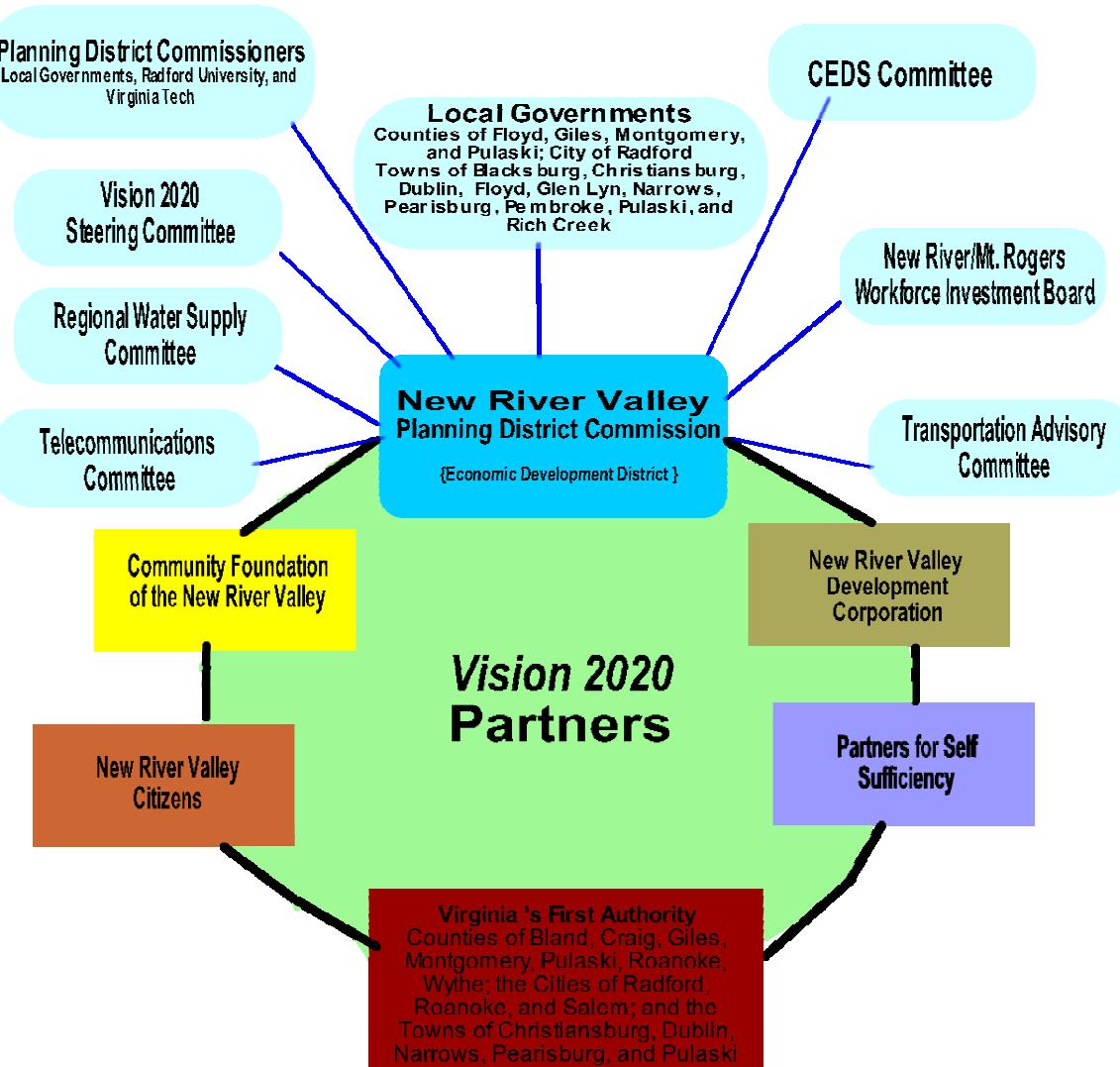
This spring, memoranda were sent to all the localities that participate in the New River Valley Planning District (PDC), and to collaborative partners. Each was asked to submit a list of projects that they were working on or considering. Then each group reviewed the status of current projects, and planning for the future. Staff at the PDC compiled the information for this report. The minutes of the CEDS Committee (PDC) meetings that were related to the CEDS are attached in Appendix I.

New projects and programs emerged and were refined this year. These are included in this document. In addition to projects, the Goals and Objectives for the Vision 2020 process were updated. The updated Goals and Objectives are on the following pages, and the revised evaluation criteria are included in the Annual Project Package Report Section.

The staff for the CEDS Committee includes David Rundgren, Executive Director of the Planning District Commission, as well as Shelia Smith, Regional Planner and Jan Gilbertson, Information Systems Manager.

A list and description of the current CEDS Committee membership, and current letters/resolutions from each of the localities that have participated in and supported the planning process are also attached in Appendices II and III, respectively.

Figure 1
CEDS Strategy Participants 2005



GOALS AND OBJECTIVES

Virginia's New River Valley VISION 2020 “Community First” Updated April 2005

The New River Valley Planning District Commission (Economic Development District) leads the continuous planning process for economic development in *Virginia's* New River Valley region (known as “*Community First*”).

A major update to *Vision 2020* was completed in 2003. The process started with a Celebration of the accomplishments in the Region since the 1995 version of the regional strategic planning document was prepared. Following the Celebration, meetings were held in each of the five jurisdictions. Additional public meetings were held around the specific goal areas. The partners involved in developing the update of the regional strategy included the New River Valley Regional Competitiveness Partnership, the New River Valley Land Trust, the New River Community Foundation, the Virginia Department of Conservation and Recreation along with the Economic Development District. Staff from these agencies served as a steering committee for the update process.

During the updating process, the tag line “A Globally Competitive Community” was replaced by “*Community First*”. The issue of competitiveness remains a very strong component of the development of the region. The new heading is driven by emphasis for putting ***Community First***, ahead of reliance on outside markets and ahead of individual or organizational pursuits. We are in this together in the New River Valley and we need to find ways to build bridges across jurisdictional and programmatic lines.

The Economic Development District works closely with localities and several regional groups that take key roles in pursuing economic development projects and funding to advance the quality of life in the New River Valley. The revised Goals and Objectives for 2005 are presented here in six interrelated categories: *Leadership, Education and Training, Human Resources, Natural and Cultural Environment, Economic Development, and Physical Infrastructure*.

LEADERSHIP

The New River Valley is an environment that promotes and sustains current and emerging leaders within our community.

Goal: **To train, inspire, support and deploy qualified leadership for all sectors and programs in the region.**

Objective: Support Leadership Development Program.

Objective: Develop regional leadership organization and certification programs.

- Goal:** **To establish youth involvement in the regional community.**
- Objective:** Establish youth leadership training.
Objective: Seek youth participation in programs and provide recognition.
Objective: Create youth-specific seats on local councils, boards, and committees.
Objective: Create Youth Entrepreneurial Center for business and civic development and practice.
Objective: Establish youth leadership recognition program.
- Goal:** **To enhance and support entrepreneurial activity in the region.**
- Objective:** Establish FirstWorks model for entrepreneurial development through teams engaged in supporting start-up businesses.
Objective: Support VT KnowledgeWorks program for effective technology transfer with VT.
Objective: Support business incubator system in the region.
- Goal:** **To enhance public understanding of organizations and their functions.**
- Objective:** Community awareness workshops for corporate leaders and elected officials.
Objective: Establish a mechanism to foster regional coordination among government agencies and organizations.
Objective: Research and publicize non-profit and public contributions to community development efforts.
Objective: Quarterly human service community meetings to discuss service delivery and system constraints and promote community input and collaborative problem solving.
- Goal:** **To promote and support organizational development and engagement in regional cooperation and collaboration.**
- Objective:** Strengthen Non-profit corporate governance.
Objective: Promote local philanthropy to enhance community investment and commitment to local development.
Objective: Support regional coordination within and between government agencies.
Objective: Support and promote Christiansburg Institute.
- Goal:** **To assist in establishment of a regional system to protect the regions physical and economic security.**
- Objective:** Encourage the training of law enforcement departments in Homeland Security.
Objective: Assist localities in meeting homeland planning requirements.

EDUCATION AND TRAINING

The New River Valley provides a cooperative educational system with quality personal, professional, and technical education for all citizens of the region.

Goal: **To create educational programs that transcend school district lines to maximize available resources and eliminate inequity.**

Objective: Use multi-media technologies in the classroom to share instructional delivery and access to information throughout the region.

Objective: Allocate resources equitably to ensure that students from all economic and basic skill groups in school are prepared, encouraged, and ready to learn.

Objective: Encourage State recognition of the need for a funding formula fostering regional cooperation among public schools in technology training and education.

Goal: **To improve the Industry / Education interface at all levels.**

Objective: Provide students with more "real world" learning opportunities in order to prepare them to compete in a global economy.

Objective: Provide nurturing environment to all children that stresses "employability skills" including work ethic.

Objective: Expand mentoring and "shadow" programs.

Objective: Establish partnerships between industry/business and schools to promote the importance of skill development and inform educators of the skills needed (e.g., Work Keys).

Goal: **To increase literacy rates among the region's children and adults (90% with High School Diploma or equivalent).**

Objective: Expand programs to teach basic literacy skills.

Objective: Offer more on-site literacy training opportunities to local businesses and industries.

Goal: **To create life-long learning opportunities for New River Valley residents.**

Objective: Expand educational curriculum, operating hours, use of technology, and location of programming to offer non-traditional students educational opportunities to meet the needs of all of the region's residents.

Objective: Provide affordable, diverse, and accessible continuing education opportunities.

Goal: **To train and re-train workers for higher skills and productivity in the 21st Century economy.**

Objective: Train managers and workers to meet the current and future challenges of a competitive marketplace.

Objective: Expand existing corporate training and professional development programs.

Objective: Encourage the "one stop career shop" to program services based on economic opportunities of the region and geared to providing skills and assistance necessary to compete in the global marketplace.

Objective: Implement a program to prepare secondary school students for technical careers that will support the recruitment of high technology industries to the New River Valley.

Goal: **To enhance and link the region's labor skills and technology advantages to improve wage levels.**

Objective: Link local industries with technology and research capabilities of Virginia Tech, Radford University, and New River Community College.

Objective: Expand the Virginia Tech Corporate Research Center's programs to include a strong technology transfer component.

Objective: Encourage alternative education in vocational programs, marketable skills, including business skills.

Objective: Market the region's specialty skill base to prospective industries.

Objective: Support research and development at all higher education institutions.

HUMAN RESOURCES

The New River Valley provides opportunities for families and individuals to achieve their potential.

Goal: **To foster inter-agency cooperation in the delivery of human services.**

Objective: Devise an easily available system for the delivery of human services.

Objective: Strengthen client awareness of available services through better use of media, technology, and volunteer care networks, and the grouping of social service agency representatives and informational material within the one stop center.

Goal: **To provide affordable and accessible human services to all New River Valley citizens.**

Objective: Make high quality services available in the New River Valley.

Objective: Target the needs of "high risk" persons of the region in order to allow greater participation of these persons in the workforce and community.

Objective: Encourage and improve volunteer involvement in the delivery of human services.

Goal: **To create an affordable, accessible public transportation system for all citizens.**

Objective: Coordinate and maximize the use of existing public and private transportation resources.

Objective: Target and coordinate the expansion of currently available "on demand" transportation services to fill the needs of elderly, disabled, and disadvantaged citizens.

Objective: Plan and coordinate the expansion of the existing public transportation network to incorporate the entire New River Valley.

Objective: Support volunteer-based transportation alternatives (e.g., Access to Rides).

Goal: **To expand the region's child and adult day care network.**

Objective: Develop an integrated network of private and public child and adult day care providers to assist families twenty-four hours a day.

Goal: **To ensure the safety of the region's citizens.**

Objective: Improve the region's preparedness and ability to respond to natural crisis and man-made emergencies.

Objective: Reduce police, fire, and Emergency Medical Service response times throughout the New River Valley.

Goal: **To provide youth programs and support:**

Objective: Provide access to family basics training.

Objective: Create a system of after school programs (e.g., boys and girls clubs).

Objective: Support the provision of youth shelter(s).

NATURAL AND CULTURAL ENVIRONMENT

The New River Valley is an attractive and desirable place to live, work, and visit.

Goal: **To develop eco-tourism opportunities in the New River Valley.**

- Objective:** Design and market a series of travel packages for different recreational consumers.
- Objective:** Institute measures to protect critical areas from inappropriate development.
- Objective:** Inventory cultural sites and artisan shops throughout the region, and establish loop trails off the Blue Ridge Parkway.
- Objective:** Develop nature-based recreational opportunities, including a network of trails for hiking and biking.

Goal: **To manage the impacts of future development in order to preserve the character and quality of the regional environment.**

- Objective:** Improve land use planning and practices to preserve the region's rural character ensure that critical or high risk areas are protected from inappropriate development.
- Objective:** Educate the public on the issues of land use planning and controls.
- Objective:** Encourage the development of recreational amenities in conjunction with all development throughout the region.
- Objective:** Collaborate with the New River Valley Land Trust and other groups to educate landowners regarding voluntary conservation easements.
- Objective:** Investigate program funding to assist in the cost of providing conservation easements.
- Objective:** Support existing agriculture operations and assist in developing alternative agriculture opportunities.

Goal: **To encourage regional recycling as a way to reduce demand for new or expanded solid waste facilities.**

- Objective:** Continue public awareness of benefits and needs for recycling.
- Objective:** Develop convenient means to recycle throughout the New River Valley.

Goal: **To increase the awareness of educational and cultural programs in the region.**

- Objective:** Promote the enhancement of educational and cultural amenities, to include cultural libraries.
- Objective:** Coordinate and cooperatively market local events regionally.

Goal: **To develop activities and attractions that would better utilize the tourism potential of the New River Valley.**

- Objective:** Identify, develop, and package the region's inventory of historical, cultural, natural features, and events and market to outside markets.
- Objective:** Examine opportunities to attract travelers from the Blue Ridge Parkway.
- Objective:** Create and support a regional tourism agency/organization to promote the New River Valley as a whole in partnership with each locality and other regional promotion organizations.
- Objective:** Develop a bluelway along the New River, regionally.
- Objective:** Seek inter-regional partnerships with other Virginia communities, West Virginia, North Carolina, Tennessee, and Kentucky to enhance the region's chances of becoming a tourism destination.

ECONOMIC DEVELOPMENT

The New River Valley has a diverse, stable business and industry community that provides high quality jobs, utilizes local ideas and technologies, and leverages private investment.

Goal: **To increase the number of jobs created through entrepreneurial start-ups and expansions in the New River Valley.**

Objective: Organize creative financing programs and improve entrepreneurs' access to capital.

Objective: Strengthen the New River Valley's capacity to assist in the creation and expansion of businesses that are competitive locally, nationally, and globally.

Objective: Support the business incubators, and their services to new businesses including the development of corporate structures.

Goal: **To encourage "would be" entrepreneurs through education and enhanced opportunities.**

Objective: Provide alternate educational opportunities and support to encourage self-employment.

Objective: Encourage and acknowledge entrepreneurial efforts in established local industries and businesses.

Objective: Encourage home-based, community-based business zoning.

Objective: Explore the establishment of a youth entrepreneurial center.

Goal: **Expand the use of technology as a basis for entrepreneurial ventures.**

Objective: Encourage the use of locally developed technology in manufacturing and other industry.

Objective: Support the development of E-commerce and business-to-business ventures.

Objective: Encourage the formation of programs to develop technology based businesses.

Goal: **To expand the region's economic base without compromising the high quality of life.**

Objective: Recruit environmentally responsible companies.

Objective: Utilize appropriate land use controls and utility availability to direct business to appropriate locations.

Objective: Develop and promote micro-business opportunities for recycled products to enhance local utilization of recycled materials.

Goal: **To improve the region's ability to market itself and respond to the needs of new industrial, research, and technological prospects.**

Objective: Market the region's existing industrial, technology, and research space.

Objective: Pursue a multi-regional marketing campaign involving the New River Valley Economic Development Alliance, and similar organizations throughout Western Virginia.

Goal: **To strengthen the economic position of downtown commercial districts.**

Objective: Enhance the diversity of the region's shopping opportunities.

Objective: Improve the competitiveness of downtown business districts.

Objective: Seek diversification and mixed use redevelopment of commercial districts.

Goal: **To improve the customer service quality of local businesses.**

Objective: Provide service instruction to employees.

Objective: Improve the region's ability to provide basic travel information to visitors.

- Goal:** **To improve the region's tourism development potential and ability to market itself as a tourism destination.**
- Objective:** Develop a feasibility report on the appropriate Tourism Marketing Organizations to market the Region.
- Objective:** Increase the region's tourism readiness and marketing capacity.
- Objective:** Attract support services.
- Goal:** **To attract new industries that will complement the region's economy, strengthen inter-industry linkages, and utilize the region's labor force.**
- Objective:** Pursue a targeted approach to economic development.
- Objective:** Recruit outside firms seeking a trained and skilled labor force, low utility costs, high quality industrial space, and convenient highway access.
- Objective:** Recruit outside firms that currently have significant vendor relationships with New River Valley companies.
- Objective:** Utilize Virginia's First to provide creative public incentives to encourage private investment.
- Objective:** Foster partnerships among localities with common needs (including non-adjacent counties).
- Goal:** **To enhance the financial resources of local governments through tax restructuring.**
- Objective:** Encourage the State to share income taxes and revenue growth with localities.
- Objective:** Encourage the state to allow more flexible local revenue strategies.
- Goal:** **To bring a voice to the policy table on behalf of the region.**
- Objective:** Seek representation on State Commissions and Committees.
- Objective:** Provide input to State from regional economic development organizations and planning districts.
- Goal:** **To improve the ability of local firms to strengthen industry relationships, access product and/or consumer markets, and become globally competitive.**
- Objective:** Develop a "Corporate Team" program to encourage local businesses to work together to pursue joint markets and/or federal contracts.
- Objective:** E-business support and development.
- Objective:** Market New River Valley products to other state, national, and international markets.
- Goal:** **To develop and strengthen the role of international trade and commerce in the economy of the New River Valley.**
- Objective:** Coordinate with existing international trade promotion, training and networking efforts/initiatives.
- Objective:** Market the advantages and promote the use of the Foreign Trade Zone and Customs Office at the New River Valley International Airport.
- Objective:** Use Foreign Trade Zone status as a tool in recruiting new industries and diversifying the New River Valley's economy.
- Goal:** **To improve the region's ability to support and respond to the needs of local industries.**
- Objective:** Create a more supportive and open relationship between industry, government, and educational institutions.
- Objective:** Utilize the Community College or the "one stop" centers to assist businesses seeking trained employees or training of employees requiring enhanced skills.
- Objective:** Provide intermediary between industry and social services.

Goal: **To improve the corporate profitability of existing firms in order to encourage capital investment and job creation.**

Objective: Evaluate the opportunity to create a New River Business Development Fund with the Community Foundation.

Objective: Create new financing opportunities for business/industry expansion.

Objective: Assist the commercialization of innovative technology and non-technology-based enterprises.

Objective: Develop more value-added processes for products developed locally.

Objective: Encourage recruitment of local college graduates.

Goal: **To develop opportunities with international firms.**

Objective: Identify potential international partners for local firms.

Objective: Evaluate the opportunities to locate a multi-modal transportation facility in the region.

Goal: **To capitalize on the region's unique human resources.**

Objective: To utilize specialty training (e.g. engineers, telecommunication, and technology).

Objective: To utilize specialty skills (e.g. artists and artisans).

Objective: To utilize basic skills in newer industries (e.g. hand dexterity).

PHYSICAL INFRASTRUCTURE

The New River Valley has complete and quality infrastructure to support the goals, needs, and aspirations of the regional community.

Goal: **To improve the capacity, condition, and efficiency of inter- and intra-regional transportation systems.**

- Objective:** Seek the commitment of government and private interests to improve the capacity, efficiency, and condition of the regional transportation network.
- Objective:** Increase the capacity and utilization of existing air service facilities in the New River Valley.
- Objective:** Support passenger rail service for the New River Valley.
- Objective:** Increase interstate connections.
- Objective:** Seek opportunities to implement multi-modal services.
- Objective:** Seek to expand public transportation services and private transportation providers.

Goal: **To ensure adequate, reliable, and safe delivery of all utilities in the New River Valley.**

- Objective:** Interconnect water and sewer systems regionally where possible to improve reliability and safety.
- Objective:** Examine the potential of the New River as an alternative source of water for communities using springs and wells.
- Objective:** Encourage AEP to build redundancy in electrical service to eliminate blackout/brownouts.
- Objective:** Deploy a network of fiber optics throughout the region.

Goal: **To plan for the systematic construction, replacement, and repair of public infrastructure to meet future needs and ensure fiscal responsibility.**

- Objective:** Encourage the development and updating of Capital Improvement Plans (CIP).
- Objective:** Seek creative and alternative funding sources for eligible capital improvement projects.
- Objective:** Seek creative and cooperative regional financing strategies for major infrastructure needs.

Goal: **To improve the region's telecommunication network to attract new firms, assist existing firms, and educate citizens.**

- Objective:** Establish a regional telecommunication committee to evaluate needs and recommend strategies.
- Objective:** Pursue the establishment of an open telecommunication network.
- Objective:** Promote the expansion and use of the "Electronic Classroom" at Virginia Tech, Radford University, New River Community College and primary and secondary schools.
- Objective:** Pursue direct electronic links to marketing information and market sources for advancing the region.
- Objective:** Establish a regional communications program for marketing and other outreach programs.

Goal: **To enhance regional solutions to solid waste disposal and recycling.**

- Objective:** Reduce the amount of waste added to the waste stream.
- Objective:** Seek inter-and intra-regional cooperation regarding the disposal of solid waste.
- Objective:** Pursue markets for recycled and reused products and materials.

Goal: **To assure that the region has an ample supply of affordable housing to meet the needs of people in all income ranges.**

- Objective:** Adopt creative approaches to encourage the creation of affordable housing.
- Objective:** Determine appropriate and cost-effective means for providing shelter for all residents.
- Objective:** Seek to establish phased retirement centers.

- Goal:** **To increase the region's supply of ready and available industrial and other economic development properties.**
- Objective:** Coordinate and evaluate the development of the New River Valley Airport and the New River Valley Commerce Park to provide property for air related development.
- Objective:** Identify, evaluate, and negotiate the acquisition and/or reserved use of industrial and business property within the region.
- Objective:** Develop regional properties tailored to the needs of targeted industries.
- Objective:** Utilize Virginia's First Regional Industrial Facilities Authority to cooperatively develop properties.
- Objective:** Develop public/private partnerships to meet space needs of targeted economic projects.
- Goal:** **To increase the commercialization of intellectual properties.**
- Objective:** Support the implementation of programs and facilities which support companies in their development and utilization of intellectual properties.(e.g., VT KnowledgeWorks and Radford University Business Technology Park).

EVALUATION OF PREVIOUS YEAR'S ACTIVITIES

The 2005 Project Package represented the priorities of the region as of May 2004. It is, therefore, imperative to look again critically at that list. First, it is ascertained whether or not the project is still desired by the named agency. If not, it will be dropped from the new list. If the project is still desired (indicated by an “X” in the table), it is evaluated in terms of status (see **New River Valley 2005 Annual Project Package Evaluation**, page 16). The status categories of “planning, funding, and completed” are explained below. If a project has been completed or is fully funded, it will not be included in the 2006 Project Package.

Planning

Planning, in this instance, is a general term used to indicate ongoing development of a project. This may include any of the following activities:

- holding project meetings
- studies including feasibility studies, engineering or architectural reports
- completion of required forms, permits, processes
- or any other activity indicating active pursuit of the project.

Funding

Funding is the critical yet often elusive component for bringing a project to fruition. The formal request for funding from Federal agencies is often a two-step process which begins with a pre-application. If the project is viewed favorably, the sponsoring agency is invited to submit an application. A project is considered “Funded” following award notification when grant agreements are completed.

Completed

A construction project is considered “completed” when the construction is entirely finished. A program (non-construction) is considered “completed” when it is implemented.

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Total Funding	Project Status*				
			Pre-Application Permits	Destined Application	Funded	Completed	Notes
Radford LMA	Economic Development Accelerator A facility providing intensive business training and space for people starting new businesses.	\$5,900,000 X	X	X	X	X	X
Pulaski LMA	New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.	\$500,000 X	X				
Pulaski LMA	NRV Commerce Park Phase II (VA's First) Acquire an additional 365 acres and begin development of Phase II as a regional industrial park owned by Virginia's First Regional Industrial Facility Authority.	\$2,000,000 X	X	X	X	X	Property Acquired March 05
Pulaski LMA	Team Business Development of Companies.	\$100,000 X	X				
Pulaski LMA	New River Valley Business Center Phase I Development of a multi-use facility including childcare, banking, food court, business support services, multi-tenant occupancy for incubator graduates.	\$4,000,000 X					
Radford/Pulaski LMA	Business and Industrial Revolving Loan Fund Provide funding for business and industrial fixed asset financing.	\$1,000,000 X					
Radford LMA	Business Technology Park To renovate/develop the old St. Albans property.	\$10,000,000 X	X				
Radford LMA	Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg.	\$5,800,000 X	X	X	X	X	
Radford LMA	Regional Conference/Civic Center Determine feasibility and appropriate site for regional conference center.	\$15,000,000 X					
Puaski LMA	Downtown Pulaski Revitalization Project To revitalize physically and economically the central business district through a storefront improvement program, a housing program, and a telecommunications program.	\$3,600,000 X	X	X	X	X	
Pulaski LMA	Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.	\$60,000 X	X				
Radford/Pulaski LMA	NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.	\$15,000,000 X	X				
Radford LMA	Giles Industrial Incubator (Giles Co) A facility located in the Bostic Industrial Park.	\$3,000,000 X	X				

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Project Status*		
		Total Funding	Approved Applications	Funded
Radford LMA	Multi-use Facility in Floyd County	\$2,000,000	X	
Radford LMA	Rich Creek Downtown Enhancement Project	\$700,000	X	X
Pulaski LMA	Brownfields Redevelopment Ensure the stability and success of downtown Rich Creek.	\$1,000,000	X	X
Pulaski LMA	Brownfields Redevelopment Redevelopment of existing industry and housing.			Pulaski Town Project
Radford LMA	Jacksonville Center E-Commerce Project (Floyd)	\$50,000	X	X
Pulaski LMA	Town of Pulaski Dispatch/Communications Establishment of an e-commerce catalog of crafts and products.	X		
Pulaski LMA	Pulaski County Dispatch/Communications To upgrade the Town of Pulaski's dispatch/communications system.	\$108,841		X
Pulaski LMA	Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system.	\$1,600,000	X	X
NRV	Improve Land Use Planning	\$20,000	X	X
Education and Training				
Pulaski LMA	Technology Magnet School: Workforce Development	\$8,000,000	X	
	Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility.			
Radford/Pulaski LMA	21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative study.	\$12,000,000	X	
Physical Infrastructure				
Pulaski LMA	Highland Park Subdivision Sewer (Pulaski Co) Provide sewer services to 233 residences.	\$2,275,000	X	X
Pulaski LMA	NRV Airport Runway Overlay	\$2,000,000	X	X
Radford/Pulaski LMA	Route 114 Bridge To replace the route 114 bridge that has structural damage.	\$20,000,000	X	X
Pulaski LMA	Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.	\$3,000,000	X	
Pulaski LMA	Pulaski County School Construction Renovate or replace facilities.	\$80,000,000	X	X
Pulaski LMA	Parallel Taxiway To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).	\$6,000,000	X	X
Radford/Pulaski LMA	Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.	\$36,000,000	X	X
				\$16,000,000 funded FY05

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Project Status*		
		Total Funding	Estimated Date Applied	Funded Completion Notes
Pulaski LMA	Pulaski Technology Park (Pulaski Co) To provide roads, water, and sewer.	\$3,000,000 X		Project cancelled by locality
Radford/Pulaski LMA	TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.	\$9,300,000 X		
Radford/Pulaski LMA	Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg.	\$24,000,000 X		PER underway
Pulaski LMA	New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.	\$9,000,000 X	X	
Radford/Pulaski LMA	Intermodal Transportation Center Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.	\$8,000,000 X		
Radford LMA	Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc.	\$1,600,000 X	X	
Radford LMA	Glen Lyn Industrial Park Infrastructure (Glen Lyn) Water and sewer infrastructure.	\$175,000 X	X	
Pulaski LMA	Pulaski Business Park (Town of Pulaski) Extend water and sewer lines.	\$150,000 X	X	Construction began 3/05
Pulaski LMA	Dublin Area Sewer Project To provide sewer.	\$1,500,000 X	X	Construction Summer 05
Radford LMA	50,000 Sq. ft. Shell Building (Floyd) The construction of a shell building to market the Floyd Regional Commerce Center to new industry or expanding industry.	\$1,000,000 X	X	Complete of Branwick
Radford LMA	Pearisburg Wastewater Plant Expansion Increase capacity of existing sewer plant to accommodate present and future growth.	\$1,100,000 X	X	
Radford LMA	Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford.		X	
Radford LMA	High Meadows Development (Radford)	\$806,000 X		
Radford LMA	Blacksburg Major Street Improvements Improvements to arterial system in Town.	\$1,226,000 X	X	
Radford LMA	Electronic Sign (Radford) An electronic message board at the intersection of West Main Street and Memorial Bridge to provide community information.	\$50,000 X	X	

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Total Funding	Project Status*			
			Desired Permitting Approval	Funded Permitting Approval	Completed Permitting Approval	Notes
Radford/Pulaski LMA	Regional Water System Plan, Phase 1 To enhance interconnectivity and plan for drought management.	\$72,500	X	X	X	X
Radford/Pulaski LMA	Regional Water System Plan, Phase 2 Evaluate water supply.	\$72,500	X	X	X	X
Radford/Pulaski LMA	Regional Water System Plan, Phase 3 Conduct detailed Engineering Analysis. Develop Phase I project.	\$72,500	X	X		
Pulaski LMA	Pulaski County Central Water and Sewer Project To provide water and sewer.	\$2,300,000	X	X	X	Construction Fall 05
Pulaski LMA	Town of Pulaski Water System Improvements Multiple replacements and improvements.	\$2,100,000				
Radford LMA	East Floyd Bypass Develop east Floyd industrial bypass.	\$4,000,000				
Radford LMA	Gibsondale Sanitary Sewer System (Radford) To install a new Pumping Station to eliminate deteriorating pump station and increase system reliability and promote future development of the area.	\$2,852,700	X	X	X	X
Radford LMA	Sunset Park Sewer (Radford) Approximately 3,000 linear feet of sewer line would be replaced to eliminate stormwater infiltration and improve reliability.	\$200,000	X	X	X	X
Radford LMA	Christiansburg Sewer Extension To provide water and sewer.	\$250,000	X			
Radford LMA	Warm Hearth Sewer (Montgomery Co) To provide expanded sewer capacity and address existing problems.	\$1,000,000	X			
Radford LMA	Warm Hearth Water To provide water.	\$1,000,000				
Radford LMA	Sunset Park/Fairgrounds Drainage (Radford) Design and construction associated with improvements for storm drainage in the basin.	\$1,555,000	X	X	X	X
Pulaski LMA	Case Knife Road Water Extension (Pulaski Co) To provide water services to individuals on Case Knife Road.	\$150,000	X	X	X	
Radford LMA	Inflow/Infiltration - East Main (Radford) Remove the stormwater infiltration into the sanitary sewer main.	\$24,000	X	X		
Radford LMA	Monroe Terrace (Radford) A booster pump would be added to the water tank at Monroe Terrace to improve pressures, fire flow, and service reliability.	\$35,000	X	X	X	X

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Total Funding	Project Status*			
			Desired Funding Applied Toward Capital Expenditure	Applied Toward Capital Expenditure Funded	Applied Toward Capital Expenditure Complete	Notes
Radford LMA	Sewer Line Replacement (Radford) Approximately 1,000 linear feet of sanitary sewer line would be replaced to improve stormwater inflow problems.	\$50,000	X	X	X	X
Radford LMA	Valve Replacement (Radford) Replace 12 water valves in various areas of the City each year.	\$20,000	X	X	X	
Radford LMA	Fire Hydrant Replacement (Radford) Replace 12 inoperable fire hydrants per year.	\$65,000	X	X	X	X
Radford LMA	Line Replacements (Radford) Replace 14 miles of undersized waterline over the next 10 to 20 years throughout the community to improve pressures, fire flows and service reliability.	\$75,000	X	X	X	X
Radford LMA	Waterline Replacements (Radford) To replace water service lines at 18 locations.	\$2,040,000	X	X	X	X
Radford LMA	Staples Street Sub-basin (Radford) Approximately 500 linear feet of sanitary sewer line would be replaced. A 18	\$50,000	X			
Radford LMA	Egglesston Water Extension (Giles Co) Extend water service to 160 residences.	\$850,000	X	X		Partially funded
Radford LMA	Wenonah Avenue Pedestrian Gateway (Phase I) (Pearisburg) Extend sidewalks past existing bluffs to east of Town. Includes approximately 600 feet of new sidewalk and relocation of utilities.	\$180,000	X	X	X	
Radford LMA	Wenonah Avenue Pedestrian Gateway (Phase II) (Pearisburg) Extend sidewalks to Giles High School; add lighting, signage and landscaping.	\$192,500	X	X		
Pulaski LMA	Eagleview Mobile Home Park Water Project (Pulaski Co) To provide water.	\$500,000	X	X	X	Construction Fall 05
Radford LMA	Ingram Village Sewer (Giles) Put in water/sewer lines.	\$2,000,000	X			CDBG/RD
Radford LMA	Route 100 South To provide water service to subdivision.	\$700,000	X	X	X	
Pulaski LMA	Pulaski Stormwater Mitigation To assist in alleviating flood hazards and mapping of future floods.	\$1,000,000	X	X		
Radford LMA	Radford Main Street Public Improvement Parking lot improvements, and Grove Avenue paving, grading, storm system and landscaping.	\$425,000	X	X	X	

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Total Funding	Project Status*				
			Desired Funding	Applied Funding	Funded Application	Funded Completed	Notes
Radford LMA	Public Works Compound Expand 40 year old public works facility to provide additional space for garage maintenance operations, materials storage, and parts management. Also would include new facade and landscaping.	\$400,000	X	X	X	X	
Radford LMA	Street Rebuild - Tyler Avenue (Radford) Improvements include safety improvements, crosswalks, landscaping, sidewalks, medians, and storm drainage.	\$72,000	X	X	X	X	
Radford LMA	Street Rebuild - Park/Second Avenue (Radford) Improvements include safety improvements, bike lanes, sidewalks, curb and gutter, turn-lanes, storm drainage, relocation of electrical lines and replacement of a water line.	\$2,750,000	X				
Radford LMA	Beverly Street Drainage (Radford) Planning, design, and construction associated with improvements for storm drainage in the Beverly Street basin.	\$9,000	X	X	X	X	
Radford LMA	Manhole Replacement (Radford) Replacement of 12 manholes to correct stormwater inflow problems as well as improve the structural stability of the sewer system.	\$45,000	X	X	X	X	Annual Program
Radford LMA	Glen Lyn Housing Rehabilitation Project Housing rehabilitation to 26 housing units.	\$414,665	X	X	X	X	Construction began 4/05
Radford LMA	Wilburn Valley (Giles Co) To provide water service to subdivision.	\$700,000	X	X	X		
Raford/Pulaski LMA	Christiansburg Aquatic Center Indoor swimming pool, etc.	\$4,000,000	X	X	X	X	
Raford/Pulaski LMA	Christiansburg Sports Complex Multi-sport/activity center.	\$2,500,000	X	X	X		
Radford LMA	Passenger Rail Station in Christiansburg To develop a passenger rail station in the Town of Christiansburg.					X	
Pulaski LMA	Hiwassee Fire Department Expansion Add 1 fire bay, 1 rescue bay and community room.	\$500,000	X	X	X	X	
Radford LMA	Veteran's Field Upgrades (Radford) Improve ball fields at Veteran's Field.	\$25,000	X	X	X	X	
Radford/Pulaski LMA	New River Valley Park and Ride Lot Development Development of new park and ride facilities.	\$1,500,000	X				
Pulaski LMA	Riverbend Subdivision Sewer (Pulaski Co) Provide sewer services to 45 residences.	\$1,000,000	X				

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Total Funding	Project Status*			
			Planned Approval Applied Funded Completed	In-App. Desired	Pending Approval	Notes
Pulaski LMA	Fairgrounds Area Sewer (Pulaski Co) Provide sewer to NRV Fairgrounds & 148 residences.	\$1,800,000	X	X		
Radford LMA	Route 8 Improvements (South) (Floyd Co) Road Improvements on Route 8 southbound from Floyd, South.	\$1,500,000	X			
Radford LMA	Shute Hollow Water Extension (Giles Co) Extend water service to 39 residences.	\$400,000	X	X	X	
Pulaski LMA	Pulaski Health Department Facility New building for Pulaski Health Dept.	\$900,000	X			
Radford LMA	Improve Route 8 Corridor from US Rt. 58 to Interstate 81(Floyd Co) To improve Route 8.	\$18,000,000	X			
Radford LMA	Demolition and Abatement of Camp #5 Property (Floyd Co) To demolish a former prison and return 25 acres of prime property for use as an economic development site.	\$600,000	X			
Natural and Cultural Environment						
Radford LMA	Amphitheater for Radford City Construction of an amphitheater to seat 250 people--along the New River.	\$175,000	X	X	X	
Puaski LMA	The New River Trail Extension II- III Extend trail in Pulaski from the Train Depot to the Cool Springs area.	\$250,000	X	X	X	
Puaski LMA	Restoration of Pulaski Theatre To restore the Pulaski Theatre.	\$1,000,000	X	X	X	
Radford LMA	New River Access Project Provide for recreation and eco-tourism network by providing access, camping, etc. along the New River.	\$875,000	X			
Radford LMA	Regional Support for Continuation of Mary Draper Ingles' Story Expand NRV portion of story with other localities and states.		X			
Radford LMA	Bikeway/Walkway (Phase II) (Radford) Continue the development of the bikeway/walkway system in Radford City.	\$495,400	X	X	X	
Pulaski LMA	Maple Shade Business Plaza Develop an art/history museum complex/business plaza in downtown Pulaski.	\$4,000,000	X	X	X	
Radford LMA	Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History, and Site preservation.	\$3,000,000	X	X	X	
Radford LMA	Radford River Front Development (Phase I and II) Visitors Center, sign, boat ramp, parking lot, landscaping, lighting, canoe and bike rental structure, planning and engineering.	\$160,000	X	X	X	Completed 05

New River Valley 2005 Annual Project Package Evaluation

Area	Description	Project Status*				
		Total Funding	Desired Funding	Pending Approval	Funded	Completed
Radford LMA	Bluff City Boat Landing (Giles Co) To provide a new ramp and improved parking and access.	\$45,000	X	X	X	X
Radford LMA	Whitt-Riverbend Park Canoe Landing Phase 1 (Giles Co) To provide a new ramp and improved parking and access.	\$25,000	X	X	X	X
Radford LMA	Downtown Enhancement and Farmer's Market (Narrows) To build a Farmer's Market, new sidewalks & stop the Duck Pond eroding.	\$500,000	X	X	X	Complete by 7/05
Radford/Pulaski LMA	Promote Civil War Historical Sites To promote civil war historical sites throughout the NRV.		X			
Radford LMA	Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.	\$800,000	X			
Radford/Pulaski LMA	Promote Agricultural Tourism Program to encourage farmers to evaluate agricultural tourism to enhance	\$30,000	X			
Radford LMA	Radford Amphitheater (Radford University) Construction of a 800 seat amphitheater on the Campus.	\$800,000	X			
Radford LMA	Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on	\$250,000	X			
Radford/Pulaski LMA	Identify Key Land for Conservation Planning District evaluation of important conservation lands.	\$35,000	X			
Radford LMA	Jacksonville Center Amphitheater Develop amphitheater for seating 250 people.	\$180,000	X			
Radford LMA	Trail Around Floyd Commerce Center To develop a walking trail around the new Commerce Center in Floyd.	\$400,000	X			
Radford/Pulaski LMA	Tie Regional Historical and Natural Attractions Together Develop a brochure and map for auto tours of attractions.	\$50,000	X			
Radford/Pulaski LMA	Local Funding to Pay Individual Easement Costs Assist in securing priority conservation easements.	\$500,000	X			

New River Valley 2005 Annual Project Package Evaluation

Area	Human Resources	Description	Project Status*		
			Total Funding	Desired Permits Applied	Funded Contracts
Radford LMA	Develop Phased Retirement Center from Self-care to Full-care	To develop a phased retirement center.	\$12,000,000	X	
Radford/Pulaski LMA	Promote Public Computer Stations at All Public Buildings	To promote computer stations at all public buildings.		X	
Radford LMA	Addition to Radford Public Library	Additional space to include a youth room, genealogy center, and technology center.	\$500,000	X	
Leadership	Create Formal Regional Leadership Organization	Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.		X	
Radford/Pulaski LMA	Youth Planning Council	Involve youth in discussing regional development issues.		\$20,000	X
Radford/Pulaski LMA	Grassroots Leadership Development	Develop and sustain a network of grassroots leaders, providing training and support as opportunities for participation in civic activities.		\$30,000	X

Project Evaluation Criteria - Revised April 2005

As stated in the Organization and Management section of this report, the PDC Board members reviewed and updated the project evaluation criteria.

PROJECT TYPE*

Priority Level 1 (8)

- Utilities: Water/Sewer/Communications
- Entrepreneurial/Small Business Assistance
- Local School & Educational Facilities
- Comprehensive Community Development
- Employment Creation/Retention – Technology and Industrial
- Primary/Arterial Roads
- Interstate Connections
- Rail and Airport service
- Technology Career Facilities

Priority Level 2 (6)

- Drought Management
- Drainage/Flood Control
- Housing Production
- Facilities for Protected Populations
- Tourism
- Secondary Roads
- Other Economic Development
- Central Business District
- Revitalization
- Mixed Use Development

Priority Level 3 (4)

- Sheltered Workshop
- Care Facilities
- Community Centers/Recreation
- Other Community Services Facilities
- Homeownership Program
- Protection of Cultural and Natural Resources

Priority Level 4 (2)

- Employment Creation/Retention - Commercial
- Other Housing
- Other Community Facilities
- Community Development Programs

*Administrative facilities to support project types have the same priority as the project type.

OTHER CRITERIA

While “project type” links the project criteria to the CEDS’ Goals and Strategies, there are other important factors in ranking individual projects. These factors are represented in the criteria listed below:

- Investment Relationship
- Regional Participation
- Relationship
- Per Capita Income
- Unemployment Rate
- Relative Jurisdictional Stress
- Relationship to Private Investments
- Relationship to Previous Investments
- Readiness to Initiate Project
- Public Private Partnership

1. Investment Relationship: The project is a significant investment in relation to the economy of the Planning District.

Points

- 4 A. Proposed investment directly supports high skill/high wage jobs.
 - 3 B. Proposed investment results in an environment to support high skill/high wage jobs.
 - 2 C. Proposed investment results in jobs having a regional average wage.
 - 1 D. Proposed investment is to support high skill/high wage jobs.
 - 0 E. Does not support job creation with above average wages.
2. Regional Significance: The significance of a project is in relation to the number of jurisdictions participating or impacted in reference to services and money invested.

Points

- 4 A. Four or More Jurisdictions Participating or Impacted
 - 3 B. Three Jurisdictions Participating or Impacted
 - 2 C. Two Jurisdictions Participating or Impacted
 - 1 D. One Jurisdiction Participating or Impacted
3. Proposed Investment is Proactive: The proposed investment looks beyond the immediate economic horizon and is aimed at strengthening the relationships among business clusters.

Points

- 5 A. Project Relates Directly to Two or More existing or immersing Regional Economic Clusters
- 2 B. Project Relates Directly to One existing or immersing Regional Economic Cluster.
- 0 C. Project Does not Relate to a Regional Economic Cluster

4. Per Capita Income: Utilizing the latest available data, per capita income will be used in evaluating project significance. City-County/Town rank will be utilized, while in cases of multiple jurisdictions, the average rank will be determined.

Points

- 3 A. If less than or equal to 60% of State per capita income
- 2 B. If 61 - 74% of State per capita income
- 1 C. If 75 - 99% of State per capita income
- 0 D. If greater than or equal to the State per capita income

5. Unemployment Rate: Utilizing the latest annual average figures available, unemployment rates will be used in evaluating project significance. City-County/Town will be utilized, while in cases of multiple jurisdictions, the average rank will be determined.

Points

- 3 A. If 50% or more above State average
- 2 B. If 25 - 49% above State average
- 1 C. If 1 - 24% above State average
- 0 D. If equal to or below State average

6. Relative Jurisdictional Stress: A composite index prepared by the Commission on Local Government to compare the relative strengths of the jurisdictions in the State.

Points

- 2 A. High stress
- 1 B. Above average stress
- 0 C. Below average stress

7. Relationship to Private Investments: Capital investments from private sources relate to the significance of the project.

Points

- 5 A. Direct Private Capital Investment
- 3 B. Direct Relationship to Private Capital Investment
- 2 C. Indirect Relationship to Private Capital Investment
- 1 D. Minimal Indirect Relationship to Private Capital Investment

8. Relationship to Previous Investment

Points

- 2 A. New Service or Facility; Expansion of Service from an Existing Service
- 1 B. Replacement of Existing Service or Facility

9. Readiness to Initiate Project

Points

- 5 A. Jurisdictional Commitment and Final Plans and Specifications-Application Filed
- 4 B. Jurisdictional Commitment - Preliminary Plans and Specifications-Pre-application Filed
- 2 C. Jurisdictional Commitment, but no Plans and Specifications-Desired Project
- 1 D. No Jurisdictional Commitment, but Preliminary Plans and Specifications-Pre-application/Application
- 0 E. No Jurisdictional Commitment and no Plans and Specifications-No Pre-application/Application

10. Public Private Partnership

Points

- 3 A. Significant Public Private Partners
- 1 B. A Public Private Partner
- 0 C. No Public Private Partner

In addition to the above criteria, all of the projects are reviewed for relationships to regional markets in order to maximize the return on taxpayer investment. Proposed projects are proactive trying to anticipate the economic changes in the region and continue to diversify the economy.

The environmental impact of each project will also be evaluated on a project-by-project basis.

Evaluating Projects

Projects remaining from the 2005 Project package as well as new project ideas are evaluated and ranked using the above criteria. While all the criteria are important, several are based directly on the most current economic data. For a summary of that data, see Tables 1, 2 and 3 below. For the scores and ranked projects, see the **New River Valley 2006 Annual Project Package**, page 31. (To see the short-range vs. long-range breakdown, see **New River Valley 2006 Annual Project Package in Time Order**, page 38).

Table 1
Per Capita Income

Jurisdiction	2000	% of VA
Floyd County	\$16,345	68.2%
Giles County	\$18,396	76.7%
Montgomery County	\$17,077	71.2%
Pulaski County	\$18,973	79.1%
City of Radford	\$14,289	59.6%
New River Valley	\$17,284	72.1%
Virginia	\$23,975	100.0%

Source: US Census Bureau.

Table 2
2004 Unemployment Rates

Jurisdiction	Percent
Floyd County	3.3%
Giles County	4.8%
Montgomery County	2.2%
Pulaski County	7.0%
City of Radford	4.6%
New River Valley	3.8%
Virginia	3.7%

Source: Virginia Employment Commission.

Note: 50% above the Virginia level would be 5.55%

or more; 25-49% above would be 4.625 to 5.513%.

Table 3
Relative Jurisdictional Fiscal Stress, 2002/03

Jurisdiction	
Floyd County	Below Average
Giles County	Above Average
Montgomery County	Above Average
Pulaski County	Above Average
City of Radford	Above Average
New River Valley	Above Average

Source: Virginia Commission on Local Governments, April 2005.

New River Valley 2006 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Total \$	Const. Date	Responsible Agency
34	NRV	VT KnowledgeWorks Phase I (formerly Montgomery County Business Accelerator) A facility providing intensive business training and space for people starting new businesses.	\$2,000,000	\$3,900,000	\$5,900,000	2003	Virginia Tech Foundation
33	Radford	Business Technology Park To renovate/develop the old St. Albans property.	\$5,000,000	\$5,000,000	\$10,000,000	2010	Radford University
30	NRV	NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.	\$10,000,000	\$5,000,000	\$15,000,000	2006	NRV Wireless Authority
30	NRV	New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.	\$9,000,000		\$9,000,000	2007	Christiansburg Institute
30	Christiansburg	Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History, and Site preservation.	\$1,500,000	\$1,500,000	\$3,000,000	2007	Christiansburg Institute
28	Pulaski	The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.			\$200,000	2006	Pulaski Town
27	Pulaski County	Pulaski County School Construction Renovate or replace facilities.	\$68,000,000		\$68,000,000	2005-10	Pulaski County
26	Pulaski County	Pulaski County Hammer Program (Job Training) Combination job-training and housing rehabilitation program for Low and Moderate income individuals.	\$100,000	\$50,000	\$150,000	2006	Pulaski County/WIA
26	NRV	Technology Magnet School: Workforce Development Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility.	\$4,000,000	\$2,000,000	\$8,000,000	2009	New River Community College & School Div's
26	Radford	Radford High School Radford High School would be expanded by 1,280 sq. ft. to accommodate a Biology laboratory to meet Virginia Dept. of Education standards.			\$160,346	2008	Radford
25	NRV	New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.	\$250,000	\$250,000	\$500,000	2006	New River Valley Development Corporation
25	Pearisburg	Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg.			\$180,000	2006	Pearisburg Town
25	Giles County	Giles Industrial Incubator (Giles Co.) A facility located in the Bostic Industrial Park.			\$3,000,000	2006	Giles County
25	Radford	Radford CDBG Entitlement (Annual) Community Development, Housing, Infrastructure and Public Service funds for LMI residents of the City of Radford.	\$262,995		\$262,995	2006	City of Radford
25	Radford	McHarg School (Radford) McHarg Elem. School would be replaced with a new 58,092 sq. ft. facility.			\$7,042,244	2006	Radford
25	NRV	Regional Water System Plan, Phase 2 Planning Evaluate water supply.	\$72,200	\$23,826	\$96,026	2005	Radford
25	NRV	Regional Water System Plan, Phase 3 Planning Conduct detailed Engineering Analysis. Develop Phase I project.	\$72,200	\$43,800	\$116,000	2005	Radford
25	Pulaski	Maple Shade Business Plaza Develop an art/history museum complex/business plaza in downtown Pulaski.	\$1,000,000	\$3,000,000	\$4,000,000	2006	Town of Pulaski

New River Valley 2006 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Total \$	Const. Date	Responsible Agency	
24	Pulaski County	Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system.		\$1,960,000	\$1,600,000	2007	Pulaski County	
24	NRV	NRV Airport Runway Overlay Strengthening of runway to enable use by heavier aircraft		\$40,000	\$2,000,000	2007	Airport Commission	
24	NRV	Parallel Taxeway To provide taxeway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).	\$5,380,000	\$120,000	\$6,000,000	2007	Airport Commission	
24	Radford	Industrial Center Loop (Radford) Corporate Drive would be extended 300 feet to create a second entrance and improve circulation for trucks and delivery vehicles.		\$150,000	\$150,000	2006	Radford	
24	Radford	Inflow/Infiltration - East Main (Radford) Remove the stormwater infiltration into the sanitary sewer main.		\$15,000	\$15,000	2006	Radford	
24	Narrows	Downtown Enhancement and Farmer's Market (Narrows) To build a Farmer's Market, new sidewalks & stop the Duck Pond eroding.	\$40,000	\$100,000	\$500,000	2005	Narrows Town	
23	NRV	Team Business Development of Companies.	\$500,000	\$250,000	\$250,000	2006	NRVPDC	
23	NRV	Business and Industrial Revolving Loan Fund Provide funding for business and industrial fixed asset financing.	\$500,000	\$500,000	\$1,000,000	2006	NRVDC	
23	Pulaski	Downtown Pulaski Revitalization Project To revitalize physically and economically the central business district through a storefront improvement program, a housing program, and a telecommunications program.	\$1,940,000	\$1,625,500	\$3,600,000	2005	Pulaski Town	
23	NRV	21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative study.	\$2,000,000	\$2,000,000	\$8,000,000	\$12,000,000	2009	NRV School Divisions
23	Pulaski County	Highland Park Subdivision Sewer (Pulaski Co) Provide sewer services to 233 residences.	\$2,275,000		\$2,275,000	2006	Pulaski County	
23	NRV	Intermodal Transportation Center Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.	\$4,000,000	\$4,000,000	\$8,000,000	2009	VAs First/ATK	
23	Radford	Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc.	\$800,000	\$800,000	\$1,600,000	2007	Radford	
23	Pulaski County	Dublin Area Sewer Project To provide sewer.	\$1,900,000		\$1,900,000	2006	Pulaski County	
23	Radford	High Meadows Development (Radford) Improve the water system to include line work and a water tank.		\$806,000	\$806,000	2006	Radford	
23	Radford	Radford Gateway/Electronic Sign An electronic message board at the intersection of West Main Street and Memorial Bridge to provide community information. An extensive landscape plan is a part of the project.		\$118,000	\$118,000	2006	Radford	
23	Pulaski County	Public Safety Training Facility (Radford) A new facility would be located and developed to train fire and police personnel.		\$250,000	\$250,000	2009	Radford	
23	Pulaski County	Pulaski County Central Water and Sewer Project To provide water and sewer.		\$2,300,000	\$2,300,000	2006	Pulaski County	

New River Valley 2006 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible agency
23	Radford	Sewer Line Replacement (Radford) Approximately 1,000 linear feet of sanitary sewer line would be replaced to improve stormwater inflow problems.			\$10,000	\$10,000	2006	Radford
23	Radford	Valve Replacement (Radford) Replace 12 water valves in various areas of the City each year.			\$5,000	\$5,000	2006	Radford
23	Radford	Fire Hydrant Replacement (Radford) Replace 12 inoperable fire hydrants per year.			\$5,000	\$5,000	2006	Radford
23	Radford	Line Replacements (Radford) Replace 14 miles of undersized waterline over the next 10 to 20 years throughout the community to improve pressures, fire flows and service reliability.			\$10,000	\$10,000	2006	Radford
23	Radford	Waterline Replacements (Radford) To replace water service lines at 18 locations.			\$2,040,000	\$2,040,000	2005	Radford
23	Radford	Staples Street Sub-basin (Radford) Continue replacement of the existing 12"sewer line with 18" line to prevent overflows and improve service.			\$400,000	\$400,000	2006	Radford
23	Pulaski County	Eagleview Mobile Home Park Water Project (Pulaski Co) To provide water.			\$300,000	\$200,000	2006	Pulaski County
23	Pulaski	Pulaski Stormwater Mitigation To assist in alleviating flood hazards and mapping of future floods.			\$500,000	\$500,000	2006	Pulaski Town
23	Radford	Radford Main Street Public Improvement Parking lot improvements, and Grove Avenue paving, grading, storm system and landscaping.			\$425,000	\$425,000	2005	Radford
23	Radford	Manhole Replacement (Radford) Replacement of 12 manholes to correct stormwater inflow problems as well			\$5,000	\$5,000	2006	Radford
23	Pulaski	Restoration of Pulaski Theatre To restore the Pulaski Theatre.			\$750,000	\$250,000	\$1,000,000	2006
23	Floyd County	Jacksonville Center Amphitheater & Residential Craft School The Jacksonsville Center will continue development of its campus, including the residential craft school and the amphitheater.			\$250,000	\$250,000	2006	Jacksonville Center, Inc.
22	NRV	Regional Conference/Civic Center Determine feasibility and appropriate site for regional conference center.			\$7,000,000	\$8,000,000	\$15,000,000	2008
22	NRV	Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.			\$30,000	\$30,000	\$60,000	2005
22	Pulaski	Brownfields Redevelopment Redevelopment of existing industry and housing.			\$500,000	\$500,000	\$1,000,000	2005
22	Pulaski County	Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.			\$2,000,000	\$1,000,000	\$3,000,000	2007
22	Radford	Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.			\$36,000,000		\$36,000,000	2007
22	Radford	Police Department (Radford) A new 20,000 sq. ft. building would be constructed to replace the aging Police/Public Safety building.			\$850,000		\$850,000	2009

New River Valley 2006 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const.	Date	Responsible Agency
22	Radford	Belle Heath School (Radford) Would undergo a multi-phase renovation which would include upgrades to mechanics, new additions, etc.		\$805,683		\$805,683		2007	Radford
22	Pearisburg	Wenonah Avenue Pedestrian Gateway (Phase I) (Pearisburg) Extend sidewalks past existing bluffs to east of Town. Includes approximately 600 feet of new sidewalk and relocation of utilities.		\$180,000		\$180,000		2006	Pearisburg Town
22	Pearisburg	Wenonah Avenue Pedestrian Gateway (Phase II) (Pearisburg) Extend sidewalks to Giles High School; add lighting, signage and landscaping.		\$192,500		\$192,500		2006	Pearisburg Town
22	Giles County	Route 100 South To provide water service to Ownie and Mutter subdivisions.		\$2,300,000		\$2,300,000		2006	Giles County
22	Glen Lyn	Glen Lyn Housing Rehabilitation Project Housing rehabilitation to 26 housing units.		\$500,000		\$100,000		2006	Glen Lyn Town/CDBG
22	Pulaski County	Hiwassee Fire Department Expansion Add 1 fire bay, 1 rescue bay and community room.		\$50,000		\$450,000		2006	Pulaski County
22	Pulaski County	Riverhead Subdivision Sewer (Pulaski Co) Provide sewer services to 45 residences.		\$1,000,000		\$1,000,000		2008	Pulaski County
22	Pulaski County	Fairgrounds Area Sewer (Pulaski Co) Provide sewer to NRV Fairgrounds & 148 residences.		\$1,300,000		\$1,800,000		2007	Pulaski County
22	Radford	Amphitheater for Radford City A 200-500 seat amphitheater would be constructed for outdoor events.				\$100,000		2006	Radford City
22	Radford	Bikeway/Walkway (Phase III) (Radford) Continue the development of the bikeway/walkway system from Connally's Run to Wadsworth Street.				\$85,000		2006	Radford
22	Pearisburg	Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access.				\$250,000		2008	Pearisburg
21	Radford	Park Improvements (Radford) Several City parks would be improved with new playground equipment, landscaping, etc.				\$25,000		2006	Radford
21	Radford	Tennis Courts (Radford) The 30 year old tennis courts at Bisset Park would be replaced with new fencing, asphalt, etc.				\$100,000		2008	Radford
21	Radford	Bisset Park Restrooms (Radford) New restrooms would be construction at Bisset Park and open year round.				\$75,000		2006	Radford
21	Giles County	Shute Hollow Water Extension (Giles Co) Extend water service to 39 residences.				\$300,000		2006	Giles County/CDBG
21	Radford	Addition to Radford Public Library Additional space to include a youth room, genealogy center, and technology center.				\$380,000		2008	Radford
20	NRV	New River Valley Business Center Phase I Development of a multi-use facility including childcare, banking, food court, business support services, multi-tenant occupancy.		\$2,000,000		\$2,000,000		2008	NRVDC
20	Floyd County	Multi-use Facility in Floyd County		\$2,625,000		\$2,625,000		2007	Floyd County

New River Valley 2006 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Total \$	Const.	Date	Responsible Agency
20	Floyd County	Jacksonville Center E-Commerce Project (Floyd Co) Establishment of an e-commerce catalog of of crafts and products.			\$50,000		2006	Jacksonville Center, Inc.
20	NRV	Route 114 Bridge To replace the route 114 bridge that has structural damage.		\$20,000,000	\$20,000,000		2010	VDOT
20	Radford	Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford.			\$10,000,000		2010	Radford City
20	Radford	Municipal Building Upgrade (Radford) Heating, Air Conditioning and electrical systems would be upgraded.		\$100,000	\$100,000		2006	Radford
20	Radford	East Radford Fire Station An east radford fire station would be constructed with three bays, offices and parking.		\$450,000	\$450,000		2008	Radford
20	Pulaski County	Case Knife Road Water Extension (Pulaski Co) To provide water services to individuals on Case Knife Road.		\$150,000	\$150,000		2005	Pulaski County
20	Giles County	Egglesston Water Extension Phase 2 (Giles Co) Extend water service to 160 residences.		\$1,400,000	\$1,400,000		2006	Giles County
20	Christiansburg	Christiansburg Sports Complex Multi-sport/activity center.			\$2,500,000		2008	Christiansburg Town
20	Pulaski County	Pulaski Health Department Facility New building for Pulaski Health Dept.		\$1,250,000	\$1,250,000		2007	Pulaski County
20	Pulaski	Calfree Park Renovations (Pulaski Town) Improvements to bring the facility up to baseball standards. Visitor dugouts, dressing rooms, and infrastructure improvements are needed.		\$1,000,000	\$1,000,000		2007	Pulaski Town
20	NRV	Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.		\$400,000	\$400,000		2010	Trail Operators
20	Radford	Radford Amphitheater (Radford University) Construction of a 800 seat amphitheater on the Campus.		\$800,000			2009	Radford University
20	PDCs 1-4	Continuum of Care To address the needs of homeless and at-risk homeless persons in the region.		\$906,000	\$294,000		2008	State
19	Floyd	Town of Floyd Downtown Revitalization Facade Improvement Program; Re-use strategy for under-utilized buildings; Development of downtown parking facilities & stormwater detention areas.		\$3,951,357	\$248,643	\$4,200,000	2007	Floyd Town
19	NRV	TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.		\$9,300,000		\$9,300,000	2008	VA Department of Rail and Public Transportation
19	NRV	Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg.			\$12,000,000	\$12,000,000		VDOT Public/Private
19	Radford	Multi-use athletic facility (Radford) A multi-use athletic facility would be designed and constructed on a .327 acre site adjacent to the New Recreation Center on George Street.			\$400,000	\$400,000	2007	Radford
19	Radford	Skateboard Park (Radford) A skateboard park would be constructed on the site of the New Recreation Center.			\$25,000	\$25,000	2007	Radford
19	Radford	Aquatic Center (Radford) An indoor 25 meter 8 lane swimming pool would be constructed adjacent to the New Recreation Center.			\$3,000,000	\$3,000,000	2009	Radford

New River Valley 2006 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Total \$	Total Funding	Const.	Date	Responsible Agency
19	Radford	Outdoor Swimming Pool (Radford) A new 25 meter outdoor swimming pool facility would be constructed next to the Radford Recreation Center.			\$1,800,000	\$1,800,000		2010	Radford
19	Pulaski	Town of Pulaski Water System Improvements Multiple replacements and improvements.			\$2,100,000	\$2,100,000	2007		Pulaski Town
19	Giles County	Ingram Village Sewer (Giles Co) Put in water/sewer lines.	\$750,000		\$1,250,000	\$2,000,000	2008		Giles County
19	Radford	Street Rebuild - Park/Second Avenue (Radford) Improvements include safety improvements, bike lanes, sidewalks, curb and gutter, turn-lanes, storm drainage, relocation of electrical lines and replacement of a water line.			\$2,750,000	\$2,750,000	2007		Radford
19	Christiansburg	Christiansburg Aquatic Center Indoor swimming pool, etc.			\$4,000,000	\$4,000,000	2007		Christiansburg Town
19	Giles County	Route 635 Water Extension (Giles Co) Provide public water to approximately 150 residents in the Big Stoney Community of Giles County.			\$2,000,000	\$1,000,000		2007	Giles County
19	Giles County	Cleldennin Water Extension (Giles Co) Provide public water to approximately 50 residents in the Cleldennin community of Giles County.			\$2,000,000	\$2,000,000	2010		Giles County
19	Dublin	Dublin Fire Department Expansion To add two bays.			\$750,000	\$750,000	2008		Dublin Town/Pulaski County
18	Rich Creek	Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.			\$1,000,000	\$250,000		2006	Rich Creek Town
18	Floyd County	Rocky Knob Interpretive Ctr. & Lodge, Reg. Collaborative (Floyd Co) A bi-county commission is working on the development of a major tourism destination along the Blue Ridge Parkway. A lodge and interpretive center are planned.			\$5,000,000	\$5,000,000		2010	Rocky Knob
18	Radford	Public Works Compound Expand 40 year old public works facility to provide additional space for garage maintenance operations, materials storage, and parts management. Also would include new facade and landscaping.			\$500,000	\$500,000	2007		Radford
18	Pulaski	Hogan's Dam (Pulaski Town) To improve spillway to meet standards.				\$650,000	2007		Pulaski County
18	NRV	Promote Agricultural Tourism Program to encourage farmers to evaluate agricultural tourism to enhance incomes.			\$30,000	\$30,000	2010		New River Travel Alliance
17	Pulaski County	Claytor Lake Aquatic Restoration Project		\$1,320,000	\$0	\$770,000	\$2,090,000	2006-07	Pulaski County
17	NRV	Improve Land Use Planning Begin a coordinated land use regulation coordination project.		\$10,000		\$10,000	\$20,000	2005	NRVPDC
17	Christiansburg	Passenger Rail Station in Christiansburg To develop a passenger rail station in the Town of Christiansburg						2008	Christiansburg Town
17	Floyd County	Floyd County Community Health Center and Local Health Dept. Office Spaces and Community Room Non-profit entities are working toward the development of a federally-assisted community health care center in Floyd County.							Floyd County

New River Valley 2006 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Total \$	Total Funding	Const. Date	Responsible Agency
17	Radford	Computer/Software System (Radford) A phase II system upgrade to improvements made in 2004/2005.		\$150,000	\$150,000	\$150,000	2006	Radford City
17	NRV	Promote Civil War Historical Sites To promote civil war historical sites throughout the NRV.					2012	New River Travel Alliance
17	NRV	Identify Key Land for Conservation Planning District evaluation of important conservation lands.		\$35,000	\$35,000	\$35,000	2006	New River Land Trust
17	NRV	The Regional Historical and Natural Attractions Together Develop a brochure and map for auto tours of attractions.		\$50,000	\$50,000	\$50,000	2010	New River Travel Alliance
17	NRV	Local Funding to Pay Individual Easement Costs Assist in securing priority conservation easements.	\$400,000	\$100,000	\$500,000	\$500,000	2007	New River Land Trust
16	NRV	Regional I (NRV-wide) LEP/C Coordinate all LEPC's of the NRV into one committee, allowing for a central data source for emergency needs.	\$25,000	\$25,000	\$50,000	\$50,000	2007	NRV/VDEM
16	Floyd County	Marketing Floyd County Regional Commerce Center As a locality that already has advanced telecommunications infrastructure, East Floyd Bypass		\$60,000	\$60,000	\$60,000	2006	Floyd County
16	Floyd County	East Floyd Bypass Develop east Floyd industrial bypass.		\$2,000,000	\$2,000,000	\$4,000,000	2008	Floyd County
16	NRV	New River Valley Park and Ride Lot Development Development of new park and ride facilities.	\$750,000	\$750,000	\$1,500,000	\$1,500,000	2010	VDOT
16	Floyd County	Floyd County Water Hydrogeologic Assessment and Well-head Protection Program Research funding is needed to better understand hydrogeologic systems resources to enable planning for water resources for business and residential needs. This planning would include protecting critical recharge and well-head areas.			\$400,000	\$400,000	2006	Floyd County
16	Floyd County	Trail Around Floyd Commerce Center To develop a walking trail around the new Commerce Center in Floyd.			\$400,000	\$400,000	2008	Floyd County
16	NRV	Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.					2006	Leadership Organizations
16	NRV	Youth Planning Council Involve youth in discussing regional development issues.	\$10,000	\$10,000	\$20,000	\$20,000	2006	NRVPDC
15	Floyd County	Route 8 Improvements (South) (Floyd Co) Road improvements on Route 8 southbound from Floyd, South.	\$1,500,000		\$1,500,000	\$1,500,000	2012	VDOT
15	Floyd County	Demolition and Abatement of Camp #5 Property (Floyd Co) To demolish a former prison and return 25 acres of prime property for use as an economic development site.		\$600,000	\$600,000	\$600,000	2007	Floyd County
15	NRV	Regional Support for Continuation of Mary Draper Ingles' Story Expand NRV portion of story with other localities and states.					2006	Long Way Home, Inc.

New River Valley 2006 Annual Project Package in Time Order

Area	WITHIN THE NEXT TWO YEARS	Description	Total Funding	Const. Date	Responsible Agency
NRV	VT KnowledgeWorks Phase I (formerly Montgomery County Business Accelerator) A facility providing intensive business training and space for people starting new businesses.		\$5,900,000	2003	Virginia Tech Foundation
NRV	Regional Water System Plan, Phase 2 Planning Evaluate water supply.		\$96,026	2005	Radford
NRV	Regional Water System Plan, Phase 3 Planning Conduct detailed Engineering Analysis. Develop Phase I project.		\$116,000	2005	Radford
Narrows	Downtown Enhancement and Farmer's Market (Narrows) To build a Farmer's Market, new sidewalks & stop the Duck Pond eroding.		\$500,000	2005	Narrows Town
Pulaski	Downtown Pulaski Revitalization Project To revitalize physically and economically the central business district through a storefront improvement program, a housing program, and a telecommunications program.		\$3,600,000	2005	Pulaski Town
Radford	Waterline Replacements (Radford) To replace water service lines at 18 locations.		\$2,040,000	2005	Radford
Radford	Radford Main Street Public Improvement Parking lot improvements, and Grove Avenue paving, grading, storm system and landscaping.		\$425,000	2005	Radford
NRV	Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.		\$60,000	2005	NRVPDC
Pulaski	Brownfields Redevelopment Redevelopment of existing industry and housing.		\$1,000,000	2005	Pulaski Town
Pulaski County	Case Knife Road Water Extension (Pulaski Co) To provide water services to individuals on Case Knife Road.		\$150,000	2005	Pulaski County
NRV	Improve Land Use Planning Begin a coordinated land use regulation coordination project.		\$20,000	2005	NRVPDC
NRV	NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.		\$15,000,000	2006	NRV Wireless Authority
Pulaski	The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.		\$200,000	2006	Pulaski Town

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Pulaski County	Pulaski County Hammer Program (Job Training) Combination job-training and housing rehabilitation program for Low and Moderate Income individuals.	\$150,000	2006	Pulaski County/WIA
NRV	New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.	\$500,000	2006	New River Valley Development Corporation
Pearisburg	Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg.	\$5,800,000	2006	Pearisburg Town
Giles County	Giles Industrial Incubator (Giles Co) A facility located in the Bostic Industrial Park.	\$3,000,000	2006	Giles County
Radford	Radford CDBG Entitlement (Annual) Community Development, Housing, Infrastructure and Public Service funds for LMI residents of the City of Radford.	\$262,995	2006	City of Radford
Radford	McHarg School (Radford) McHarg Elem. School would be replaced with a new 58,092 sq. ft. facility.	\$7,042,244	2006	Radford
Pulaski	Maple Shade Business Plaza Develop an art/history museum complex/business plaza in downtown Pulaski.	\$4,000,000	2006	Town of Pulaski
Radford	Industrial Center Loop (Radford) Corporate Drive would be extended 800 feet to create a second entrance and improve circulation for trucks and delivery vehicles.	\$150,000	2006	Radford
Radford	Inflow/Infiltration - East Main (Radford) Remove the stormwater infiltration into the sanitary sewer main.	\$15,000	2006	Radford
NRV	Team Business Development of Companies.	\$1,000,000	2006	NRVPDC
NRV	Business and Industrial Revolving Loan Fund Provide funding for business and industrial fixed asset financing.	\$1,000,000	2006	NRVPDC
Pulaski County	Highland Park Subdivision Sewer (Pulaski Co) Provide sewer services to 233 residences.	\$2,275,000	2006	Pulaski County
Pulaski County	Dublin Area Sewer Project To provide sewer.	\$1,900,000	2006	Pulaski County
Radford	High Meadows Development (Radford) Improve the water system to include line work and a water tank.	\$806,000	2006	Radford

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Radford	Radford Gateway/Electronic Sign An electronic message board at the intersection of West Main Street and Memorial Bridge to provide community information. An extensive landscape plan is a part of the project.	\$118,000	2006	Radford
Pulaski County	Pulaski County Central Water and Sewer Project To provide water and sewer.	\$2,300,000	2006	Pulaski County
Radford	Sewer Line Replacement (Radford) Approximately 1,000 linear feet of sanitary sewer line would be replaced to improve stormwater inflow problems.	\$10,000	2006	Radford
Radford	Valve Replacement (Radford) Replace 12 water valves in various areas of the City each year.	\$5,000	2006	Radford
Radford	Fire Hydrant Replacement (Radford) Replace 12 inoperable fire hydrants per year.	\$5,000	2006	Radford
Radford	Line Replacements (Radford) Replace 1.4 miles of undersized waterline over the next 10 to 20 years throughout the community to improve pressures, fire flows and service reliability.	\$10,000	2006	Radford
Radford	Staples Street Sub-basin (Radford) Continue replacement of the existing 12" sewer line with 18" line to prevent overflows and improve service.	\$400,000	2006	Radford
Pulaski County	Eagleview Mobile Home Park Water Project (Pulaski Co) To provide water.	\$500,000	2006	Pulaski County
Pulaski	Pulaski Stormwater Mitigation To assist in alleviating flood hazards and mapping of future floods.	\$1,000,000	2006	Pulaski Town
Radford	Manhole Replacement (Radford) Replacement of 12 manholes to correct stormwater inflow problems as well as improve the structural stability of the sewer system.	\$5,000	2006	Radford
Pulaski	Restoration of Pulaski Theatre To restore the Pulaski Theatre.	\$1,000,000	2006	Pulaski Town
Floyd County	Jacksonville Center Amphitheater & Residential Craft School The Jacksonville Center will continue development of its campus, including the residential craft school and the amphitheater.	\$250,000	2006	Jacksonville Center, Inc.

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Pearisburg	Wenonah Avenue Pedestrian Gateway (Phase I) (Pearisburg) Extend sidewalks past existing bluffs to east of Town. Includes approximately 600 feet of new sidewalk and relocation of utilities.	\$180,000	2006	Pearisburg Town
Pearisburg	Wenonah Avenue Pedestrian Gateway (Phase II) (Pearisburg) Extend sidewalks to Giles High School; add lighting, signage and landscaping.	\$192,500	2006	Pearisburg Town
Giles County	Route 100 South To provide water service to Ownie and Mutter subdivisions.	\$2,300,000	2006	Giles County
Glen Lyn	Glen Lyn Housing Rehabilitation Project Housing rehabilitation to 26 housing units.	\$600,000	2006	Glen Lyn Town/CDBG
Pulaski County	Hiwassee Fire Department Expansion Add 1 fire bay, 1 rescue bay and community room.	\$500,000	2006	Pulaski County
Radford	Amphitheater for Radford City A 200-500 seat amphitheater would be constructed for outdoor events. Would include engineering and construction.	\$100,000	2006	Radford City
Radford	Bikeway/Walkway (Phase III) (Radford) Continue the development of the bikeway/walkway system from Connelly's	\$85,000	2006	Radford
Radford	Park Improvements (Radford) Several City parks would be improved with new playground equipment, landscaping, etc.	\$25,000	2006	Radford
Radford	Bisset Park Restrooms (Radford) New restrooms would be construction at Bisset Park and open year round.	\$75,000	2006	Radford
Giles County	Shute Hollow Water Extension (Giles Co) Extend water service to 39 residences.	\$400,000	2006	Giles County/CDBG
Floyd County	Jacksonville Center E-Commerce Project (Floyd Co) Establishment of an e-commerce catalog of crafts and products.	\$50,000	2006	Jacksonville Center, Inc.
Radford	Municipal Building Upgrade (Radford) Heating, Air Conditioning and electrical systems would be upgraded.	\$100,000	2006	Radford
Giles County	Egglesston Water Extension Phase 2 (Giles Co) Extend water service to 160 residences.	\$1,400,000	2006	Giles County

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Rich Creek	Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.	\$1,250,000	2006	Rich Creek Town
Floyd County	Floyd County Community Health Center and Local Health Dept. Office Spaces and Community Room Non-profit entities are working toward the development of a federally-assisted	\$1,200,000	2006	Floyd County
Radford	Computer/Software System (Radford) A phase II system upgrade to improvements made in 2004/2005.	\$150,000	2006	Radford City
NRV	Identify Key Land for Conservation Planning District evaluation of important conservation lands.	\$35,000	2006	New River Land Trust
Floyd County	Marketing Floyd County Regional Commerce Center As a locality that already has advanced telecommunications infrastructure, access to higher education opportunities, available and affordable workforce, and available industrial space, Floyd County is seeking funding to create a model of promotion for Southwest Virginia.	\$60,000	2006	Floyd County
Floyd County	Floyd County Water Hydrogeologic Assessment and Well-head Protection Program Research funding is needed to better understand hydrogeologic systems resources to enable planning for water resources for business and residential needs. This planning would include protecting critical recharge and well-head areas.	\$400,000	2006	Floyd County
NRV	Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop,		2006	Leadership Organizations
NRV	Youth Planning Council Involve youth in discussing regional development issues.	\$20,000	2006	NRVPDC
NRV	Regional Support for Continuation of Mary Draper Ingles' Story Expand NRV portion of story with other localities and states.		2006	Long Way Home, Inc.
NRV	New River Valley Commerce Park-Water and Sewer Project To provide water and sewer and support other economic development.	\$9,000,000	2007	Virginia's First
Christiansburg	Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History, and Site preservation.	\$3,000,000	2007	Christiansburg Institute

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Pulaski County	Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system.	\$1,600,000	2007	Pulaski County
NRV	NRV Airport Runway Overlay Strengthening of runway to enable use by heavier aircraft.	\$2,000,000	2007	Airport Commission
NRV	Parallel Taxiway To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).	\$6,000,000	2007	Airport Commission
Radford	Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc.	\$1,600,000	2007	Radford
Pulaski County	Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.	\$3,000,000	2007	Virginia's First/ATK
Radford	Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.	\$36,000,000	2007	ATK/Virginia's First
Radford	Belle Heth School (Radford) Would undergo a multi-phase renovation which would include upgrades to mechanicals, new additions, etc.	\$805,683	2007	Radford
Pulaski County	Fairgrounds Area Sewer (Pulaski Co) Provide sewer to NRV Fairgrounds & 148 residences.	\$1,800,000	2007	Pulaski County
Floyd County	Multi-use Facility in Floyd County	\$5,250,000	2007	Floyd County
Pulaski County	Pulaski Health Department Facility New building for Pulaski Health Dept.	\$2,500,000	2007	Pulaski County
Pulaski	Calfree Park Renovations (Pulaski Town) Improvements to bring the facility up to baseball standards. Visitor dugouts, dressing rooms, and infrastructure improvements are needed.	\$1,000,000	2007	Pulaski Town
Floyd	Town of Floyd Downtown Revitalization Facade Improvement Program; Re-use strategy for under-utilized buildings; Development of downtown parking facilities & stormwater detention areas.	\$4,200,000	2007	Floyd Town

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Radford	Multi-use athletic facility (Radford) A multi-use athletic facility would be designed and constructed on a .327 acre site adjacent to the New Recreation Center on George Street.	\$400,000	2007	Radford
Radford	Skateboard Park (Radford) A skateboard park would be constructed on the site of the New Recreation Center on George Street.	\$25,000	2007	Radford
Pulaski	Town of Pulaski Water System Improvements Multiple replacements and improvements.	\$2,100,000	2007	Pulaski Town
Radford	Street Rebuild - Park/Second Avenue (Radford) Improvements include safety improvements, bike lanes, sidewalks, curb and gutter, turn-lanes, storm drainage, relocation of electrical lines and replacement of a water line.	\$2,750,000	2007	Radford
Christiansburg	Christiansburg Aquatic Center Indoor swimming pool, etc.	\$4,000,000	2007	Christiansburg Town
Giles County	Route 635 Water Extension (Giles Co) Provide public water to approximately 150 residents in the Big Stoney Community of Giles County.	\$3,000,000	2007	Giles County
Radford	Public Works Compound Expand 40 year old public works facility to provide additional space for garage maintenance operations, materials storage, and parts management. Also would include new facade and landscaping.	\$500,000	2007	Radford
Pulaski	Hogan's Dam (Pulaski Town) To improve spillway to meet standards.	\$650,000	2007	Pulaski Town
NRV	Local Funding to Pay Individual Easement Costs Assist in securing priority conservation easements.	\$500,000	2007	New River Land Trust
NRV	Regional (NRV-wide) LEPC Coordinate all LEPC's of the NRV into one committee, allowing for a central data source for emergency needs.	\$50,000	2007	NRV/VDEM
Floyd County	Demolition and Abatement of Camp #5 Property (Floyd Co) To demolish a former prison and return 2.5 acres of prime property for use as an economic development site.	\$600,000	2007	Floyd County

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
LONG TERM PROJECTS (BEYOND 2007)				
Radford	Radford High School Radford High School would be expanded by 1,280 sq. ft. to accommodate a Biology laboratory to meet Virginia Dept. of Education standards.	\$160,346	2008	Radford
NRV	Regional Conference/Civic Center Determine feasibility and appropriate site for regional conference center.	\$15,000,000	2008	Virginia's First and Partners
Pulaski County	Riverbend Subdivision Sewer (Pulaski Co) Provide sewer services to 45 residences.	\$1,000,000	2008	Pulaski County
Pearisburg	Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access.	\$250,000	2008	Pearisburg
Radford	Tennis Courts (Radford) The 30 year old tennis courts at Bisset Park would be replaced with new fencing, asphalt, etc.	\$100,000	2008	Radford
Radford	Addition to Radford Public Library Additional space to include a youth room, genealogy center, and technology center.	\$380,000	2008	Radford
NRV	New River Valley Business Center Phase I Development of a multi-use facility including childcare, banking, food court,	\$4,000,000	2008	NRVDC
Radford	East Radford Fire Station An east radford fire station would be constructed with three bays, offices and parking.	\$450,000	2008	Radford
Christiansburg	Christiansburg Sports Complex Multi-sport/activity center.	\$2,500,000	2008	Christiansburg Town
PDCs 1-4	Continuum of Care To address the needs of homeless and at-risk homeless persons in the region.	\$1,200,000	2008	State
NRV	TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.	\$9,300,000	2008	VA Department of Rail and Public Transportation
Giles County	Ingram Village Sewer (Giles Co) Put in water/sewer lines.	\$2,000,000	2008	Giles County

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Dublin	Dublin Fire Department Expansion To add two bays.	\$750,000	2008	Dublin Town/Pulaski County
Christiansburg	Passenger Rail Station in Christiansburg To develop a passenger rail station in the Town of Christiansburg.		2008	Christiansburg Town
Floyd County	East Floyd Bypass Develop east Floyd industrial bypass.	\$4,000,000	2008	Floyd County
Floyd County	Trail Around Floyd Commerce Center To develop a walking trail around the new Commerce Center in Floyd.	\$400,000	2008	Floyd County
NRV	Technology Magnet School: Workforce Development Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility.	\$8,000,000	2009	New River Community College & School Div's
NRV	21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative study.	\$12,000,000	2009	NRV School Divisions
NRV	Intermodal Transportation Center Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.	\$8,000,000	2009	VAs First/ATK
Radford	Public Safety Training Facility (Radford) A new facility would be located and developed to train fire and police personnel.	\$250,000	2009	Radford
Radford	Police Department (Radford) A new 20,000 sq. ft. building would be constructed to replace the aging Police/Public Safety building.	\$850,000	2009	Radford
Radford	Radford Amphitheater (Radford University) Construction of a 800 seat amphitheater on the Campus.	\$800,000	2009	Radford University
Radford	Aquatic Center (Radford) An indoor 25 meter 8 lane swimming pool would be constructed adjacent to the New Recreation Center.	\$3,000,000	2009	Radford
Radford	Business Technology Park To renovate/develop the old St. Albans property.	\$10,000,000	2010	Radford University
NRV	Route 114 Bridge To replace the route 114 bridge that has structural damage.	\$20,000,000	2010	VDOT
Radford	Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford.	\$10,000,000	2010	Radford City

New River Valley 2006 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
NRV	Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous	\$800,000	2010	Trail Operators
Radford	Outdoor Swimming Pool (Radford) A new 25 meter outdoor swimming pool facility would be constructed next to the Radford Recreation Center.	\$1,800,000	2010	Radford
Giles County	Clendennin Water Extension (Giles Co) Provide public water to approximately 50 residents in the Clendennin	\$2,000,000	2010	Giles County
Floyd County	Rocky Knob Interpretative Ctr. & Lodge, Reg. Collaborative (Floyd Co) A bi-county commission is working on the development of a major tourism destination along the Blue Ridge Parkway. A lodge and interpretive center are planned.	\$10,000,000	2010	Rocky Knob
NRV	Promote Agricultural Tourism Program to encourage farmers to evaluate agricultural tourism to enhance incomes.	\$30,000	2010	New River Travel Alliance
NRV	Tie Regional Historical and Natural Attractions Together Develop a brochure and map for auto tours of attractions.	\$50,000	2010	New River Travel Alliance
NRV	New River Valley Park and Ride Lot Development Development of new park and ride facilities.	\$1,500,000	2010	VDOT
NRV	Promote Civil War Historical Sites To promote civil war historical sites throughout the NRV.		2012	New River Travel Alliance
Floyd County	Route 8 Improvements (South) (Floyd Co) Road Improvements on Route 8 southbound from Floyd, South.	\$1,500,000	2012	VDOT
NRV	Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg.	\$24,000,000	2015	VDOT Public/Private
Pulaski County	Pulaski County School Construction Renovate or replace facilities.	\$68,000,000	2005-10	Pulaski County
Pulaski County	Claytor Lake Aquatic Restoration Project	\$2,090,000	2006-07	Pulaski County

Additional Concepts for Future Development

Though many projects exist to support the identified Goals and Objectives, there are also supporting concepts that do not have specific projects yet. This section outlines some of those concepts. Many of these projects comprise an economic development approach that links directly into the **Community First** goals of having an optimum level of employment; an income level equal to or better than the state's average; and a beneficial living environment.

Leadership

The Leadership category highlights opportunities in the New River Valley for promoting and sustaining leadership development and engagement in our local and regional community. The following concepts do not currently have an active project associated with them but are in the process of partnership and timeline development.

Youth Business and Civic Leadership Development:

Provide hands-on training and mentoring opportunities through business and civic organizational partners in the program.

Youth Leadership Recognition Program:

Create award/program that recognizes and rewards youth leadership efforts in the civic and business sectors of the region.

Community Awareness Workshop for Elected Officials:

Establish short course for elected officials and corporate leaders highlighting community development issues and opportunities.

Economic Development

The arena of economic development showcases the New River Valley's approach to creating a sustainable, diverse local economy that is also globally competitive. The following concepts do not currently have a project associated with them but eventually will in the future.

Niche Development for Downtowns:

Define downtown niches for cooperative marketing of unique characteristics of NRV downtowns.

Niche Farming:

Agri-tourism for a regional community of farmers.

Sustainable Agriculture:

Feasibility Studies of agro-tourism and providing outlets for locally-produced dairy products.

Explore approaches to expand public/private partnerships:

There are increasing pressures for the development of public/private partnerships to expand the public assistance in providing basic infrastructure to a more active role in the development of corporations. The cost and risk involved in the formation of corporations has entrepreneurs seeking

business acceleration assistance from the public sector. Defining and legitimizing this role is requiring innovation in establishing such partnerships.

Education & Training

In the area of Education and Training, the NRV has reached the critical point of needing to support workforce development, as unemployment rates are relatively low. With the budget crisis at the state and federal levels creating great inequities in educational service delivery, it is crucial that the New River Valley strategic plan for local educational advancement for building a workforce for the global economy here at home.

Address the teacher shortage:

Develop incentives in collaboration with local governments, school boards and business sector to attract and retain qualified teachers to this area.

Address education funding:

Seek public/private partnerships and regional collaborations to offset state under-funding of education.

Regional Educational System:

Create New River Valley collaborative model to address alternative, advance placement and adult education needs in the region.

Health & Human Development

Health and human development put a personal face on the region's approach to supporting its citizens.

Evaluate and Pilot Human Service Delivery Programs:

Using higher education partners in the region, assess service delivery in the New River Valley and develop model for effective and efficient delivery.

Quarterly Agency/Community Sessions:

Create forum for community and human service agencies to gather and strategize ideas for higher efficacy in service delivery and agency/client interface.

Natural & Cultural Environment

The Natural and Cultural projects represent the importance our citizens place on the often intangible aspects of quality of life that can make a place one that people are proud to call home.

Adopt-a-Stream:

Support for state-run program.

Baseline Wildlife & Habitat Inventory:

Build baseline landscape-level wildlife species and habitat inventory for the greater New River watershed.

Citizens' Water Atlas:

Develop a database for water resources, including threats in the watershed.

Compliance Study of Erosion and Sedimentation Control Practices:

Examine compliance rates of erosion/sedimentation control practices.

Erosion Control:

Educate landowners on erosion control and restore eroded areas.

Support and Promote Christiansburg Institute:

Assist in funding and program development to support this important historic and cultural asset of the region.

Regional-link Trail System:

Create prioritized map of trail connections to link all alternative transportation pathways in the New River Valley.

Physical Infrastructure

A sound physical infrastructure is the base on which all other projects are built. There are many needs in the area of physical infrastructure including **water and sewer** as well as **technology** infrastructure. Beyond these needs, additional concepts for physical infrastructure are listed below.

Bikeway Network:

Plan and create a network of bikeways through the NRV that connects towns, scenic areas, and historic areas.

Regional Civic/Convention Center:

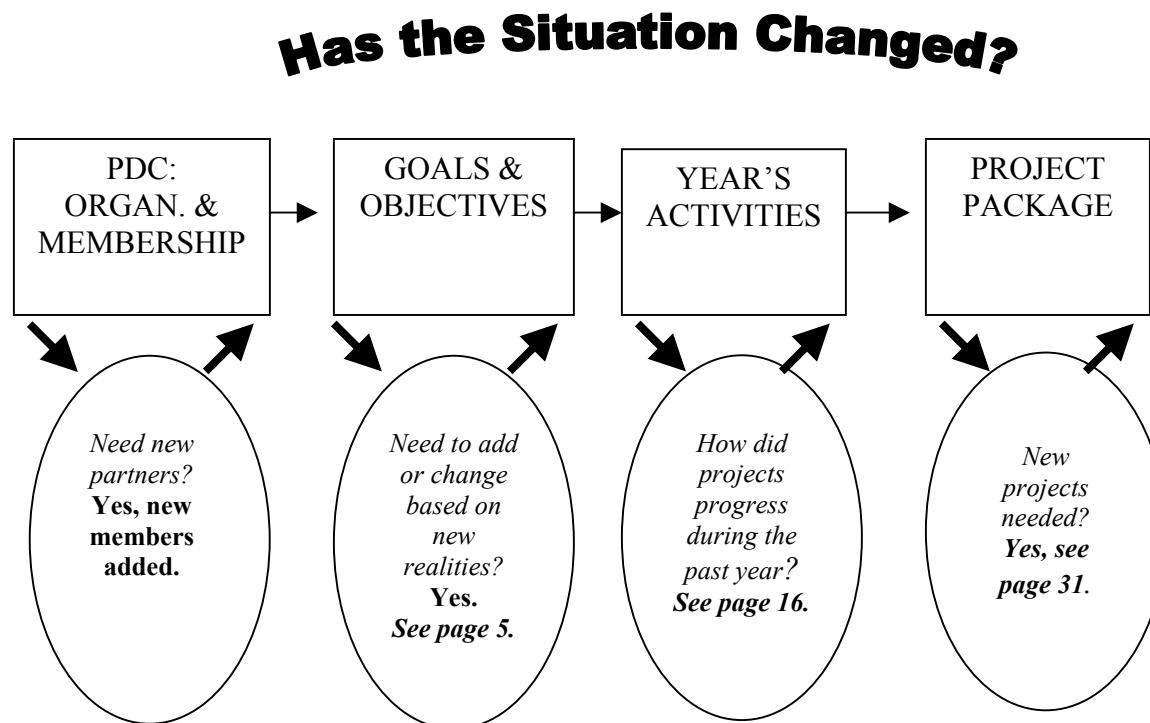
Create event/conference center to provide space for large attractions and events.

EVALUATION: AN INTEGRATED APPROACH

As is apparent throughout this document, evaluation is an integrated part of the CEDS process. Given the continuous nature of this planning process, integration of evaluation into every step is one method of assuring a self-adjusting, constantly “fresh” plan and process. (See Figure 2.) Important questions that are asked along the way as part of a feedback loop include:

- Has the situation changed?
- Are new partners needed?
- Do Goals, Objectives, and Projects need to be changed in light of current Strengths, Weaknesses, Opportunities and Threats (SWOT)?

Figure 2:
Evaluation: An Integrated Part of the Continuous Planning Process



Evaluating Completed Projects

Following completion of a project, it is desirable to measure the effectiveness of the project and more specifically the return for the money spent. While larger goals such as a diversified economy, higher wages/incomes and improved quality of life are not easily detectable as they may be affected by most single projects, there are measurable related outputs. These include data such as number of jobs created and amount of private investment generated directly and indirectly. Please see **Project Evaluations**, Appendix IV.

Cautions and Concerns

While this is a straightforward query, answers are not so simple nor easily obtained. These projects do not take place in a laboratory where all external factors are controlled; rather each project is but one small part of countless variables in a huge picture that is the global economy. Moreover, the sum of a program of well-developed, mutually supporting projects is much greater than the sum of the parts.

For example, singularly developing a Regional Educational System to address alternative and advanced placement students needs regionally would not necessarily help incomes or unemployment in the region. Singularly developing a large Commerce Park to attract high tech industry will not help local economies if it sets idle. However, if a well-trained, well-educated work force is developed and physical space and infrastructure is available to high tech firms simultaneously, the likely of significant positives outcomes is great. Therefore, a truly integrated economic development strategy with multi-dimensional projects and components cannot be accurately measured in a single dimension. A means of simultaneously measuring relationships and synergies must be developed. A better question in many instances may be, “Is a good new piece of the puzzle now in place?”

Another difficulty in measuring outputs is that the timing is uncertain. In some cases, the greater the potential reward in the end, a longer timeframe may be required.

One of the most significant limiting factors in evaluation concerns the collection of data. To truly account for the success of a program would require tracking every single action and following that action to its subsequently induced actions and so forth. Even an attempt to keep track of “simple” items such as “jobs created” is a laborious process that takes time away from new project development, administration, etc. Evaluation and assessment is an important part of any project and in order to continue success and progress it must be built into every effort. Understanding the necessity of this effort and making it a seamless part of the project rather than something tacked on at the end is the goal of the integrated evaluation approach.

Lastly and related to the multi-dimensional discussion above, even if time is invested in tracking jobs and investments associated with a project, the data is not necessarily valid outside its immediate context. The whole purpose of a regional strategy is to recognize the strengths, weaknesses, opportunities and threats within the region and to develop a unique program of projects for that situation. Unless the entire program is captured in a multi-dimensional way, the data is not well aggregated to the federal level.

Appendix I
Minutes of the New River Valley Planning District Commission

Appendix II
CEDS Committee Membership

Dr. A. T. Leighton, Jr.
Town of Blacksburg
711 Broce Drive, NW
Blacksburg, VA 24060

Mr. W. Scott Weaver, Treasurer
(Non-Voting Member)
Town of Christiansburg
965 Cardinal Drive
Christiansburg, VA 24073

Mr. Dan Talbert
Town of Pulaski
1616 Holyfield Drive
Pulaski, VA 24301

Mr. Thomas Starnes
City of Radford
99 Seventh St.
Radford, VA 24141

Dr. Helen Harvey
City of Radford
701 Berkley St.
Radford, VA 24141

Mr. Leon Light
Giles County
707 Memorial Boulevard
Narrows, VA 24124

Mrs. Evelyn Janney
Floyd County
366 Bethlehem Church Rd, NE
Floyd, VA 24091

Mr. Joseph Sheffey
Pulaski County
c/o New River Community College
P.O. Drawer 1127
Dublin, VA 24084

Mr. David Ingram
Floyd County
4933 Floyd Highway
Copper Hill, VA 24079

Mr. Joe Weddle
Town of Pulaski
1201 Memorial Drive
Pulaski, VA 24301

Mr. Tom Owen
Pulaski County
5985 Collier Street
Dublin, VA 24084

Mr. Mike Harvey
Montgomery County
1425 Smithfield Drive
Blacksburg, VA 24060

Mrs. Annette Perkins, Chair
Montgomery County
1407 Valleyview Drive
Blacksburg, VA 24060

Mr. Richard Skidmore
Town of Narrows
209 Dogwood Lane
Narrows, VA 24124

Mr. Fred Gerald
Floyd County
994 Sutphin Road, NW
Willis, VA 24380

Mr. Stuart Mease
Town of Blacksburg
2524 Ridge Road
Blacksburg, VA 24060

Mr. Bradford J. Stipes
Town of Christiansburg
130 Cedar Bluff Drive
Christiansburg, VA 24073

Mr. David Burdette, Vice Chair
Radford University
P.O. Box 6920
Radford, VA 24142

Mr. William Elvey
Virginia Tech
Sterrett Fac. Complex (0127)
Blacksburg, VA 24061

Ms. Darlene French
Town of Rich Creek
P.O. Box 65
Rich Creek, VA 24147

Mr. Mike Patton
Town of Floyd
123 Wilson St
Floyd, VA 24091

Ms. Rebecca Moses
Town of Pearisburg
PO Box 373
Pearisburg, VA 24134

Mr. Eddie Lester
Town of Christiansburg
60 East First Street
Christiansburg, VA 24073

Mr. Joe Meredith
Virginia Tech
1872 Pratt Dr. #1000
Blacksburg, VA 24060

Mr. Eric Gentry
Giles County
201 Lyda Lane
Pembroke, VA 24136

**SUMMARY OF CHARACTERISTICS
NEW RIVER VALLEY PLANNING DISTRICT COMMISSION MEMBERS
2004-2005**

REPRESENTATIVE	LOCALITY	EO	C	U	R	W	B	O	M	F	OCCUPATION	REPRESENTING
Gerald, Fred	Floyd County	X		X	X						Graphic Designer	Local Government
Janney, Evelyn		X		X	X						Farmer	Agriculture
Ingram, David		X		X	X						Chair BOS/Merchant/Farmer	Local Government
Light, Leon	Giles County	X		X	X						Merchant	Business
Gentry, Eric		X		X	X						Surveyor	Local Government
Perkins, Annette	Montgomery County	X		X	X						School Administrator	Local Government
Harvey, Mike		X		X	X						Retired Planner	Citizens
Owen, Tom	Pulaski County	X		X	X						Retired, Placement Officer	Workforce
Sheffey, Joe		X		X	X						Financial Aide/Chair BOS	Education
Starnes, Thomas	City of Radford	X		X	X						Mayor/Business	Local Government
Harvey, Helen		X		X	X						Retired Professor	Education
Leighton, A. T.	Town of Blacksburg	X		X	X						Retired Professor/Business	Local Government
Mease, Stuart		X		X	X						Personnel Officer	Business/Government
Lester, Eddie	Town of Christiansburg	X		X	X						Accountant	Local Government
Stipes, Brad		X		X	X						Engineer	Business
Patton, Mike	Town of Floyd	X		X	X						Social Worker	Local Government
Skidmore, Richard	Town of Narrows	X		X	X						Retired	Local Government
Moses, Becky	Town of Pearisburg	X		X	X						Retired	Local Government
Talbert, Dan	Town of Pulaski	X		X	X						Process Supervisor	Business
Weddle, Joe		X		X	X						Retired	Business
French, Darlene	Town of Rich Creek	X		X	X						Mayor/Business	Local Government
Burdette, David	Radford University	X		X	X						V-Pres., Bus. & Gov. Affairs	Education
Evey, Bill	Virginia Tech			X	X						University Planning	Education
Meredith, Joe		X		X	X						Business CEO	Education
Percentages (Based on 24 members)		54%	46%	54%	46%	96%	4%	0%	79%	21%		
Weaver, Scott (Non-Voting)	Town of Christiansburg		X	X		X					Retired, Treasurer	Local Government

EO = Elected Official
C = Citizen
U = Urban
R = Rural
W = White
B = Black
O = Other
M = Male
F = Female

Appendix III
Letters/Resolutions from Localities

Floyd County Board of Supervisors

P. O. Box 218

Floyd, Virginia

24091

April 18, 2005

Mr. David Rundgren, Executive Director
New River Valley Planning District Commission
6580 Valley Center Drive
Box 21
Radford, Virginia 24141

Dear Mr. Rundgren:

Re: Fiscal Year 2005-2006

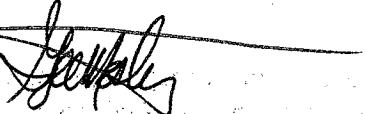
Please accept this letter as Floyd County's expression of support for the New River Valley Planning District Commission's efforts to secure an EDA grant for coming fiscal year. The Comprehensive Economic Development Strategy (CEDS) is vital to the continued economic growth of our region.

The New River Valley Planning District Commission assumes the lead role in helping this region prepare for the future by planning and promoting economic development including the writing of our region's Comprehensive Economic Development Strategy (CEDS). I understand the Planning District Commission will be applying to the Economic Development Administration for funding assistance to help continue this vital role as lead planning agency for our region.

The County of Floyd is strongly supportive of this essential program. As we are too small to have our own planning department, the PDC serves as the only professional planning organization that we can rely upon. This service to our County is vital for the careful consideration of growth options before the fastest growing County in the New River Valley. The PDC assures that our planning needs are professionally addressed within a regional framework.

The County and I appreciate the services and professional support that is offered by the New River Valley Planning District Commission. If there is anything that the County or I can do to assist you in securing this important grant, please let me know. Again, thank you for your continued cooperation and assistance.

Sincerely,
COUNTY OF FLOYD


George W. Nester, CM, AICP
County Administrator

Cc Board of Supervisors

County of Giles



Board of Supervisors

315 North Main Street
Pearisburg, Virginia 24134

April 4, 2005

Mr. David W. Rundgren
Executive Director
New River Valley Planning District Commission
6850 Valley Center Drive, Box 21
Radford, VA 24141

Dear Mr. Rundgren:

The Giles County Board of Supervisors strongly endorses the economic development planning activities currently being conducted by the New River Planning District Commission. These efforts benefit all the county and municipal jurisdictions within our region and area, which are possible only as a result of the funding support received from the Economic Development Administration.

Support from the PDC is vital in the on-going project of revision to the Giles County Comprehensive Plan. Continual updates to the Plan result in a viable working document that serves as a basis for the County's orderly growth and development. We have also undertaken a variety of other projects that have enhanced the economic vitality of our County.

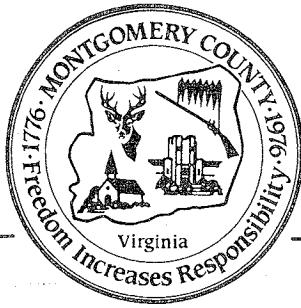
Thank you very much for your support of the citizens of Giles County. We look forward to working with you in the future.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris McClarney".
Chris McClarney
County Administrator

/sk

(Redacted text block, likely a signature or stamp, appearing as a large block of illegible characters.)



OFFICE OF COUNTY ADMINISTRATION
MONTGOMERY COUNTY
B. CLAYTON GOODMAN, III, COUNTY ADMINISTRATOR

755 ROANOKE STREET, SUITE 2E, CHRISTIANSBURG, VIRGINIA 24073-3181

April 4, 2005

David Rundgren, Executive Director
New River Valley Planning District Commission
6580 Valley Center Drive, Box 21
Radford, VA 24141

Dear Mr. Rundgren:

Please accept this letter as evidence of support on behalf of Montgomery County for the New River Valley Planning District Commission's effort to secure EDA Grant funding for the fiscal year ending June 30, 2006.

The New River Valley Planning District Commission plays a vital role in providing assistance throughout the entire New River Valley region for purposes of future planning, the promotion of economic development initiatives and the writing of our region's Comprehensive Economic Development Strategy.

We understand the Planning District Commission will be applying to the EDA for funding assistance to continue the role as the lead training agency for the region.

Montgomery County is fully supportive of these essential programs.

Sincerely,

A handwritten signature in black ink that reads "Clay Goodman".

B. Clayton Goodman, III
County Administrator

CG/jk

Administration
143 Third Street, NW, Suite 1
Pulaski, VA 24301
540-980-7705
540-980-7717
www.pulaskicounty.org



Pulaski County
In Virginia's New River Valley



April 27, 2005

**An Official Virginia
2007 Community**

Mr. David Rundgren
Executive Director
New River Valley Planning District Commission
6580 Valley Center Drive, Box 21
Radford, VA 24141

Dear Dave:

Pulaski County endorses local and regional projects on the enclosed listing. The Board would like to add to the listing the Claytor Lake Aquatic Restoration.

The work of the New River Valley Planning District staff in compiling and seeking state and/or federal funding for these projects is much appreciated.

The key to the effective use of state and federal funds is the way in which localities throughout the region work together. The development, distribution and endorsement of this listing is an important part of that process.

Please let me know if you have any questions or comments regarding this endorsement.

Sincerely,

Peter M. Huber
County Administrator

PMH/gh

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Total \$	Const. Date	Responsible Agency
Pulaski County	Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system.			\$1,600,000	2007	Pulaski County
Pulaski County	Pulaski County Hammer Program (Job Training) Combination job-training and housing rehabilitation program for Low and Moderate Income individuals.	\$100,000	\$50,000	\$150,000	2006	Pulaski County/WIA
Pulaski County	Highland Park Subdivision Sewer (Pulaski Co) Provide sewer services to 233 residences.	\$2,275,000		\$2,275,000	2006	Pulaski County
Pulaski County	Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.	\$2,000,000	\$1,000,000	\$3,000,000	2007	Virginia's First/ATK
Pulaski County	Pulaski County School Construction Renovate or replace facilities.		\$68,000,000	\$68,000,000	2005-10	Pulaski County
Pulaski County	Parallel Taxiway To provide taxiway parallel to runway and offer an opportunity to provide air	\$5,880,000		\$120,000	\$6,000,000	2007
Pulaski County	Dublin Area Sewer Project To provide sewer.		\$1,900,000		\$1,900,000	2006
Pulaski County	Pulaski County Central Water and Sewer Project To provide water and sewer.		\$2,300,000		\$2,300,000	Pulaski County
Pulaski County	Case Knife Road Water Extension (Pulaski Co) To provide water services to individuals on Case Knife Road.		\$150,000		\$150,000	2005
Pulaski County	Eagleview Mobile Home Park Water Project (Pulaski Co) To provide water.	\$300,000		\$200,000	\$500,000	2006
Pulaski County	Hiwasse Fire Department Expansion Add 1 fire bay, 1 rescue bay and community room.		\$50,000	\$450,000	\$500,000	Pulaski County
Pulaski County	Riverbend Subdivision Sewer (Pulaski Co) Provide sewer services to 45 residences.		\$1,000,000		\$1,000,000	2008
Pulaski County	Fairgrounds Area Sewer (Pulaski Co) Provide sewer to NRV Fairgrounds & 148 residences.		\$1,800,000		\$1,800,000	Pulaski County
Pulaski County	Pulaski Health Department Facility New building for Pulaski Health Dept.		\$1,250,000	\$1,250,000	\$2,500,000	2007
Pulaski	The New River Trail Extension Extend trail from Cool Springs to Xaloy facility.				\$200,000	Pulaski Town
Pulaski	Restoration of Pulaski Theatre To restore the Pulaski Theatre.		\$750,000	\$250,000	\$1,000,000	Pulaski Town
Pulaski	Downtown Pulaski Revitalization Project To revitalize physically and economically the central business district through a storefront improvement program, a housing program, and a telecommunications program.		\$1,940,000	\$1,625,500	\$3,600,000	Pulaski Town
Pulaski	Brownfields Redevelopment Redevelopment of existing industry and housing.		\$500,000		\$1,000,000	2005
Pulaski	Town of Pulaski Water System Improvements Multiple replacements and improvements.			\$2,100,000	\$2,100,000	Pulaski Town

*Pulaski County
Chairman*

1,320,000

2070,000 2006-07 Pulaski County

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
Pulaski	Pulaski Stormwater Mitigation To assist in alleviating flood hazards and mapping of future floods.	\$500,000		\$500,000	\$1,000,000	2006	Pulaski Town
Pulaski	Cafee Park Renovations (Pulaski Town) Improvements to bring the facility up to baseball standards. Visitor dugouts, dressing rooms, and infrastructure improvements are needed.	\$1,000,000			\$1,000,000	2007	Pulaski Town
Pulaski	Hogan's Dam (Pulaski Town) To improve spillway to meet standards.				\$650,000	2007	Pulaski Town
Pulaski	Maple Shade Business Plaza Develop an art/history museum complex/business plaza in downtown Pulaski.	\$1,000,000		\$3,000,000	\$4,000,000	2006	Town of Pulaski
Dublin	Dublin Fire Department Expansion To add two bays.		\$750,000		\$750,000	2008	Dublin Town/Pulaski County
NRV	VT KnowledgeWorks Phase I (formerly Montgomery County Business Accelerator) A facility providing intensive business training and space for people starting new businesses.	\$2,000,000		\$3,900,000	\$5,900,000	2003	Virginia Tech Foundation
NRV	New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.	\$250,000		\$250,000	\$500,000	2006	New River Valley Development Corporation
NRV	Team Business Development of Companies.	\$500,000	\$250,000	\$250,000	\$1,000,000	2006	NRVPDC
NRV	New River Valley Business Center Phase I Development of a multi-use facility including childcare, banking, food court, business support services, multi-tenant occupancy.	\$2,000,000		\$2,000,000	\$4,000,000	2008	NRVDC
NRV	Business and Industrial Revolving Loan Fund Provide funding for business and industrial fixed asset financing.	\$500,000		\$500,000	\$1,000,000	2006	NRVDC
NRV	Regional Conference/Civic Center Determine feasibility and appropriate site for regional conference center.	\$7,000,000		\$8,000,000	\$15,000,000	2008	Virginia's First and Partners
NRV	Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.	\$30,000	\$30,000	\$30,000	\$60,000	2005	NRVDC
NRV	NRV Community Regional Broadband Network Interconnect government facilities, schools, industrial parks, and in addition business and residents may be able to have advanced telecommunication services.	\$10,000,000		\$5,000,000	\$15,000,000	2006	NRV Wireless Authority
NRV	Improve Land Use Planning Begin a coordinated land use regulation coordination project.	\$10,000		\$10,000	\$20,000	2005	NRVPDC
NRV	Regional (NRV-wide) LEPC Coordinate all LEPC's of the NRV into one committee, allowing for a central data source for emergency needs.	\$25,000	\$25,000	\$50,000	\$50,000	2007	NRV/VDEM

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
NRV	Technology Magnet School: Workforce Development	\$4,000,000	\$2,000,000	\$2,000,000	\$8,000,000	2009	New River Community College & School Div's
NRV	Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility.						
NRV	21 st Century Secondary Education - Alternative School	\$2,000,000	\$2,000,000	\$8,000,000	\$12,000,000	2009	NRV School Divisions
NRV	A facility providing regional instruction for alternative study.						
NRV	NRV Airport Runway Overlay	\$1,960,000		\$40,000	\$2,000,000	2007	Airport Commission
NRV	Strengthening of runway to enable use by heavier aircraft.						
NRV	Route 114 Bridge		\$20,000,000		\$20,000,000	2010	VDOT
NRV	To replace the route 114 bridge that has structural damage.						
NRV	TransDominion Express - Capital Costs		\$9,300,000		\$9,300,000	2008	VA Department of Rail and Public Transportation
NRV	A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.						
NRV	Link Road: Pulaski County and Blacksburg	\$12,000,000	\$12,000,000		\$24,000,000	2015	VDOT Public/Private
NRV	New road to connect industrial area to Blacksburg.						
NRV	New River Valley Commerce Park-Water and Sewer Project		\$9,000,000		\$9,000,000	2007	Virginia's First
NRV	To provide water and sewer and support other economic development.						
NRV	Intermodal Transportation Center	\$4,000,000		\$4,000,000	\$8,000,000	2009	VA's First/ATK
NRV	Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.						
NRV	Regional Water System Plan, Phase 2 Planning	\$72,200		\$23,826	\$96,026	2005	Radford
NRV	Evaluate water supply.						
NRV	Regional Water System Plan, Phase 3 Planning	\$72,200		\$43,800	\$116,000	2005	Radford
NRV	Conduct detailed Engineering Analysis. Develop Phase I project.						
NRV	New River Valley Park and Ride Lot Development	\$750,000	\$750,000		\$1,500,000	2010	VDOT
NRV	Development of new park and ride facilities.						
NRV	Regional Support for Continuation of Mary Draper Ingles' Story					2006	Long Way Home, Inc.
NRV	Expand NRV portion of story with other localities and states.						
NRV	Promote Civil War Historical Sites					2012	New River Travel Alliance
NRV	To promote civil war historical sites throughout the NRV.						
NRV	Connectivity of Trails, Regional Trail System	\$400,000		\$400,000	\$800,000	2010	Trail Operators
NRV	Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.						
NRV	Promote Agricultural Tourism			\$30,000	\$30,000	2010	New River Travel Alliance
NRV	Program to encourage farmers to evaluate agricultural tourism to enhance incomes.						
NRV	Identify Key Land for Conservation			\$35,000	\$35,000	2006	New River Land Trust
NRV	Planning District evaluation of important conservation lands.						

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
NRV	Tie Regional Historical and Natural Attractions Together Develop a brochure and map for auto tours of attractions.			\$50,000	\$50,000	2010	New River Travel Alliance
NRV	Local Funding to Pay Individual Easement Costs Assist in securing priority conservation easements.		\$400,000	\$100,000	\$500,000	2007	New River Land Trust
NRV	Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.					2006	Leadership Organizations
NRV	Youth Planning Council Involve youth in discussing regional development issues.	\$10,000		\$10,000	\$20,000	2006	NRVPDC
Christiansburg	Christiansburg Aquatic Center Indoor swimming pool, etc.			\$4,000,000	\$4,000,000	2007	Christiansburg Town
Christiansburg	Christiansburg Sports Complex Multisport/activity center.			\$2,500,000	\$2,500,000	2008	Christiansburg Town
Christiansburg	Passenger Rail Station in Christiansburg To develop a passenger rail station in the Town of Christiansburg.					2008	Christiansburg Town
Christiansburg	Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History, and Site preservation.		\$1,500,000	\$1,500,000	\$3,000,000	2007	Christiansburg Institute
Floyd	Town of Floyd Downtown Revitalization Facade Improvement Program; Re-use strategy for under-utilized buildings; Development of downtown parking facilities & stormwater detention areas.		\$3,951,357	\$248,643	\$4,200,000	2007	Floyd Town
Floyd County	Multi-use Facility in Floyd County		\$2,625,000	\$2,625,000	\$5,250,000	2007	Floyd County
Floyd County	Jacksonville Center E-Commerce Project (Floyd Co) Establishment of an e-commerce catalog of crafts and products.				\$50,000	2006	Jacksonville Center, Inc.
Floyd County	Rocky Knob Interpretative Center & Lodge, Reg. Collaborative (Floyd Co)		\$125,000	\$125,000	\$250,000	2008	Rocky Knob
Floyd County	Marketing Floyd County Regional Commerce Center						
Floyd County	East Floyd Bypass Develop east Floyd industrial bypass.						
Floyd County	Route 8 Improvements (South) (Floyd Co) Road improvements on Route 8 southbound from Floyd, South.		\$2,000,000	\$2,000,000	\$4,000,000	2008	Floyd County
Floyd County	Demolition and Abatement of Camp #5 Property (Floyd Co) To demolish a former prison and return 25 acres of prime property for use as an economic development site.				\$1,500,000	2012	VDOT
Floyd County	Floyd County Water Hydrogeologic Assessment and Well-head Protection Program						
Floyd County	Floyd County Community Health Center and Local Health Dept. Office Spaces and Community Room						
Floyd County	Jacksonville Center Amphitheater & Residential Craft School Develop amphitheater for seating 250 people.		\$250,000	\$250,000	\$250,000	2005	Jacksonville Center, Inc.

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
Floyd County	Trail Around Floyd Commerce Center To develop a walking trail around the new Commerce Center in Floyd.			\$400,000	\$400,000	2008	Floyd County
Giles County	Giles Industrial Incubator (Giles Co) A facility located in the Bostic Industrial Park.			\$3,000,000	\$3,000,000	2006	Giles County
Giles County	Egglesston Water Extension Phase 2 (Giles Co) Extend water service to 160 residences.	\$1,400,000		\$1,400,000	\$1,400,000	2006	Giles County
Giles County	Ingram Village Sewer (Giles Co) Put in water/sewer lines.	\$750,000		\$1,250,000	\$2,000,000	2008	Giles County
Giles County	Route 100 South To provide water service to Owne and Mutter subdivisions.	\$2,300,000		\$2,300,000	\$2,300,000	2006	Giles County
Giles County	Shute Hollow Water Extension (Giles Co) Extend water service to 39 residences.	\$300,000		\$100,000	\$400,000	2006	Giles County/CDBG
Giles County	Route 635 Water Extension (Giles Co) Provide public water to approximately 150 residents in the Big Stoney.	\$2,000,000	\$1,000,000		\$3,000,000	2007	Giles County
Giles County	Clendennin Water Extension (Giles Co) Provide public water to approximately 50 residents in the Clendennin community of Giles County.	\$2,000,000			\$2,000,000	2010	Giles County
Glen Lyn	Glen Lyn Housing Rehabilitation Project Housing rehabilitation to 26 housing units.			\$500,000	\$100,000	\$600,000	2006
Narrows	Downtown Enhancement and Farmer's Market (Narrows) To build a Farmer's Market, new sidewalks & stop the Duck Pond eroding.			\$400,000	\$100,000	\$500,000	2005
PDCs 1-4	Continuum of Care To address the needs of homeless and at-risk homeless persons in the region			\$906,000	\$294,000	\$1,200,000	2008 State
Pearisburg	Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg.				\$180,000	\$5,800,000	2006 Pearisburg Town
Pearisburg	Wenonah Avenue Pedestrian Gateway (Phase I) (Pearisburg) Extend sidewalks past existing bluffs to east of Town. Includes approximately 600 feet of new sidewalk and relocation of utilities.			\$180,000		\$180,000	2006 Pearisburg Town
Pearisburg	Wenonah Avenue Pedestrian Gateway (Phase II) (Pearisburg) Extend sidewalks to Giles High School; add lighting, signage and landscaping.				\$192,500	\$192,500	2006 Pearisburg Town
Pearisburg	Whit-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access.					\$250,000	2008 Pearisburg
Radford	Business Technology Park To renovate/develop the old St. Albans property.						
Radford	Radford CDBG Entitlement (Annual) Community Development, Housing, Infrastructure and Public Service funds	\$262,995				\$262,995	2006 City of Radford
Radford	Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.			\$36,000,000		\$36,000,000	2007 ATK/Virginia's First

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
Radford	Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc.	\$800,000		\$800,000	\$1,600,000	2007	Radford
Radford	Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford.				\$10,000,000	2010	Radford City
Radford	High Meadows Development (Radford) Improve the water system to include line work and a water tank.		\$806,000		\$806,000	2006	Radford
Radford	Radford Gateway/Electronic Sign An electronic message board at the intersection of West Main Street and Memorial Bridge to provide community information. An extensive landscape plan is a part of the project.			\$118,000	\$118,000	2006	Radford
Radford	Park Improvements (Radford) Several City parks would be improved with new playground equipment, landscaping, etc.			\$25,000	\$25,000	2006	Radford
Radford	Tennis Courts (Radford) The 30 year old tennis courts at Bisset Park would be replaced with new fencing, asphalt, etc.			\$100,000	\$100,000	2008	Radford
Radford	Bisset Park Restrooms (Radford) New restrooms would be construction at Bisset Park and open year round.			\$75,000	\$75,000	2006	Radford
Radford	Industrial Center Loop (Radford) Corporate Drive would be extended 800 feet to create a second entrance and improve circulation for trucks and delivery vehicles.			\$150,000	\$150,000	2006	Radford
Radford	Municipal Building Upgrade (Radford) Heating, Air Conditioning, and electrical systems would be upgraded.			\$100,000	\$100,000	2006	Radford
Radford	Mult-use athletic facility (Radford) A multi-use athletic facility would be designed and constructed on a .327 acre site adjacent to the New Recreation Center on George Street.			\$400,000	\$400,000	2007	Radford
Radford	Skateboard Park (Radford) A skateboard park would be constructed on the site of the New Recreation Center on George Street.			\$25,000	\$25,000	2007	Radford
Radford	Aquatic Center (Radford) An indoor 25 meter 8 lane swimming pool would be constructed adjacent to the New Recreation Center.			\$3,000,000	\$3,000,000	2009	Radford
Radford	Outdoor Swimming Pool (Radford) A new 25 meter outdoor swimming pool facility would be constructed next to the Radford Recreation Center.			\$1,800,000	\$1,800,000	2010	Radford
Radford	Police Department (Radford) A new 20,000 sq. ft. building would be constructed to replace the aging			\$850,000	\$850,000	2009	Radford
Radford	East Radford Fire Station An east radford fire station would be constructed with three bays, offices and parking.			\$450,000	\$450,000	2008	Radford

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Total \$	Const. Date	Responsible Agency
Radford	Public Safety Training Facility (Radford) A new facility would be located and developed to train fire and police personnel.		\$250,000	\$250,000	2009	Radford
Radford	McHarg School (Radford) McHarg Elem. School would be replaced with a new 58,092 sq. ft. facility.		\$7,042,244	\$7,042,244	2006	Radford
Radford	Belle Heth School (Radford) Would undergo a multi-phase renovation which would include upgrades to mechanicals, new additions, etc.		\$805,683	\$805,683	2007	Radford
Radford	Radford High School Radford High School would be expanded by 1,280 sq. ft. to accommodate a Biology laboratory to meet Virginia Dept. of Education standards.		\$160,346	\$160,346	2008	Radford
Radford	Inflow/Infiltration - East Main (Radford) Remove the stormwater infiltration into the sanitary sewer main.		\$15,000	\$15,000	2006	Radford
Radford	Sewer Line Replacement (Radford) Approximately 1,000 linear feet of sanitary sewer line would be replaced to improve stormwater inflow problems.		\$10,000	\$10,000	2006	Radford
Radford	Valve Replacement (Radford) Replace 12 water valves in various areas of the City each year.		\$5,000	\$5,000	2006	Radford
Radford	Fire Hydrant Replacement (Radford) Replace 12 inoperable fire hydrants per year.		\$5,000	\$5,000	2006	Radford
Radford	Line Replacements (Radford) Replace 14 miles of undersized waterline over the next 10 to 20 years throughout the community to improve pressures, fire flows and service reliability.		\$10,000	\$10,000	2006	Radford
Radford	Waterline Replacements (Radford) To replace water service lines at 18 locations.		\$2,040,000	\$2,040,000	2005	Radford
Radford	Staples Street Sub-basin (Radford) Continue replacement of the existing 12" sewer line with 18" line to prevent overflows and improve service.		\$400,000	\$400,000	2006	Radford
Radford	Radford Main Street Public Improvement Parking lot improvements, and Grove Avenue paving, grading, storm system		\$425,000	\$425,000	2005	Radford
Radford	Public Works Compound Expand 40 year old public works facility to provide additional space for garage maintenance operations, materials storage, and parts management. Also would include new facade and landscaping.		\$500,000	\$500,000	2007	Radford
Radford	Street Rebuild - Park/Second Avenue (Radford) Improvements include safety improvements, bike lanes, sidewalks, curb and gutter, turn-lanes, storm drainage, relocation of electrical lines and replacement of a water line.		\$2,750,000	\$2,750,000	2007	Radford
Radford	Manhole Replacement (Radford) Replacement of 12 manholes to correct stormwater inflow problems as well as improve the structural stability of the sewer system.		\$5,000	\$5,000	2006	Radford

New River Valley 2006 Annual Project Package

Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
Radford	Computer/Software System (Radford) A phase II system upgrade to improvements made in 2004/2005.			\$150,000	\$150,000	2006	Radford City
Radford	Amphitheater for Radford City A 200-500 seat amphitheater would be constructed for outdoor events. Would include engineering and construction.			\$100,000	\$100,000	2006	Radford City
Radford	Bikeway/Walkway (Phase III) (Radford) Continue the development of the bikeway/walkway system from Connally's Run to Wadsworth Street.			\$85,000	\$85,000	2006	Radford
Radford	Radford Amphitheater (Radford University) Construction of a 800 seat amphitheater on the Campus.			\$800,000	\$800,000	2009	Radford University
Radford	Addition to Radford Public Library Additional space to include a youth room, genealogy center, and technology center.			\$380,000	\$380,000	2008	Radford
Rich Creek	Rich Creek Downtown Enhancement Project Ensure the stability and success of downtown Rich Creek.			\$1,000,000	\$250,000	\$1,250,000	2006



Radford

The "New River" City

April 4, 2005

Mr. David W. Rundgren
Executive Director, NRVPDC
6580 Valley Center Drive, Box 21
Radford, Virginia 24141

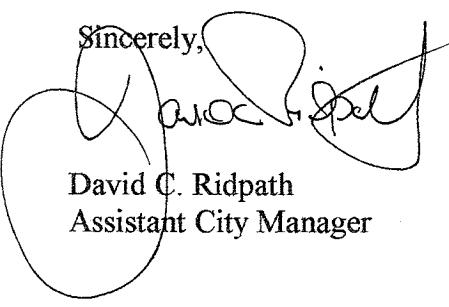
Dear Mr. Rundgren:

The City of Radford would like to convey to you its support of the economic development planning efforts of the New River Valley Planning District Commission, including preparation of the Comprehensive Economic Development Strategy.

The Commission has been a strong supporter of regional economic development activities by serving as administrative staff to economic development organizations, maintaining the regional economic development related issues. It is for these reasons, as well as others, that we support the planning functions of the New River Valley Planning District Commission and its pursuit of grant funding from the Economic Development Administration.

If I can be of further assistance, please let me know.

Sincerely,



David C. Ridpath
Assistant City Manager

Appendix IV
Project Evaluations



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name	Award Type			
Floyd Regional Commerce Center	Financial Assistance			
Award Number	Award Date	Award Period	Agency	
01-01-07379	1/25/2001	From date of approval to 24 months after approval	EDA	
Grants Officer	Recipient Name	Address		
Paul Raetsch	Floyd County	345 South Fourth Street, P.O. Box 218		
City	State	Zip Code	Phone	Fax
Floyd	VA	24091	(540) 745-9300	(540) 745-9305
Contact Name	Contact Phone	Contact Fax	Contact E-mail	
George Nester	(540) 745-9300	(540) 745-9305	geonester@floydcova.org	
Project Description				
This project will consist of a construction/installation of approximately 2,600 linear feet of access road and approximately 6,500 linear feet of water mains, site grading, and all necessary associated work to serve approximately 37 acres of land to be sold or leased in the Floyd Regional Commerce Center, a new industrial park to be located near the Town of Floyd, Floyd County, Virginia.				



Virginia's New River Valley Economic Development Projects

Project Information

Project Name	Pre Application	Pre App Date Submitted	Pre App Date Approved
Floyd Regional Commerce Center	<input checked="" type="checkbox"/>		6/21/2000
Full Application	Full App Date Submitted	Full App Date Approved	
<input checked="" type="checkbox"/>	7/20/2000	1/25/2001	

Budget

Federal Agency	Federal Share Approved	Federal Share Final
EDA	\$1,000,000.00	\$979,165.00
Recipient Name	Recipient Share Approved	Recipient Share Final
Floyd County	\$1,033,243.00	\$1,024,446.00
Local Agency	Local Funds Approved	Local Funds Final
	\$0.00	\$0.00
State Agency	State Funds Approved	State Funds Final
DHCD	\$420,000.00	\$420,000.00
Other Federal Agency	Other Federal Approved	Other Federal Final
ARC	\$182,450.00	\$182,450.00
Other Agency	Other Approved	Other Final
VDOT	\$319,888.00	\$315,672.00
Total Project Approved		Total Project Final
\$2,955,581.00		\$2,921,733.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name

Floyd Regional Commerce Center

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$3,884,390.00	\$0.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$0.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$3,884,390.00	\$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base	FEZ or E	Located in State EZ
\$0.00	<input type="checkbox"/>	<input type="checkbox"/>

Local Capacity Aniticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt	Infras Supp PI Rate	0
0	0	<input type="checkbox"/>
Infras Stim Private Invest Wt	Infras Stim PI Rate	0
0	0	<input type="checkbox"/>
Stable Econ Base Wt	Stable Econ Base Rate	0
0	0	<input type="checkbox"/>
Diversify Local Econ Wt	Diversify Local Econ Rate	0
0	0	<input type="checkbox"/>
Other--specify	Other Rate	0
0	0	<input type="checkbox"/>
Total Wt		Total
Jobs Created	0	0
Jobs Estimated	Actual Jobs 3 yrs	Jobs As of 5/05
125	68	68



Virginia's New River Valley Economic Development Projects

Project Status

Project Name	Date Announced	Administer Contract
Floyd Regional Commerce Center	1/25/2001	PDC Staff

1st Drawdown

Final Drawdown

Project Schedule

Division 1 - Temp. access road and initial site development bid \$97,645; Division 3,4,5 - Water/sewer, main access road, site prep six lots---12/27/02-Substantial completion, inspection revealed need to recompact portion of 2 of 8 --Due to weather, contract extension required. EDA approved extension to 7/25/04. 11/18/03 substantial completion certificate issued.

Est Completion Date

Actual Completion Date

6/30/2003

5/ 5/2004

Project Status

Division 1 Complete
12/31/01; Division 3/4/5-
Substanital completion-
inspection 12/27/02;
11/18/03 - Substantial
completion certificate
issued. 8/23/04 submitted
to EDA.

Bid Estimate

\$0.00

Actual Amount

\$1,400,291.00

Begin Construction

2/19/2002

Project Date/Actual

End Construction



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name	Award Type
Regional Hazard Mitigation Planning	Mitigation Assistance Grant--Planning

Award Number	Award Date	Award Period	Agency
VA FMA-000-007	3/3/2002	3/3/02 - 11/1/04	FEMA/VA DEM

Grants Officer	Recipient Name	Address
Michael Pope	NRVPDC	6580 Valley Center Drive, Box 21

City	State	Zip Code	Phone	Fax	E-mail
Radford	VA	24141	(540) 639-9313	(540) 831-6093	nrvpdc@nrvdc.org

Contact Name	Contact Phone	Contact Fax	Contact E-mail
Shawn Utt	(540) 639-9313	(540) 831-6093	shawn@nrvdc.org

Project Description
To develop a NRV Hazard Mitigation Plan to meet FEMA requirements for localities.



Virginia's New River Valley Economic Development Projects

Project Information

Project Name	Pre Application	Pre App Date Submitted	Pre App Date Approved
Regional Hazard Mitigation Planning			
Full Application	Full App Date Submitted	Full App Date Approved	
<input checked="" type="checkbox"/>	9/15/2001	3/3/2002	

Budget

Federal Agency	Federal Share Approved	Federal Share Final
FEMA	\$49,772.00	\$49,772.00
Recipient Name	Recipient Share Approved	Recipient Share Final
NRVPDC	\$16,590.50	\$16,590.50
Local Agency	Local Funds Approved	Local Funds Final
	\$0.00	\$0.00
State Agency	State Funds Approved	State Funds Final
	\$0.00	\$0.00
Other Federal Agency	Other Federal Approved	Other Federal Final
	\$0.00	\$0.00
Other Agency	Other Approved	Other Final
	\$0.00	\$0.00
Total Project Approved		Total Project Final
\$66,362.50		\$66,362.50



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name

Regional Hazard Mitigation Planning

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$0.00	\$0.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$0.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$0.00	\$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base	FEZ or E	Located in State EZ
\$0.00	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt	Infras Supp PI Rate	<input type="checkbox"/>
0	0	0
Infras Stim Private Invest Wt	Infras Stim PI Rate	<input type="checkbox"/>
0	0	0
Stable Econ Base Wt	Stable Econ Base Rate	<input type="checkbox"/>
0	0	0
Diversify Local Econ Wt	Diversify Local Econ Rate	<input type="checkbox"/>
0	0	0
Other--specify	Other Rate	<input type="checkbox"/>
0	0	0
Total Wt		Total
Jobs Created	0	0
Jobs Estimated	Actual Jobs 3 yrs	Jobs As of 5/05
0	0	0



Virginia's New River Valley Economic Development Projects

Project Status

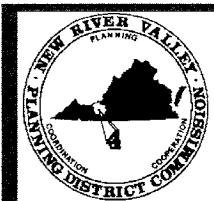
Project Name	Date Announced	Administer Contract
Regional Hazard Mitigation Planning	3/11/2002	Shawn Utt
1st Drawdown	Final Drawdown	
4/1/2002	11/1/2004	
Project Schedule		
Submit for pre-approval in April 2004--final adoption by November 1, 2004.		
Est Completion Date	Actual Completion Date	
11/1/2004	4/15/2005	
Project Status		
Bid Estimate	Actual Amount	
\$0.00	\$0.00	
Begin Construction	Project Date/Actual	End Construction



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name	Award Type			
The Jacksonville Center	Federal Assistance-Construction			
Award Number	Award Date	Award Period	Agency	
			RD, ARCI, ARCII, VA DBA	
Grants Officer	Recipient Name	Address		
Steven Vaughn-USDA RD	Floyd Community Center for the Arts, Inc.	220 Parkway Lane S. Box 1		
City	State	Zip Code	Phone	Fax
Floyd	VA	24091	(540) 745-2784	
Contact Name	Contact Phone	Contact Fax	Contact E-mail	
Lee Chichester	(540) 593-2011		falconer@swva.net	
Project Description				
Renovation of Jacksonville Center, a former dairy barn as a rural cultural business incubator.				



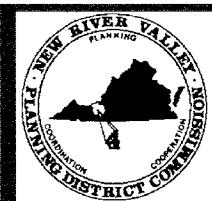
Virginia's New River Valley Economic Development Projects

Project Information

Project Name	Pre Application	Pre App Date Submitted	Pre App Date Approved
The Jacksonville Center			
Full Application	Full App Date Submitted	Full App Date Approved	
<input checked="" type="checkbox"/>	5/23/2000		

Budget

Federal Agency	Federal Share Approved	Federal Share Final
RD	\$171,600.00	\$0.00
Recipient Name	Recipient Share Approved	Recipient Share Final
Floyd Community Center for the Arts, Inc.	\$3,150.00	\$0.00
Local Agency	Local Funds Approved	Local Funds Final
Gov't	\$2,000.00	\$0.00
State Agency	State Funds Approved	State Funds Final
Dept. of Business Assistance	\$250,000.00	\$0.00
Other Federal Agency	Other Federal Approved	Other Federal Final
ARC/ARC II	\$229,000.00	\$0.00
Other Agency	Other Approved	Other Final
	\$0.00	\$0.00
Total Project Approved		Total Project Final
\$655,750.00		\$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name

The Jacksonville Center

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$0.00	\$0.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$245,427.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$245,427.00	\$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base	FEZ or E	Located in State EZ
\$0.00		

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt	Infras Supp PI Rate	0
0	0	0
Infras Stim Private Invest Wt	Infras Stim PI Rate	0
0	0	0
Stable Econ Base Wt	Stable Econ Base Rate	0
0	0	0
Diversify Local Econ Wt	Diversify Local Econ Rate	0
0	0	0
Other-specify	Other Rate	0
0	0	0
Total Wt		Total
0	0	0
Jobs Created		Jobs As of 5/05
Jobs Estimated	Actual Jobs 3 yrs	Actual Jobs 6 yrs
0	0	0



Virginia's New River Valley Economic Development Projects

Project Status

Project Name: The Jacksonville Center Date Announced: Administer Contract:

1st Drawdown

1/30/2003

Final Drawdown

Project Schedule

4/2/02 Bid documents/specs to Rural Development for approval; 6/18/02-Bid opening; 11/14/02-RD approval of contract documents; 1/23/03-RD loan/grant closing, notice to proceed issued; 8/29/03-Partial substantial completion certificate and punch list issued on original project; 9/12/03-9/14/03-JVC celebrates with open house.

Est Completion Date

8/21/2003

Actual Completion Date

Project Status

Renovation of barn is complete. USDA RD approves a total of \$245,427 additional funds to fix roof and build a residence and build and equip studios for crafts school.

Bid Estimate

\$509,867.00

Actual Amount

\$542,381.00

Begin Construction

1/23/2003

Project Date/Actual

End Construction



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name	Award Type			
VT KnowledgeWorks	Construction Grant			
Award Number	Award Date	Award Period	Agency	
01-01-07685	8/31/2002	August 31, 2002-2005 (3 years)	EDA	
Grants Officer	Recipient Name	Address		
	VT Foundation	1872 Pratt Drive, Ste. 1000		
City	State	Zip Code	Phone	Fax
Blacksburg	VA	24060	(540) 961-3600	(540) 961-3602
Contact Name	Contact Phone	Contact Fax	Contact E-mail	
Joe Meredith	(540) 961-3600	(540) 961-3602	joe.meredith@vt.edu	
Project Description				
To construct a 40,000 square foot business accelerator to commercialize selected research projects.				



Virginia's New River Valley Economic Development Projects

Project Information

Project Name VT KnowledgeWorks	Pre Application <input checked="" type="checkbox"/>	Pre App Date Submitted 3/14/2002	Pre App Date Approved 4/10/2002
Full Application <input checked="" type="checkbox"/>	Full App Date Submitted 5/10/2002	Full App Date Approved 8/31/2002	

Budget

Federal Agency EDA	Federal Share Approved \$2,000,000.00	Federal Share Final \$0.00
Recipient Name VTF Foundation	Recipient Share Approved \$3,900,000.00	Recipient Share Final \$0.00
Local Agency	Local Funds Approved \$0.00	Local Funds Final \$0.00
State Agency	State Funds Approved \$0.00	State Funds Final \$0.00
Other Federal Agency	Other Federal Approved \$0.00	Other Federal Final \$0.00
Other Agency	Other Approved \$0.00	Other Final \$0.00
Total Project Approved	\$5,900,000.00	Total Project Final \$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name

VT KnowledgeWorks

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$0.00	\$0.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$0.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$0.00	\$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base	FEZ or E	Located in State EZ
\$0.00		

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt	Infras Supp PI Rate	
0	0	
Infras Stim Private Invest Wt	Infras Stim PI Rate	
0	0	
Stable Econ Base Wt	Stable Econ Base Rate	
0	0	
Diversify Local Econ Wt	Diversify Local Econ Rate	
0	0	
Other-specify	Other Rate	
	0	
Total Wt		Total
0		0
Jobs Created		
Jobs Estimated	Actual Jobs 3 yrs	Jobs As of 5/05
34	0	0



Virginia's New River Valley Economic Development Projects

Project Status

Project Name VT KnowledgeWorks	Date Announced 8/31/2002	Administrator Contract Kay Hunnings
1st Drawdown	Final Drawdown	
Project Schedule Construction began 2/5/04; Approved Date for Completion 8/31/05		
Est Completion Date Construction began 2/5/04 and was completed 3/4/05	Actual Completion Date 3/ 4/2005	Bid Estimate \$4,823,800.00
		Actual Amount \$4,898,850.00
Begin Construction 2/ 5/2004	Project Date/Actual 2/ 5/2004	End Construction 3/ 5/2005